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# FINANCIAL TIMES

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### Bosnia's Moslem leader rejects Serb call for talks

, Europe's Business, Newspaper

Bosnia's Moslem president Alija Izetbegovic rejected Serb calls for direct talks between the country's three warring parties, aimed at reaching a peace plan compromise. Bosnian Serb leader Radovan Karadzic proposed talks after his self-styled parliament had rejected a plan dividing

Bosnia into 10 semi-autonomous provinces. In eastern Bosnia Moslem leaders barred a United Nations aid convoy from evacuating refugees from the besieged town of Srebrenica. apparently fearing this could contribute to the Serb policy of "ethnic cleansing". Page 2

**Italian parties move apart:** The rift between Italy's Democratic Party of the Left and the Christian Democrats deepened, threatening prospects of a more broadly-based coalition government.

Armenia continues offensive: Armenia was accused of having widened its offensive against Azerbaijan with an attack on Fizuli, south of the disputed territory of Nagorno-Karabakh. A tenth of Azeri territory has been captured so

UK coal profits to drop: British Coal, UK public utility, is expected to report a steep fall in overall profits and may slide into loss for the year just ended. Exceptional losses from write-offs due to coal price falls and pit closure delays are blamed. Page 5

Danes back Maastricht: The Maastricht treaty has 48 per cent Danish popular support. according to a Gallup opinion poll ahead of the second referendum on May 18. Another 27 per cent said they would vote No and 25 per cent were undecided or would not vote.

UK beer tops Euro price list: British brewers charge trade customers the highest prices in Europe, and their industry is the only one not to have improved productivity in recent years, says a London stockbroker. Page 12

European Monetary System: Tensions within the European exchange rate mechanism's grid have abated recently. The distance between the strongest currency, the Spanish peseta, and the weakest, the French franc, has narrowed from more than 3 percentage points last week to 2.93 points today. One of the highlights of the next few days will be the announcement of details of the French government's economic policy, which could strengthen the French currency further. Currencies, Page 23

Abril 2, 1993

EMS: Grid

Irish Puni D-Mark Escudo D. Krone F.Franc

The chart shows the member currencies of the exchange rate mechanism measured against the weakest currency in the EMS's narrow 2.25 per cent fluctuation band. In practice, currencies in the narrow band cannot rise more than 2.25 per cent from the weakest currency in that part of the system. The Spanish peseta and Portuguese escudo operate with 6 per cent fluctuation bands.

Grand National is non-runner: There will be no re-run of the 1993 Grand National horse-race at Aintree, near Liverpool. It was declared void on Saturday amid scenes of chaos. Page 12

Pay protest call: I G Metall, Germany's big engineering union, has called for nationwide protests from April 24 in support of higher wage demands by eastern Germany's electrical, metal and steel sectors. Page 2

Railies demand Ulster peace: Thousands demonstrated for peace in Northern Ireland at rallies in Belfast, London and Warrington, northern England. One of Britain's most wanted IRA suspects, Nessan Quinlivan, who escaped from Brixton jail in 1991, was recaptured in the Irish Republic.

Lufthansa attacks air pact: Lufthansa chairman Jürgen Weber urged the German government to cancel its air transport agreement with the US. He says US airlines are virtually unhimdered in Europe while Lufthansa is restricted by the treaty. Page 2

italy's telecoms heads for change: Restructuring of Italy's state-run telecommunications sector has been approved by a cabinet committee opening the way for creation of a single company to run telecommunications services.

Moves to cut Palestinian workforce: The Israeli government took steps to reduce the number of Palestinians from the occupied territories working in Israel. A labour ministry team has started work to replace Palestinian workers with Israelis.

Czech truckmaker seeks new partner: The Czech government will look for another foreign partner for the Avia truck company after last week's decision by Mercedes-Benz to abandon its planned \$250m joint venture. Page 15

lvory Coast military pay protest: Soldiers in Ivory Coast's republican guard began shooting before dawn in the town of Yamoussoukro, in a protest over pay.

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# Clinton commits \$1.6bn to support Yeltsin reforms

Higher than expected figure is prompt to other nations to back Russian democracy

By Jurek Martin and John Lloyd

US PRESIDENT Bill Clinton yesterday announced a package of credits and grants to Russia worth \$1.6bn at his summit talks with Russian President Boris Yeltsin in Vancouver.

The figure, higher than expected, is both a sign of support for the beleaguered Russian president and a prompt to the other wealthy industrial countries that Washington expects a high com-mitment to support Russian democracy over the next few cru-

The US help comprises \$690m in grants and \$932m in credits, of which about \$900m are for Russian purchases of US food. None require Congressional approval, officials said, and disbursement could take effect immediately.

The issue of the approximately \$630m in Russian arrears on existing Commodity Credit Corporation repayments has been circumvented by tapping the Food for Progress programme of the US Agriculture Department. Of \$700m in planned concessional food sales, Russia would be granted a grace period of up to seven years for repayment and concessional interest rates over the rest of the life of the 15-year operation

The US is also implementing a wide range of other initiatives. including \$215m for the dismantling of Russian missiles, a \$50m enterprise fund for small business, a \$95m privatisation fund,

racy, a demonstration project to rehouse Russian military officers and extensive trade and investment projects, with particular emphasis on the energy sector. Mr Clinton, whose officials and

spokesmen have over the weekend stressed his admiration for Mr Yeltsin's resilience, has made clear that the Russian president must receive unequivocal and solid support from the west

**CLINTON-YELTSIN SUMMIT** Page 4

Backing for Yeltsin a big gamble G7 aid a condition for reform, not a reward

in the next three weeks, leading up to the April 25 Russian referendum on trust in him and his economic programme

Senior officials in Vancouver said the total package of aid from the Group of Seven industrialised countries should be approved at the meeting in Tokyo between foreign and finance ministers in ten days' time. This sum, estimated to come out at between \$10bn and \$20hn, will be available to Mr Yeltsin's government once the west is satisfied that it has control of the main economic levers, crucially the central bank.

Mr Clinton particularly emphasised to Mr Yeltsin in talks on Saturday night that the central bank, whose credit expansion is \$48m for promotion of democ- seen as the main motor of the 20 package, only just short of \$2bn.

rate, must be disciplined. Mr Boris Fyodorov, the deputy premier for the economy, has asked Mr Yeltsin to fire Mr Viktor Gerashchenko, the pro-credit central bank chairman; however, such decisions depend on Mr Yeltsin's political victory.

Mr Yeltsin appeared to accept the US perspective in Vancouver, saying soon after his arrival that thanks to the fact that the world community is becoming involved in Russia's problems we will manage to bring Russia's reform process to a successful conclusion". Like Mr Clinton and Mr Brian Mulroney, the Canadian prime minister who is his host, Mr Yeltsin cast the struggle in Russia in stark black and white terms: "the communists want to take revenge and throw us back to the past", he said. Mr Andrei Kozyrev, the Russian foreign minister, said that a "disaster" would ensue if Mr Yeltsin did not win the re-erendum, adding that his opponents on the parliament "want to get back to the former Soviet Union, which is impossible and would collapse into chaos".

The US package followed some good days for the Russian president, who now risks repeating Mr Mikhail Gorbachev's experience of being lionised abroad and reviled at home. He received pledges of help totalling £120m (\$180m) from Mr Douglas Hurd, the British foreign secretary, in Moscow on Thursday and \$200m from Mr Mulroney in Vancouver on Friday - a total, with the US

# Talking heads: Bill Clinton (left) and Boris Yeltsin take a walk during the first summit meeting between the two presidents, being held in Vancouver, to discuss a US package of credits and grants for Russia

# Rocard topples Fabius as leader of French Socialists

By David Buchan in Paris

FRANCE'S Socialist party, shattered by losing more than 200 seats in last month's general election, has been further shaken by a weekend political coup in which Mr Michel Rocard has toppled Mr Laurent Fabius as party

The speed and manner with which Mr Fabius was ousted by Mr Rocard, who still claims to be the party's presidential candidate in 1995 despite losing his parliamentary seat, has led to bitter recriminations. A number of younger Socialists are now looking to Mr Jacques Delors, the European Commission president who is a French Socialist, to sal-

vage their party.

After a long debate within the party's executive board on Satur-day. Mr Rocard was voted the head of a provisional committee

to steer the party until it holds its congress in July, effectively dissolving the post of first secretary which Mr Fabius has held for 18 months.

As so often in French socialism, personality rather than polwas the determining factor. Mr Fabius has long been President François Mitterrand's proxy in trying to block the rise of Mr Rocard, a relative late-comer to the Socialist party whom the opportunist.

The upshot of Saturday's battle is to leave Mr Mitterrand more politically isolated than ever as he faces the new conservative government of prime minister Mr Edouard Balladur. Mr Fabius managed to keep his own parliamentary seat, and the new leader of the much-diminished parliamentary Socialist party is a Fabius supporter. But the party leadership, at least until July, has passed into hands hostile to Mr Mitterrand.

Mr Rocard said yesterday he would give "priority to the recon-struction of the left" rather than to "personal adventures". But the 62-year-old former prime minister evidently calculated he could not afford to delay preparation of his presidential bid by letting Mr Fabius continue in his post even for four more months.

supporters kept their seats last month. But he capitalised on Mr Fabius's nominal responsibility as party leader for the election debacle, and won backing from supporters of Mr Lionel Jospin, a departing party heavyweight. Mr Jean-Pierre Chevenement, a

left-wing former defence minister, resigned from the party yest-

Continued on Page 12

# Spanish PM hints Japan's he may quit unless LDP plans Y13,000bn scandal is resolved

By Peter Bruce in Madrid

MR FELIPE González, the Spanish prime minister, and his ruling Socialist party are heading for a clash this week over a corruption scandal that is seriously damaging Socialist chances of being re-elected later this year. in a pointed interview at the

weekend, Mr González hinted that he might resign as party leader if the Socialist party machine did not take political responsibility for the scandal. At issue is the so-called Filesa affair - named after a bogus con-

sulting company, run by senior party officials, which took money from big business in return for industrial research which was never done. The money was used to pay Socialist election expenses in the late 1980s.

The affair has hurt the party in the polls ahead of elections which must be held before the end of the year. It has also sharpened old tensions between Mr González's conservatively minded government and the more radical party, which has vigorously denied it had anything to do with

Mr González had not wanted to stand for a fourth term as prime minister, but was persuaded to do so by the party, which sees him as its only chance of win-

However, he has begun to realise that public opinion is heavily against waiting for a court ruling on Filesa and in favour of a show of political responsibility - one or more senior resignation - by the party or government. In his interview on Spanish

TV and Radio



Felipe González: not pressing for resignations over Filesa affair

radio, he said he was not press ing anyone to resign but hinted that he was not prepared to go to the electorate with the scandal hanging over him.

If he were to withdraw, there seems little doubt the Socialists would suffer severe reverses. A party executive meeting scheduled for today has been delayed until next Saturday as party infighting intensifies.

The most likely candidate for sacrifice would be the number three man in the party, Mr José Maria Benegas, who has, it is reported, already offered to

A Basque, Mr Benegas is an old Socialist warrior who has courageously stood up to intimidation from Basque separatist terrorists in the past. But under his direction the party has failed to satisfy public unease about the financing scandals.

CONTENTS

# package

JAPAN'S ruling Liberal Democratic party has proposed a spending package of more than Y13,000bn (\$107bn) to stimulate the economy, but has yet to agree the amount with the Ministry of Finance, which is pushing for a

The Y13,000bn figure, decided at the weekend, is essentially an LDP "wish list" in response to a promise by Mr Kiichi Miyazawa, the prime minister, that the package will be "the biggest ever, cer-tainly larger than the Y10,700bn emergency package of last year.

Mr Miyazawa wants to take an impressively large figure with him to Washington later this month, as the US has been pressing Japan to revive its economy, but doubts remain about the quality, if not the quantity, of the

The LDP list includes Y9,000bn In public spending, Y2,000bn in "social infrastructure" and Y2,000bn in additional lending to home buyers and small businesses by government-linked financial institutions.

"Social infrastructure" spending is designed to improve the quality of life in line with a past suggestion by Mr Miyazawa that Japan will become a "lifestyle

superpower".

It is unclear how much of this investment is the front-loading of already planned spending schemes. For example, at least Y1,000bn on the public spending

> Continued on Page 12 Japanese 'losing faith in leaders', Page 3

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Int. Bond Service .

### "... the market clearly believes Airtours has done enough ... the affair looks all over bar the shouting." The Times 2 March ... one of the closest takeover battles the city has seen in recent years." "Owners Abroad fights off hostile bid." Financial Times 17 March NEVER JUDGE A RACE LINTEL IT SELVER. Many analysts and commentators In today's tightly fought had written off Owners Abroad takeovers, professional, in its defence against Airrours' dedicated and experienced £297m hostile hid. We, as their advisers are vital to achieve SAMUEL MONTAGU advisers, never doubted our case. Sugget Montagu & Co. Limited. 10 Lower Thames Street London EC3R &AE. A member of The Securities and Futures Authority

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ian Davidson .

Local leaders prevent UN from evacuating refugees

# Bosnia's president spurns Serb calls for direct talks

By Robert Mauthner, Diplomatic Editor

MR Alija Izetbegovic, Moslem president of Bosnia-Hercegovina, yesterday rejected Serb calls for direct talks between the country's three warring parties, aimed at reaching a compromise on a peace plan negotiated by international

The face-to-face talks between Moslems, Serbs and Croats were proposed by the Bosnian Serb leader, Mr Radovan Karadzic, after his self-styled Serb parliament had rejected a map drawn up by Mr Cyrus Vance and Lord Owen, UN and EC negotiators, dividing Bosnia into 10 semi-autonomous provinces.

While admitting he had hoped the parliament's declara-tion would be "a little less tough and more positive towards the plan," Mr Karadzic denied it had been entirely

achievement of the Vance-Owen plan so far and we expect to correct the maps through direct talks face-to-face with the sides to the conflict," he said in an interview with Reuter TV. Mr Izetbegovic, however, told reporters in Sarajevo yesterday that Mr Karadzic was up to his usual "games and tricks", and that he was confident the international community would see

"It is a rejection [of the plan] and nothing less," he said. After reluctantly signing the peace plan himself last month. Mr lzetbegovic had made it clear he would withdraw his signature unless the Bosnian Serbs endorsed the Vance-

Owen plan unchanged. Meanwhile, a ceasefire agreed a week ago appeared to have broken down at the weekend after heavy fighting was reported around the besieged Moslem town of Srebrenica in

another federally sponsored

programme that covers the

elderly - as well as the poor, who will be covered by the

state. Business membership,

Insurers will be probibited

from excluding people from coverage because of existing

More than 2m people in Flo-rida and 35m nationwide fall

health problems.

however, will be voluntary.

General Lars-Eric Wahlgren, commander of UN forces in Bosnia, called on Bosnian Serbs to stop besieging the town and to respect the cease-

Local Moslem leaders yester-day refused to allow a UN aid convoy to evacuate refugees from Srebrenica. Moslem leaders have indicated they believe such evacuation would contribute to the Serbs' policy of expelling Moslems from areas which Serbs want to claim as

Eight trucks, which delivered 75 tonnes of food to the stricken town which is within range of Serb gun positions,

Hardline members of the Bosnian Serb parliament forced through a declaration on Saturday which made clear that the Vance-Owen map, which would reduce the terri-tory allocated to the Serbs from the 70 per cent of the

Experts

they occupy now to 43 per Mr Warren Christopher, US

secretary of state, also said in Vancouver at the weekend that he thought there was still a possibility the peace plan could be adjusted to meet Serb con-Describing the Bosnian Serb

decision as "regrettable", he nevertheless believed they had left the door open and that efforts should continue to try to persuade them it was in their and the world's interest "to bring this slaughter" to an 'We're not ready to give up,

Mr Christopher said. The tone of his remarks was noticeably more conciliatory than his pre-vious statements about punitive sanctions against the Serbs, probably in deference to Mr Boris Yeltsin, the Russian president, who was attending a summit with US President Bill



# Florida health reforms offer national model

FLORIDA'S legislators have approved a far-reaching over-haul of the state's healthcare system that may foreshadow national reforms being considered by the Clinton administra-

Governor Lawton Chiles said the plan would extend medical insurance to millions of people left out by the current system, and should serve as a model for national reform.

The plan adopted in Florida follows the "managed competition" principles that President Bill Clinton has said will form the framework of his reform. and will be applied on a wider scale than different schemes adopted in less populous states such as Oregon and Hawaii.

The current Medicaid programme gives health coverage to low-income families and is sponsored by the federal government but paid for in part by the states. The programme is already the dominant factor in most state budgets, forcing them to consider ways to lower medical costs or at least curb medical inflation.

The heart of the Florida plan is the creation of 11 regional co-operatives that will act as purchasing pools to negotiate directly with doctors and hospitals for medical services.

The pools will agree fixed annual fees with providers of Page 11

come to defence of AZT medical services, beginning with state employees and recipients of Medicare -

AZT will remain cornerstone therapy for Aids in spite of the preliminary results of a large-scale Angio-French study, published on Friday, that raises questions about the effectiveness of the drug, US Aids experts said.

The so-called Concorde study should not cause alarm, medical experts and Aids activists in San Francisco stressed. The study "doesn't really

through the cracks in current provision. They have no health change what we already knew or suspected; that AZT when administered as a single therinsurance provided by their employers but are not poor enough to qualify for Medicaid. One of the principal prob-lems faced by Florida and the apy is not very effective," said a spokesman for the San Francisco Alds Foundation, which Clinton task force considering healthcare reform is how to to those with the HIV virus.

pay for an extension of cover-Current US treatment uses age to these people.
Florida hopes to cut medical AZT (produced by Wellcome of the UK and marketed as Retrocosts through the annual fees. vir) in combination with other and by covering everyone so drugs such as DDI (didanosine, made by Bristol-Myers Squibb) that hospitals no longer shift the cost of caring for those or DDC (valcitabine, Roche). without insurance on to those approved by the FDA for treat-The federal task force ment of HIV infection.

chaired by Mrs Hillary Rod-This "combination therapy ham Clinton, the president's was developed as, in most wife, has been considering patients, the HIV virus became explicit price controls or resistant to AZT after six to 18 national budget caps, as well months, Aids experts said. It as ordering employers to prowas not surprising the Euro-pean study, which followed HIV-infected patients over a three-year period, showed the vide healthcare coverage for Fitness plan for body and soul, limitations of AZT.

Early treatment of HIV infection is still critical, the experts maintain, as studies suggest the virus is active in the lymphoid tissues the lymph nodes, tonsils and spleen - during the so-called latent period, which can last up to 10 years after infection, and before symptoms appear. "It would be a tragedy if the results of the European AZT study discouraged people from seeking early treatment," said

# Pinheiro champions EC openness

By David Gardner in Brussels

EUROPEAN citizens would have the right to demand information on EC proposals and decisions which affect them, under a new "openness" regime the Commission is due to discuss at the end of this

Mr João de Deus Pinheiro, the EC commissioner for inter-nal political relations who has the job of trying to restore the Commission's credibility at a time of widespread hostility, told the Financial Times he is planning a radical overhaul of the Brussels information direc-

The, until now, virtually invisible directorate known as DG10 will be slimmed down and reorganised, with officials responsible for obtaining and providing information on each area of EC policy on demand. Under Mr Pinheiro's plans a small watchdog group, inde-pendent of the "vested interests" of other Commission

The convergence criteria on the Maastricht treaty on economic and monetary union will act as a safeguard should markets fail to respond to budgetary excess, according to Mr Chris Boyd, a member of the cabinet of Mr Jacques Delors, president of the European Commission, writes David Goodhart, Labour Editor.

In a paper to the Trades Union Congress in London

departments, will monitor DG10 for the quality and time-liness of its information. The operation as a whole would be overseen by a consultative council made up of users of the service in each member state.

"They will be there to provide the truth. There will be no propaganda. I am very clear cut on that," Mr Pinheiro said. His plan has still to be discussed by the Commission, and although the commissioner expects fierce resistance to the

which seeks to rebut the claim that the convergence criteria are deflationary, he states: "The criteria may act as a safeguard should the markets, whose judgment is not always perfect, fail to recognise the signs of budgetary excess."

The public debt criteria of

the Masstricht treaty set "reference values" of 60 per cent of GDP for public debt and 3 per cent of GDP for annual public deficits.

backing from Commission President Jacques Delors.

His chances of getting his reforms through should have improved after the outcry that greeted a report on EC information policy last week by an independent group of mostly public relations experts. The report, commissioned by Brussels last November, recommended advertising and propaganda techniques to sell European integration to citi-

"What we want is quite dif-ferent," Mr Pinheiro said. This would include providing information on problems created by EC decisions and would oblige the Commission to admit mistakes. "A certain humility is called for," the former Portu-

guese foreign minister said. "You can't pretend that what-ever you do is blessed by some hidden God who prevents you from making mistakes."

As an example of how the new system would work, Mr Pinheiro said any steel region or company in the EC would be able to get full, comparative information and background on the controversial cuts in steel output now under discus-

"Information has to be based on reality," the commissioner argued, acknowledging that the EC had until now tried to hide the downside of programmes like the single market, which started up this year.

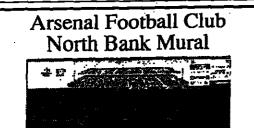
gotiated by the end of October, will at least clear the ground for a fresh, more even-handed agreement than the one which has limited German airlines' access to a dozen US destina-

help him score in the US. Although North American routes account for 30 per cent of group revenues, Lufthansa

The main reason is the lack of links other European competitors enjoy with US air-lines, and which enable them to move their passengers smoothly and profitably on to regional destinations within the world's biggest domestic market.

In the past two years Lufthansa has started partnership talks with both American Airlines and USAir, only to abort them later. Last autumn it pulled out of a proposed bid for Continental.

# **OUT NOW**



Offers are invited from companies interested in purchasing the North Stand mural. The mural depicts a grandstand with spectators and is made of a robust vinyl material. The dimensions of the pictorial are 44 metres in length x 8.8 metres high. The mural includes a steel framework with room for advertising which can be overprinted to suit buyer's requirements. This spectacular mural is ideal for concealing all types of construction work, or any area which might benefit from a decorous screen.

All offers should be addressed to: Commercial & Marketing Department Arsenal Football Club Highbury

NS IBU

interested parties can visit the stadium by appointment and all offers must reach the club by Monday 19th April 1993.

# IG Metall keeps up wage pressure waste retrieval

By Judy Dempsey in Berlin

IG Metall, Germany's big engineering union, has called for nationwide protests from April 24 in support of higher wage demands by eastern Germany's electrical, metal and steel sectors.
Mr Franz Steinkühler, head

of the unon, also told a rally in the east German city of Magdeburg at the weekend that members throughout the five east German states would be balloted later this month on whether to hold an all-out strike in the region. He added that I G Metall would continue warning strikes in eastern Germany until the employers' steel, and metal and electrical associations agreed a 21 per cent pay increase for the steel sector and a 26 per cent increase for the metal and elec-

The pay increases are part of By Ariene Gentlard in Bonn a contract signed between the union, west German employers and east German managers in March 1991 aimed at equalising German wages by April 1994. Wages in the east are below 70 per cent of west German levels. The employers say they cannot now meet the demands because of the recession in western Germany and low pro-

ductivity in the east. • The Treuhand agency, responsible for privatising east German industry, is to press ahead this year with selling a remaining 2,000 enterprises. But some of them may have to be shut down. Mrs Birgit Breuel, Treuhand

president, said in a radio interview that the sale of 800 of these enterprises would soon be legally binding. She was "confident" most of the remaining 1,200 could be sold. transportation have delay the move. The total cost of importing the waste is emailed at DM3.3m (\$1.98m).

### The plans followed a campaign by Greenpeace which

Bonn plans toxic

MR Klaus Töpfer, Germany's federal environment minister, arrived in Bucharest yesterday to assess ways to clean up 400 tonnes of toxic waste illegally exported by Germany to Romania in recent years. The waste, exported by both

east and west German companies, has been stored in and around the Transylvanian town of Sibiu in corroding containers, according to the environmental group Green-Plans were made to take the

toxic waste back to Germany in early March. But disputes between the German states over where the waste should go and who should pay for its transportation have delayed the move. The total cost of reimporting the waste is esti-

has recently reported a string of illegal dumping sites used by German companies abroad. At the weekend, officials from the Environment Ministry in the state of Lower Saxony ordered back some 3,000 tonnes of metal waste due to be exported to Russia by a west German enterprise and labelled as industrial goods, according to the Suddentsche

 The government will probe Hoechst, Germany's largest chemical group, to see if poor organisation was to blame for a string of accidents at its plants, officials said at the weekend, Reuter reports from Frankfurt.

Mr Töpfer said he and local officials had agreed on the investigation, to be carried out by his ministry.

# Poor prognosis for EC drug agency



uation Agency, intended to streamline drug authorisations within EUROPEAN
MARKET

tne Europity
Community,
faces an uphill
struggle to get

under way by 1995.

The main decisions on the agency's operations - including location, cost and staffing remain to be taken. Prof Duilio Poggiolini, chairman of the EC's committee for proprietary medicinal products (CPMP), which will advise the new agency, says he hopes heads of covernment will agree a location when they meet in Copenhagen in June.

But with several countries, including Britain, lobbying hard for the EMEA, this may prove optimistic.
The EMEA is a crucial plank

of the EC's single market programme for the free circulation of goods within the 12 member states. Once the new system is operational by the end of the decade, the same drugs, conforming to standards of safety, effectiveness and quality, should be available throughout the Community.

There will be Community-

### THE European Medicines Eval A new body streamlining drug authorisations is facing delay, writes Frances Williams

wide monitoring of adverse leave only a few years for com-Pharmaceuticals companies

will submit new drugs for approval either directly to the EMEA through a centralised procedure, or through a decentralised route based on mutual recognition of authorisations by national authorities, with binding EMEA arbitration in case of argument. Biotech drugs will have to go through a centralised assess-

ment by the CPMP, which will be optional for other high-tech drugs. For the foresecable future, however, most drug approvals will go through the decentralised system - which means companies can still choose which country they go to for initial authorisation.

What industry wants is a speedy decision at reasonable cost," says Mr Ben Hayes of the Association of the British Pharmaceutical Industry. "In the end, companies will take a commercial decision on which route to take."

Both procedures are supposed to be quick - crucial when limited patent life can

panies to recoup costly investments - and should obviate the need for separate sets of chinical trials and repetitive paperwork now demanded by national medicines agen-

Under the centralised system the CPMP, which consists of pharmaceutical regulators and experts from the 12 member states, will appoint one or maybe two national agencies to act as rapporteurs, or assessors, for a drug application. The verdict, which must be delivered in 210 days, will normally be made binding across the Community within another

90 days. Under the decentralised procedure an even tighter timetable is envisaged for marketing approvals granted by one member state to be recognised by others, although arbitration could stretch this to 10 months OF SG.

Company preferences will be influenced by how smoothly the two procedures work. Prof Poggiolini points out that the

lower when people get together to discuss scientific evidence a plus for the centralised pro-

However, pharmaceutical companies which have already established good lines of communication with national agencies may be reluctant to switch to the new, and therefore uncertain, EMEA system. There are also worries the CPMP may choose rapporteurs on a rotational basis rather than for their expertise in evaluating particular types of prod-

s for cost, a recent report for the European Commission by consultants Touche Ross and Besselaar suggests the EMEA may be more expensive to run than originally envisaged, even though it is intended to co-ordinate rather than replace the functions of national medicines agencies.

They estimate that by 1999 the EMEA will need a staff of about 250 and an annual budget of some \$60m (£42.2m). Prof risk of national objections is Poggiolini describes these fig-

ures as "a basis for discustaken on how this might be split between fees charged to companies and direct funding by the EC. The 12 Community countries

employ 2,000-2,500 full-time staff, plus about 1,000 expert consultants, on drug evalua-tion. According to Touche Ross and Besselaar this costs about \$300m a year. The consultants calculate

that, by the end of the century, perhaps 40 per cent of the 8,000-10,000 applications handled by national agencies each year will no longer be neces-

Prof Poggiolini argues that the new system should spur innovation and become a platform for worldwide efforts to harmonise drug standards. The CPMP is already

involved in discussions with the US Food and Drug Administration and its Japanese counterpart on standardising requirements for drug effectiveness, quality and safety, in the International Conference on Harmonisation. However, Prof Poggiolini says harmonisation on a global basis will not be a reality before "the early years of the next cen-

US deal By Christopher Parkes in Frankfurt THE German government should cancel its air transport agreement with the US, Mr Jürgen Weber, Lufthansa chairman, said at the week-All efforts to bring the national flag-carrier back into

Lufthansa .

chief

attacks

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profit would be fruitless as long as US airlines were allowed to swarm virtually unhindered into Europe and while Lufthansa laboured under the constraints of an antique bilateral treaty. he Mr Weber, a former aviation engineer installed two years ago to set the loss-making, 51 per cent government-owned, German airline to rights, feels

he has filled his side of the "I cannot take on the tasks of my main shareholder," be

told the FT. He has slashed the work-force - 5,000 jobs have gone in less than a year - a groundbreaking pay deal last summer, including a wage freeze, has helped reduce personnel costs 27 per cent, and flights to the growing markets of Asia and eastern Europe have been increased.

But recession and continuing price competition have continued to take their toll. "Last year we carried 11 per cent more passengers and 6 per cent more freight, but the end effect was less in the till," he said.

In fact, Mr Weber's efforts earned the airline a modest reduction in losses, down DM30m to DM300m (£127.1m) in 1992. But that seems insufficient for a man who has repeatedly promised that he will return the business to profit in 1995, after just three years of his restructuring pro-

Now he believes it is Bonn's turn to deliver the changes he is unable to engineer bimself. He has sent government offi-cials off to talks with US anthorities with his concerns ringing in their ears.

Mr Weber says that cancelling the aviation deal, which in any case is due to be rene-

"If it is cancelled then we will have a position where both partners can start off on an equal basis," he

But Mr Weber needs more than a level playing field to has been unable fully to capitalise on the access it already

Now fresh talks are under way again with an unnamed

party. Their chances of success would hardly be enhanced if Bonn's negotiators took Mr Weber's weekend urgings at face value and chose confrontation. On the contrary, improved access to main landing points in the US could strengthen Lufthansa's hand with its new potential collabo-

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# Mubarak seeks talks with Rabin

Matthews in Cairo

EGYPT'S President Hosni Mubarak is seeking a summit with Mr Yitzhak Rabin, the Israeli prime minister, after his discussions on reviving the Middle East peace process in Washington, Israeli officials said yesterday.

Mr Gad Ben Ari, Mr Rabin's spokesman, said Egypt's ambassador in Israel had requested the meeting a few days ago. But he added: "In terms of exact dates and in terms of location, nothing is set." Mr Mubarak, who has emerged as the key intermediary in efforts to revive the stalled peace talks, meets President Bill Clinton tomorrow. Mr Mubarak said last week he would report the substance of his meeting to Mr Rabin on his return to Cairo.

The Egyptian leader has recently met President Hafez al-Assad of Syria and Mr Yassir Arafat, the Palestine Liber-

ation Organisation chairman.
The PLO is meeting this week in Tunis to discuss possible measures to resolve the crisis over the Israeli mass deportation of Palestinians in December which has blocked

the resumption of peace talks. The Palestinians have said they will not decide whether to attend the next round of talks, scheduled for April 20, until after Mr Mubarak's return from Washington.

Mr Mubarak would particu-

larly welcome a successful mediation effort at a time when his government is under strong pressure from Islamic fundamentalists at home. It would also underline Egypt's strategic value to Washington while the country is seeking a renewed US commitment to the \$2.1bn it receives in annual

civil and military aid.

An Israeli-Egyptian summit would be unlikely without a solution being found to the peace talks impasse. In the event of a deal, Mr Mubarak could seek to extract the maximum symbolic publicity from his role by meeting Mr Rabin in Jerusalem. This would mark the first visit to Israel by President Mubarak since he took power more than a decade ago, and the first by any Egyptian leader since the historic trip of President Anwar Sadat in November 1977.

A senior Egyptian foreign ministry official said Mr Mubarak had decided in principle to make such a visit, saying "it is not a question of whether, but of when". The official said Mr Mubarak would not have countenanced such a trip while Mr Yitzak Shamir, the former Likud prime minister, was in power.

### Taiwanese visit China

A FOUR-MEMBER Taiwanese delegation left for China vesterday to pave the way for a ground-breaking meeting between representatives of both sides, Reuter reports from Taiwan

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The delegation from Taiwan's Straits Exchange Foundation, a semi-official body which handles ties with China, will begin preparations for a meeting between SEF chairman Koo Chen-fu and Wang Dao-han, head of China's crime.

Association for Relations Across the Taiwan Strait, in Singapore later this month. Taiwan has banned official contact with Beijing since the end of the Chinese civil war in 1949. But trade and civilian ties have expanded rapidly since

political tensions eased in the late 1980s. The Singapore meeting would focus on ways to protect Taiwanese investment in China and co-operation to fight

### Venezuela approves oil project

THE Venezuelan cabinet approved at the weekend a \$1.7bn heavy oil project to be carried out by Conoco, a subsidiary of El du Pont, and Venezuela's national oil company, writes Joseph Mann in

The project calls for producing and upgrading very heavy crude oil from Venezuela's Orinoco oil belt, the world's largest known accumulation of heavy oil and bitumen.

This is the first time a foreign company will be allowed to participate as a direct investor in Venezuela's oil production sector since the republic nationalised its petroleum industry in 1976. It is also the first step towards opening up large-scale production in the

Conoco and Maraven, a sub-sidiary of Venezuela's national oil company, PDVSA, will be equal partners in the project, according to Mr Frank Alcock, PDVSA vice-president.

The plan, which must be approved by the Venezuelan

congress, involves producing 120,000 barrels a day of extraheavy crude oil from the Orl-noco belt and converting it into 102,000 barrels a day of lighter gravity oil, plus 3,000 tonnes of petroleum coke.

The belt, north of the Orinoco river, contains an estimated 1,200bn barrels of extra-heavy crude oil and bitu-

### Brazil presses on with sell-off

The Brazilian government sold 70 per cent of the shares on offer in the sell-off of the Companhia Siderurgica Nacional (CSN), the steel company, on Friday. The remaining 30 per cent are scheduled to be sold today, writes Bill Hinchberger in São Paulo.

President Itamar Franco held firm in his determination to sell the company, despite protests by nationalists and law suits filed by opponents. Administration officials worked intensively on Friday to overturn several court orders suspending the auction, which was delayed by three



pulled out of the southern Somali port of Kismayu because of fears of attack by warring clans, the UN said, agencies report.

# Japanese 'losing faith in leaders'

By Robert Thomson in Tokyo

THE Japanese are increasingly disillusioned with their politicians and have lost confidence in the country's direction, according to an annual survey by the prime minister's office, which found respondents unusually gloomy.

A record 70.1 per cent of the

10,000 polled said public opinion was not properly reflected in national politics. The negative response follows a series of scandals involving the ruling Liberal Democratic party. The level of disillusionment

was highest among the young. About 81 per cent of those aged between 30 and 34 said their opinions were not reflected in political debate. Overall, 23.5 per cent thought politics did take into account their opin-

As for the country's general direction, a record high of 44.3 per cent, up from 35.5 per cent in the previous year, said Japan was "off course", with most concerned about a decline in working conditions and job security. Meanwhile, only 31.4 per cent consider that Japan is still on course.

The survey found that 49.8 per cent of respondents think Japan is valued by the interna-tional community, down from the 50 per cent of a year ago, but still above the 41.1 per cent who suggested that the country is not valued.

# Tide running out for royalty in Australia

Kevin Brown in Sydney sees a drift towards republicanism as old ties with Britain fade

Queen', because nothing will save the gover-

So spoke Mr Gough Whitlam. former prime minister, shortly after his Labor government was dismissed by Sir John Kerr, the governor-general, at the height of Australia's worst constitutional crisis in 1975.

Mr Whitlam was wrong (he lost the subsequent election in a landslide). But 18 years later, it seems that nothing can now save either the governor-general or his sovereign, Queen Elizabeth II, from the rising tide of republicanism.

Republicanism was not an

issue in last month's federal election, which was narrowly won by Mr Paul Keating's incumbent Labor governme after a campaign fought almost entirely on economic issues.

But Labor's unexpected victory has unleashed a surge of support for constitutional change in the Liberal party. the larger of the two partners in the opposition coalition. Three state Liberal leaders this week urged the party to consider dropping its traditional support for the monarchy, including Mr John Fahey, premier of New South Wales, the

most populous state. Other prominent Liberals remain sceptical. Mr John Hewson, the federal leader, has avoided committing himself. and Mr Jeff Kennett, premier of Victoria, describes republi-canism as "a tenth-order issue". The party's freedom to change course is also limited by its need to avoid a split with the strongly monarchist National party, the coalition's rural-based junior partner.

But the willingness of so many leading Liberals to contemplate constitutional change suggests the party will accept that a gradual transition to a

republic is inevitable.

Diminishing support for the monarchy reflects Australia's gradual drift away from its traditional links with Britain, the former colonial power, which

FLL MAY we say annexed the continent in 1788.

God Save the Australia achieved independence in a series of stens between the federation of the continent's six states in 1901 and the abolition by the UK parliament of its residual legislative rights in 1986.

The monarchy has remained untouched largely because of the difficulty of amending the 1901 constitution, which says Australia's head of state is the British monarch, represented by a governor-general.

Surveys suggest that up to 70 per cent of Australians now think this last link should be broken. But there are a host of roblems to be solved before any practical steps can be taken. Most importantly, there is no consensus between republicans on what sort of constitu-

### Constitutional change is even backed now by leading Liberals

tional framework Australians should be asked to accept. The simplest procedure would be to change the governor-general's title to president, and remove the requirement for the Queen to appoint him. This minimalist approach is favoured by the Australian

Republican Movement, led by moderates such as Mr Thomas Keneally, the novelist, and Mr Malcolm Turnbull, a Liberal lawver and merchant banker. However, the more radical Australian Republican Party says the transition should be used as an opportunity to abolish the states. Mr Ian McPhee. a former federal Liberal minister, has argued a similar case. Other ideas include the

entrenchment of a bill of rights, notably lacking from the existing constitution, and indirect elections for the presidency, which would substantially increase the authority of the office.

All previous attempts to

amend the constitution have been determined by referendums under a provision requiring support from a majority of voters in a majority of states. Only eight of 42 proposals have succeeded, suggesting widespread agreement on a republican amendment would be crucial to success.

But even a successful refer endum proposition would be open to a High Court challenge by monarchists, who could seek to have it stuck down on the grounds that parts of the constitution cannot be amended by this mechanism This is because the document known as the Australian constitution is technically the ninth section of the 1900 Commonwealth of Australia Constitution Act of UK parliament.

Mr Tony Blackshield, professor of law at Macquarie University, says most lawyers think the referendum procedure does apply to the first eight sections. But only the sometimes unpredictable High Court could determine this.

The alternative would be to use an obscure provision allowing federal parliament to pass any law that could have been made only by the UK parlia ment at the time of federation But this section has never been used because it requires simultaneous consent of all state legislatures - seen by Mr Greg Craven, reader in law at Melbourne University, as a "virtual impossibility". A further complication is that it is unclear whether an amendment of the federal constitution would abolish the states' links with the Queen, which derive from colonial constitutions which continued in force after federation.
This means a federal repub-

lic might have to co-exist with one or more monarchist states. Mr Keating plans to appoint committee of six eminent persons to consider these issues and prepare the ground for change. Optimistically, perhaps, he has set it a target of 2001, the centenary of federa-

tion, to complete the job.

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# **Ministers** to discuss EC free trade pact

By David Gardner in Brussels

EUROPEAN Community foreign ministers are today expected to agree to widen negotiations with Russia on setting up an EC-Russian free trade zone during the coming

The principle of a free trade accord with Russia has been agreed by EC ambassadors, but there is still some argument over conditions, and about the financial and technical assistance needed to make a free trade zone possible.

Some member states, particularly the UK, want a stronger human rights clause in the

On the main free trade issue, it is still not clear whether the "evolutionary clause" sought by the Commission will be replaced by an agreement to open up EC markets only after Russia reaches a certain level of reform and development. "An evolutionary clause should be just that - filling it up until you've got a free trade zone – not deciding (on free trade) later," argues one ambassador from the liberal EC camp.

Equally, the "safeguard clause" against any surges of competitive Russian goods may be strengthened, and made conditional on Russia joining the General Agreement on Tariffs and Trade. The Commission had drafted a generous clause, to be invoked only "in the event of a serious injury, or threat of a serious injury, to domestic (EC) producers of like or direct competitive prod-

The free trade zone prospect is also now likely to be on offer



HELPING HANDS: All smiles from Presidents Clinton and Yeltsin, pictured outside Vancouver's Museum of Anthropology which they visited on Saturday

# Japanese come into line on aid

LINGERING doubts about the extent of Japan's commitment to the multilateral Russian aid process have been resolved. According to the White House spokesman, President Clinton spoke on Friday to Mr

Kilchi Miyazawa, the Japanese prime minister. Mr Clinton then told President Yeltsin in their first round of talks that the US backed Japan's claim to the Kurile islands and that Mr Miyazawa has assured him of Japan's strong support for the Group of Seven and bilateral

This represents no shift in official policies. The US has always supported Japan's claim to the Kuriles, occupied

by the Soviet Union at the end of the last World War, while Japan, its reservations about the efficacy of large-scale assistance to Russia notwithstanding, has never publicly threat-ened not to take part in the multinational effort.

But it has been important for Mr Clinton, both for his own domestic purposes and in his presentation to Mr Yeltsin, to demonstrate that the leading industrialised nations are willing to act in concert to help Russian economic reform.

Thus the US side in Vancouver emphasised that both Britain and Canada had on Fri-day announced increased bilateral contributions, with expectations that the rest of the G7

and finance ministers meet in Tokyo on April 14.

Mr Mivazawa's commitment. as conveyed to Mr Clinton. appears designed to satisfy US criticism about the extent of Japan's willingness to help bilaterally and, as current chairman of the G7, to ensure the success of the Tokyo session. The US is not pushing for early permanent Russian membership of the G7, which would

have disconcerted Japan. Mr Clinton mentioned, without disclosing details, that other countries outside the G7 would be approached. His officials have implied earlier that Middle Eastern nations, most obviously Saudi Arabia, would

'President Yeltsin does not have

On the domestic political side, the spokesman also announced that Congressmen Richard Gephardt and Robert Michel, Democratic and Republican leaders in the House of Representatives, would go to Moscow this week for their own look at the state of Rus-

Even though the US bilateral assistance proposals are sup-posed to include no "new money", the congressional debate about an appropriate US response is gathering steam. Also the Russian side has raised one issue, in particular, which falls within congressional competence - its discontent with the 20-year-old Jackson-Vanik amendment that explicitly linked US trade

and aid to emigration policies, especially as they affect Jews. Russia, claiming emigration has been liberalised, would like Mr Clinton to seek a permanent waiver from the amendment, which has been automatically renewed every year. US officials said there were still some problems" with the sta-

tus of a few former political

The amendment was not the only "irritant," as the US spokesman called it, raised by Mr Yeltsin. He also complained about the continuing Cocom restrictions on technology trade with the former Soviet bloc and a recent collision between US and Russian sub-

# West's backing . for Yeltsin a big gamble

By John Lloyd in Vancouver

HE Clinton-Yeltsin summit cannot be a success on its own. It is the formai centrepiece of a process of organising aid for Russian reform: a process which should see clear decisions made on assistance by the foreign and finance ministers of the Group of Seven countries in Tokyo in ten days' time, but which cannot be consummated without a political victory for Russia's reformers.

President Yeltsin came to Vancouver having committed himself to taking part in an April 25 popular vote which he initially called on questions of trust in his presidency and approval of a draft constitution. Just before the summit, he agreed instead to a referendum under the control of his opponents in the parliament.

in this poll the question of trust remains, but is supplemented by questions on social and economic reform and on elections of the president and the parliament. Further, these questions must win a majority of more than 50 per cent of the electorate - a high qualifying margin which may render the exercise inconclusive - as intended by parliament.

Yet from this vote - if it goes ahead – Mr Yeltsin must claim enough of a political victory to allow him to dominate parliament and to protect reform. Only if this is possible can foreign aid be applied. President Bill Clinton and other western leaders are thus right to say they are betting heavily on Mr

But if he does pull it off, says one senior western official. "stabilisation of the economy is closer than it has ever

The government has a plan, drawn up by Mr Boris Fyodo-rov, who was at the Vancouver talks, and as deputy prime minister in charge of finance and the economy is the shaper and controller of economic

He has told western govern-ments he will need, in the com-ing year, \$20bn for stabilisation of the rouble, support of the budget and restructuring of industry. He may not get it all. But he should get at least half, and with that he can start his transformation.

The western countries likely to change the way aid is provided. They will bypass the international Monetary Fund, for over a year the west's arbiter of Russian reform and disburser of aid. The IMF will continue to judge the performance of the government and to work with it to set targets. But the leaders of the G7 now appear determined to take the disbursement of aid into their

It should mean that, rather than aid being held out as a reward for good behaviour, it would be given in order to pro-mote good behaviour. Rather than demand a budget deficit of 5 per cent of gross national product, for example, as the IMF has done over the past year, funds would be provided to support the budget which would make such a target real-

Mr Brian Mulroney, the Canadian prime minister, made the new relationship between the IMF and its chief paymasters clear in Vancouver when he said that "after all, the leading industrial countries are the majority of the shareholders of the IMF" - a sign that the Fund will be subordinate to the perceived necessity of helping a reform process which cannot conform to the Fund's guidelines.

Thus, in two weeks, the G7 should have completed their side of the bargain. They will have offered Russia a substantial package of support which would allow its government to make the critical moves to bring inflation under control and to make the rouble convertible on current account.

owever, there remains a doubt that Russia's politics will stabilise sufficiently to support the policies on which the provision of aid is predicated. While Mr Yeltsin enjoyed the hospitality of Vancouver, his opponents and even his allies - in Russia were undermining his position. Mr Ruslan Khasbulatov, the parliamentary speaker, denounced the west for taking sides in the struggle between parliament and president. Mr Valery Zorkin, the head of the constitutional court, called Mr Yeltsin's participation in the summit a waste of time.

And Mr Victor Chemomyr

din, the prime minister who had last week said that Mr Yeltsin's support of the government was indispensable to reforms, launched a savage attack on his own deputy prime minister in charge of privatisation, Mr Anatoly Chubais, for conducting a programme reminiscent of the Stalinist collectivisation of the peasant farms in the 1920s and 1930s. Though Mr Chernomyrdin and the other corporatists that stabilisation is essential they are not reconciled to privatisation.

W W

"Our interests lie with Russian reforms and with Russian reformers led by Boris Yelt-sin," Mr Clinton has said. Now Mr Yeltsin, after the unequivocal support delivered in Vancouver this weekend, must show that he really does lead. and that the reformers are still in a position to be led.

# Fund for small business proposed

Banking Editor

MR Jacques Attali, president of the European Bank of Reconstruction and Development, is trying to persuade G7 countries to provide \$500m to help start small businesses in Rus-

The EBRD is concerned at Russia, and the small business sector is undeveloped, following decades of centralised economic control. To date the EBRD, set up to help develop the private sector in former Soviet bloc states, has provided only tiny amounts for investment in small and medium Investing in small business carries greater risks than

want the bank to take. Mr Attali therefore wants a new pool of money, which could invest in these riskier enter-A second obstacle to invest-

ing in the small business sector is the lack of an effective network for distributing small amounts of capital, because the antiquated. Mr Pierre Pissal-oux, EBRD's director of the cabinet and of corporate planning and the budget, said young westerners would be sent all over Russia to assess local entrepreneurs wanting funds. These westerners would train Russians to become venture capitalists, so that eventually the Russians could dis-

### supporters. He has hostages' By Leyla Boulton in Moscow

LIKE the western leaders backing President Yeltsin and his reforms, many Russians feel that there is little choice but to support him for fear of

As Mr Mikhail Leontiev, a leading Russian economics commentator, observes wryly: porters but hostages. He puts one in a situation where one has no choice but to support The question now is

whether new western help spearheaded yesterday by President Clinton and to be pursued by the Group of Seven in Tokyo can boost support for Mr Yeltsin in an April 25 referendum. The answer is that it

This table shows growth rates for the most widely followed measures of narrow and broad money, a representative short- and long-term interest rate series and an average equity mentest yield. All figures are percentages

probably cannot burt. Most people interviewed yesterday at Moscow's Kiev rail-way station, around the street stalls and klosks which are the most visible consequence of market reforms so far, wel-

comed western assistance, if it

was made more effective. "Humanitarian aid only ends up in these kiosks where oods in leather coats make money out of it," claimed Mrs Liudmila Konstantinova, a retired engineer on a pension of Rhs8.500 a month. But she added that Mr Yeltsin still needed some sort of help "because he's not man-

aging on his own".
"Help is always good. The question is how to use it. We need investment in specific

### Mr Albert Koplinsky, a factory

Mr Yuri Feldman, who has a computer programming business, suggested that the west send managers to Russian enterprises "to teach us how to work properly".

Natasha, an atomic engi-neering student from Obninsk, had mixed feelings about aid but would vote for the president. "On the one hand, if we could have avoided getting into this mess, we would not need help. But since people don't want to work hard, we are finding it difficult to get out of this ourselves."

A minority were resolutely opposed to western help. Expressing indignation about the rubbish and dirt surrounding the street sellers, Galina,

### pared for it. I feel terrible that we are now so poor we need Another woman said: "The only kind of help we need is

an accountant, said she had lost faith in Mr Yeltsin.

"Before going to a market

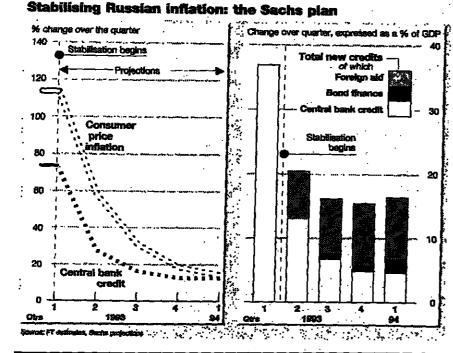
our own. We've got to force people to work hard and put all the goods which are now on the streets into the (state) But Nikolai, standing behind a table laden with plugs. screwdrivers, and electrical wire, expressed full support for Mr Yeltsin. "If the Commu-

nists come back, they won't

even let us breathe. I supply

things that people need, more

# cheaply than in the shops. G7 aid a condition for Russian reform, not a reward



II UNITED STATES

RUSSIAN President Boris Yeltsin should Russian economy is approaching hyperinsavour the reception he received from US administration official at this weekend's Vancouver summit. He can expect a more sceptical welcome from some other members of the Group of Seven industrial countries, in whose collective name any multilateral aid package is likely to be provided. The economic arguments may be on the side of Mr Yeltsin. But he will have a tough time persuading deficit-burdened G7 countries that up-front aid makes good political sense.

Western worries over the sagacity of committing aid to the Russian reform programme are understandable. Moscow politics remain unpredictable, while Mr Ŷeltsin's grip on power appears tenuous. Russian inflation is also accelerating fast, nearing 30 per cent a month over the last quarter. Inevitably, sensible investors are desperate to sell roubles for western dollars in order to salt their savings away in Swiss bank accounts. Yet none of these concerns weakens the

case for aid. Indeed, the pace at which the

flation, and the scale on which capital is fleeing the country, make it all the more important that the G7 takes the plunge. For capital flight is only a symptom of the underlying economic malaise. It is the threat of hyperinflation, and the potential political disintegration that could follow, that make capital flight the only sensible strategy for would-be investors.

Only by bringing the credit creation under control can the Russian government reduce inflation and stabilise the slide in the value of the rouble. That means stemming the flow of bank credits to indebted state enterprises, while bringing remaining subsidies within the government's budget. Central bank credits are currently growing by 20 per cent a month, over 70 per cent a quarter, of which more than half go to state enterprises. But the Russians cannot control infla-

tion on their own, a point made repeatedly both by the Russian government and by enlightened external observers such as Mr Stanley Fischer, professor of economics at the Massachusetts Institute of Technology and previously chief economist at the World Bank. Western aid, they argue, is needed to provide a non-inflationary way of bridging the gap in the government budget that central bank credits now fill

But how much aid is needed? About

\$2bn in the second quarter of this year rising to \$4.5bn a quarter by the beginning of 1994, according to a stabilisation plan devised by Mr Jeffrey Sachs, a Harvard economics professor and adviser to the Russian government. The plan is designed to reduce the quarterly rate of inflation from over 100 per cent today to 14 per cent in the first quarter of 1994. Meeting these inflation targets requires the rate of growth of central bank credit to fall to a fifth of its current level. Total credit creation continues to grow each quarter by a little over 15 per cent of gross domestic product, of which the share of central bank credit is to fall from 100 per cent today to a quarter by the end of the year, with western aid filling most of the gap.

And when should aid commence? Stan-

dard IMF practice is to wait for a country to establish an anti-inflationary track record before supplying aid. But the Russian government argues that the urgency of their plight, and their financing difficulties, require up-front aid in order to allow the programme to begin. Mr Fischer agrees. "The west rightly fears that eco-nomic assistance would simply be wasted," he says. "But without western financial assistance the Russians will not be able to balance the budget and bring inflation down to a level that will allow other reforms to proceed."

Western aid, both Fischer and Sachs argue, should flow as soon as deputy prime minister Boris Fyodorov is in charge of credit creation and starts imple menting stabilisation measures. Of course, the reformers may fail even with aid. But their chance of success depends critically on whether they can convince reluctant G7 governments to take the risk.

**Edward Balls** 

**GERMANY FRANCE** E ITALY I UNITED KINGDOM Long Ideres; July Short jalangat Plata Long Island Rate Money (Mary (Mary Equity Market Vigit Short Interted Rate Appli Aminis Trickly Broad Honey MQ 8.00 6.49 6.82 7.65 6.99 8.06 5.87 3.75 6.94 5.90 6.14 6.46 6.94 8.71 8.44 7.77 8.9 8.3 6.5 5.2 3.9 5.3 3.3 2.0 6,82 5,12 4,15 4,43 5,31 7,62 7,21 4,28 6.51 5.35 4.84 4.77 5.22 6.91 6.37 5.25 0.84 0.55 0.54 0.48 0.65 0.75 1.00 7.67 8.39 8.84 8.49 8.54 7.85 7.00 11,74 8,74 9,46 8,08 8,79 9,92 9,03 8,57 n.a. 2,65 2,75 3,69 2,88 3,19 3,58 3,55 13.2 10.6 10.4 7.8 7.1 9.3 7.3 6.8 10.4 11.2 9.9 11.7 3.6 0.6 n.e. 1.41 1.94 2.71 2.48 2.84 3.45 3.63 12.32 2.61 2.22 2.11 2.38 2.45 10.41 13.96 11,87 13,20 13,29 16.1 6.2 5.3 14.82 11.58 9.73 1.7 1.6 1.8 9.76 7.96 -1.8 -0.3 0.9 6.61 6.73 10.04 3.39 3.67

11.03 10.30 10.04 9.09 2.97 2.96 2.94 2.81 4.56 3.90 3.67 3.29 1,04 1,08 1,03 1,00 3.95 3.35 3.55 3.20 2nd qtr,198 2.26 2.53 2.67 2.42 8.66 8.90 8.26 7.66 9.7 6.0 3.1 12.58 16.14 14.64 11.88 12,82 13.83 13.84 3,43 4,02 3,68 3,04 9.72 8.98 8.31 7.88 7.84 6.87 10.58 5.3 5.3 4.5 9.21 4.78 2nd qtr.1992 10.39 7.68 6.43 8.45 7.97 4,04 3.88 3.92 3.44 3.37 3.24 3.56 3.57 3.26 3.18 7.47 7.39 7.26 6.84 6.59 6.41 6.58 6.86 6.75 6.59 6.26 5.97 2.97 2.95 3.00 2.96 2.96 2.98 3.02 2.94 2.87 2.87 2.80 2.76 4.59 4.59 2.0\_ 1.8 1.3 1.4 1.6 1.8 7.94 7.96 7.97 8.01 7.99 7.65 7.36 7.36 7.29 7.10 8.94 6.59 226 227 237 260 262 272 268 264 256 243 267 8.67 8.56 8.73 8.90 9.06 8.75 6.43 8.14 8.20 7.83 3.37 3.33 3.47 3.69 3.71 3.61 3.83 3.70 3.84 3.56 3.40 12.24 12.71 12.60 13.14 13.65 13.71 14.14 14.36 13.48 9.06 9.15 10.03 10.21 10.43 10.54 8.49 7.32 7.24 7.04 6.23 9.08 9.37 9.18 6.69 8.27 8.38 8.33 7.97 7.65 3.65 3.64 3.59 3.15 13.90 12.73 11.51

INTERNATIONAL ECONOMIC INDICATORS: MONEY AND FINANCE

BRITISH COAL is expected to report substantially lower overall profits - and may sustain losses - for the year just ended in spite of increased efficiency and significant improve-

ments in operating results.
The reduction will result from exceptional losses arising from write-offs due to coal price falls and from from delays in pit closures.

However, in the run-up to potential privatisation, expected in the next two years, the government will be able to point to a significant rise in British Coal's operating profits from £360m in 1991-2.

Ministers will argue, and British Coal's potential buyers are likely to accept, that operating profits are the best gauge for judging British Coal's

The steep fall in overall will be the first worsening in the corporation's overall financial performance in three years. It will irk the corporation to report the fall in a year when productivity has risen 20 per cent. However, the govern-

ment is braced for a sharp fail

performance. result of two exceptional items. The first results from having profits from £170m in 1991-2 to keep open 10 pits which are no longer being mined but which British Coal has been forced to maintain because of a High Court decision that it failed to consult properly on their future. It intends either to close them or license them to the private sector. In the in overall profitability as a meantime the cost of keeping

could be mined again is about £13m a month.

Since British Coal stopped mining at most of the 10 in November the effect on the results for the year ending March 28 is likely to be at least 260m.

Future years could result in similar exceptional, though less substantial, items because

the pits in a state where they of British Coal's intention to

mothball six pits at a cost of between £2m and £4m a pit a

assets on the grounds that the

The accounts for last year, due to be published in July, are also likely to be adversely affected by fall in the price of coal. British Coal executives are working on proposals to write down the corporation's

Losses possible in spite of increased efficiency and improvements in operating results falling price of coal means stocks and machinery are no longer as valuable. The writeoffs could amount to more than £100m.

The corporation undertook a similar adjustment to the bal-ance sheet three years ago when prices charged to the generators last fell steeply.

The write-offs for 1992-3 are likely to reflect all price falls in the next five years, and so are unlikely to be repeated,

# Transfer of services to private sector faces further hurdle

By David Goodhart, Labour Editor

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Edward Balls .

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THE PROGRAMME of market testing public services faces another serious setback following a ruling from the attorney general (chief law officer) that contractors will have to provide "broadly comparable" pension rights in many cases where staff are transferred

from the public sector. Under Transfer of Undertakings (Tupe) regulations, which apply to many contracts, com-panies are obliged to retain the existing workforce on the same terms and conditions. But most companies had assumed, encouraged by the government, that big savings could be made in pension payments.

Many contractors have only been able to take over profitably services in the National Health Service, local govern-ment and the Civil Service (run by central government officials), by offering less generous pension arrangements than the typically index-linked public sector pension. But Sir Nicholas Lyell, attor-

ney general, has upheld advice from his department on Tupe, ignored in the granting of most previous contracts, that contractors should provide comparable pension rights when they take over staff from government departments.

Mrs Gillian Shephard, employment secretary, had suggested that departments should avoid giving such guid-

ance on Tupe, a suggestion rebuffed by Sir Nicholas. His insistence on the law officers' view follows recent guidance from Mr William Waldegrave, civil service minister, that occupational pen-sions were not affected by the regulations, a view echoed by the Department of Health.

Sir Nicholas's ruling was greeted with dismay by some contractors, though others said the definition of "comparable" might provide some room for less generous benefits.

Mr Simon Cox, managing director of ISS Mediclean, which has 80 cleaning contracts with the NHS, said: This is the crunch. It is just about possible to cope with the other aspects of Tupe and run a profitable business. But if we have to provide fully-funded, index-linked, pensions, it becomes impossible."

Some contractors, who have taken over about 265,000 public service jobs since 1979, pay no pensions at all. A trade union official said the government could face a "deluge" of retrospective claims from people who had had to accept reduc-

tions in pension provision. Mr Padraig Flynn, the EC's social affairs commissioner, has separately confirmed that Sir Nicholas's ruling is correct by stating in a letter to Mr Lyndon Harris, the Labour MEP, that the Acquired Rights Directive, on which Tupe is based, does extend protection to occupational pensions.

### Peace protestors gather at a rally in London's Hyde Park yesterday afternoon to demonstrate against terrorism

### Thousands attend London and Ulster peace rallies

THOUSANDS of people demonstrated for peace in Ulster at rallies in Northern Ireland and London yesterday. The rallies came hours after one Britain's most wanted IRA suspects, Nessan Quinlivan, was seized by a specialist anti-terror police unit in southern Ireland, writes Charles Batchlor.

Peace activist Mrs Susan Hugh took

part in peace rallies in Belfast and at London's Hyde Park, each attended by about 2,000 people, and called for an end to the shooting and bombing. Mrs Hugh was at the centre of a 10.000 strong demonstration in Dublin a week ago following the death of two children in the Warrington bomb blast on the British mainland.

She said: "I ask the terrorists to look at their own children and stop. The movement for peace throughout Ireland and Great Britain is growing."

Smaller peace rallies took place across Northern Ireland though up to 2.000 nationalists marched through West Belfast to protest against alleged security force violence.

Meanwhile moves to extradite Mr Quinlivan, 29, are expected to begin

Mr Quinlivan was detained at a lonely farmhouse in Tipperary yesterday morning, two years after escaping from Brixton Prison in south London where he and another IRA suspect were being held on conspiracy charges.

the new scheme has been greeted with surprise and dismay among corporate finance advisers.

Mr Peter Folkman, head of North of England Ventures, a venture capital fund backed by Schroders, says banks have been telling applicants they will have to wait until October.

loan scheme

at recession

BANKS ARE saying that the

revamped small business loan

guarantee scheme, announced

in the budget last month as

one of the measures to speed

recovery from recession, will

apply only to existing businesses - start-ups will be limited to the scheme's old ceiling

The scheme enables small businesses to raise bank loans when security is not available.

Under the existing scheme, the

government guarantees up to 70 per cent of a loan and the

borrower pays a 21/2 percentage

point premium on the interes

Mr Norman Lamont, chan-

cellor, announced that the

level of eligible loan would rise

£150,000 to £250,000, with the

maximum guaranteed portion

rising to 85 per cent. The pre-mium will be cut to 11/4 per

cent for variable rate loans and

a 1/4 per cent for fixed rate

About 20 lenders including

the large clearing banks, many

smaller banks and small busi-

ness advisory and finance bod-

ies, currently take part in the

The delay in the start-up of

of £100,000.

not be ready until October. In addition, the scheme's new £250,000 ceiling will not be universally available. It will

targeted

By lan Hamilton Fazey,

Northern Correspondent

"We are not so pessimistic as to think it will be October," the Department of Trade Industry said. "We think it will be brought in sooner than that. but we cannot be certain when at this stage. It takes time to make the arrangements with

the banks." But Mr Ian Templeton. senior partner of the Manchester office of Stoy Hayward, the accountancy firm, said DTI officials in Sheffield had told him the scheme would start in

October. North of England Ventures hoped that the scheme would enable Panel Signs, a Nottingham management buy-out in which it has £550,000 invested as equity for a 60 per cent stake to trade its way out of

It now says the company will almost certainly close this month, with 60 jobs lost, because it cannot bridge the gap to the new scheme's intro-duction.

The company makes illuminated signs for businesses such as supermarkets and filling

### **CONTRACTS & TENDERS**

### **COMMUNAUTE URBAINE DE L'OUTAQUAIS ENVIRONMENTAL SERVICES**

**Qualification Submission** 

**SOLID WASTE MANAGEMENT AND** MORE SPECIFICALLY CONCERNING:

Incineration and Ash Vitrification Sorting / Recycling Composting

CONTRACT Nº E-93-65

The Communauté urbaine de l'Outaouais (a municipal corporation bordering the National Capital with a population of 208,544 in the province of Ourabec, Canada having to marrage 115,200 metric tons of solid waste) witi accept until 3:00 P.M. (local time) on Tuesday, May 11° 1993, the qualification documents for the solid waste management and more specifically concerning:

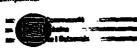
Incineration and Ash Vitrification Sorting/Recycling

The qualification submission documents will be available at the Communauté urbaine de l'Outaouais Assistant-Secretary's Office localed at 25 Laurier Street, suits 500, Hull, Quebec, Canada, JBX 4CB, alter 9:00 A.M. on Monday March 22\*1993, in return of a one hundred Canadian dollar (\$100) non retundable deposit, by certifiled cheque or bank draft payable to the Communauté urbaine de l'Outaouais.

All qualification submissions must be sealed and presented in the envelope supplied with the qualification submission documents and be physically at the Assistant-Secretary Office at the above mentioned address, on Tuesday, May 11°, 1993 at 3:00 P.M. The submissions will be opened publicly at 3:15 P.M. (local time) on the same day, by the Assistant-Secretary or his official representative, in presence of a witness.

The Communauté urbaine de l'Outaouais is not bound to accept any of the qualifi-cation submissions nor to have any obligation towards the companies, nor to pay any compensation of any type towards the compar

Plerre Gosselin Assistant-Secretary



### **BUSINESS** SCHOOLS

The Financial Times proposes to publish this survey on:

April 29 1993

Should you be interested in acquiring more information about advertising in this survey please contact:

Daisy Veerasingham on 071 873 3746

Melanie Miles on 071 873 3308

Fax: 071 873 3064

**FT SURVEYS** 

### COMPANY NOTICES

AKTIENCESELLSCHAFT WESTMINSTER BANK LIMITED DEPOSIT CERTIFICATES

National Westminster Bank PLC gives notice that claims may now be lodged for the thirty liest dividend due 22 March 1993 on the Deposit Certificates at the rate of 0.0.36832 per DM 10 Unit, United Kingdom Income Tax as shown below will be deducted united claims are accompanied by an appropriate halms Revenue declaration.

Gross Dividend of DM 1.20 per Unit . 00.122951 United Kingdom Income Tax at 10% on Services, Juno Court, 24 Present Street, London, El 8BB on special forms obtainable

United Kingdom Banks and Members of the Stock Exchange about mark paymen of the dividend in Space No 34 provided on the back of the certificate. form and present this at the above adtogether with the certificates for marking by the National Westminster Bank PLC. Postal

from that Office.

tions cannot be accepted. PERSONAL

QUEENS AWARD WINNERS 1993

Britain in Drief Labn. Legislation is unlikely

### German-style boards urged

### Lilley hints at move on pension age

Mr Peter Lilley, social security secretary, yesterday reinforced expectations that the govern-ment will move to equalise the state pension age for both men and women at 65.

Quoting the costs of equalising at 60, he emphasised that other countries were moving to higher pension ages, with Scandinavian countries and the US on the way to setting the rettrement age at 67.
Mr Lilley said on BBC TV

Decline in

that reducing the state pen-sion age for men to 60 would cost an extra £4bn, while raisof £390m being completed, ing it to 65 would save about

according to accountants KPMG Peat Marwick. The largest deal completed in the first 1993 quarter was

### The concept of the Europeanpany, from Shell for £72m; Ashbourne Homes for 253m and British International Helistyle company, with a two-tier board, is being canvassed by copters for £33m. In roughly equal measure the buy-outs the Labour opposition in a drive to bring more "long-termism" into British industry.

Labour sees some merits in the German model, in which a firm's governance is split between a supervisory board responsible for monitoring management and setting policy, and an executive board dealing with the management of the policy.

# buy-out activity

Management buy-out activity fell to a two-year low in the first quarter of 1993 with just seven large deals worth a total

involved purchases from receivers, corporate restructurings and disposals of noncore activities.

Interference

that of McDonnell Douglas Information Systems, valued at about £200m. Others

included Colas, a road services

threat outlined People wearing hearing aids or listening to personal stereo players risk exposure to noise beyond the human pain threshold when the latest generation of portable telephones makes its debut later this year.

The warning, from the European Hearing Instrument Man-ufacturers Association, is backed up by research carried

ratory is one of two Danish laboratories qualified to testing for "electromagnetic compatibility" or radio interference. The laboratories studies showed that the sound level

out by the company Jydsk

Telefon at its laboratories in

Tranbjerg, Denmark. The labo-

and building materials comgenerated in a hearing aid at a distance of 1.5m from a cellular telephone handset was 130 decibels - equivalent to standing behind the engines of a jet aircraft. The studies, reported in today's issue of Microwave Engineering, showed that the telephone could interfere with other electronic apparatus at distances of up to 90m. Television remote controls could be affected, for example, causing

### channels to switch unexpect-BA cuts fares

British Airways is cutting the cost of business class fares to Paris, Amsterdam and Helsinki from today in response to price competition from other airlines. Club Europe

on a return flight to Paris and about £50 on return flights to Amsterdam and Helsinki.

### Mixed report for private jail

Wolds, Britain's first privatelymanaged prison for nearly 200 years, combines successful features with causes for concern, a Prison Reform Trust report says today.

The trust says available evidence about Wolds, opened on Humberside a year ago to accommodate remand prisoners, "contradicts both the view of the apologists for privatisation and the wilder claims of the prison's critics."

It says the prison, managed under a Home Office contract by Group 4 Remand Services, offers prisoners up to 14 hours a day out of their cells and better entitlement to visits than comparable prisons. But the level of disturbances was worse than national averages and the trust understood drug problems at the prison were "alarming and getting worse."

trouble.

### FIDELITY SPECIAL GROWTH FUND

Société d'Investissement à Capital Variable Kansaltis House, Place de l'Etoile L-1021 Luxembourg R.C. Luxembourg B 20095

### NOTICE OF EXTRAORDINARY GENERAL MEETING

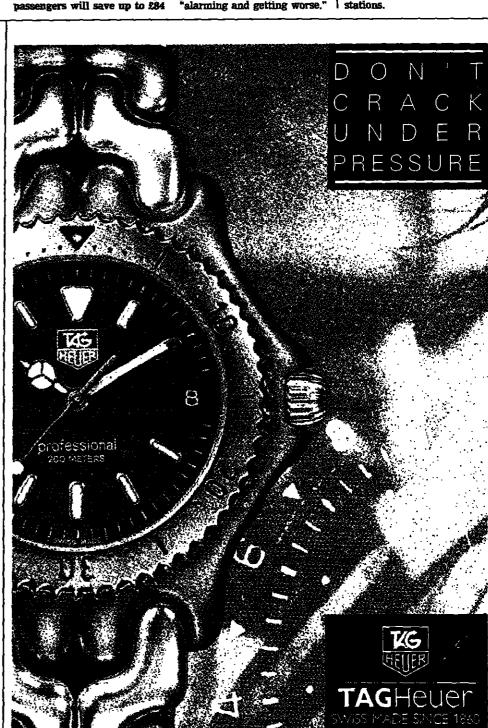
NOTICE is hereby given that an Extraordinary General Meeting of the Shareholders of Fidelity Special Growth Fund, a société d'investissement à capital variable organised under the laws of the Grand-Duchy of Luxembourg ("The Fund"), will be held Avenue Victor Hugo 74, L-1750 Luxembourg at 11.00 am on April 26, 1993 specifically for the purpose of acting the following in front of the

Proposal, recommended by the Board of Directors, to amend Article 16 of the Fund's Articles of Incorporation to delete the specific limitations in the nature of the investment safeguards set forth therein and to substitute more general language, in order that all of the Fund's investment safeguards may be determined by the Board of Directors in its discretion, subject to the requirements of Luxembourg law and regulation. Copies of Article 16 as proposed to be amended may be obtained from the Fund at its registered office in Luxembourg and are being mailed to all registered shareholders with this Notice of Meeting.

Approval of the above item, including at any adjourned session of the meeting, will require the affirmative vote of a majority of the shares present or represented at the meeting at which a majority of the outstanding shares are present or represented. Subject to the limitations imposed by the Articles of Incorporation of the Fund with regard to ownership of shares which constitute in the aggregate more than three percent (3%) of the outstanding shares of the Fund, each share is entitled to one vote. A shareholder may act at any meeting by proxy.

Dated March 25, 1993 FIDELITY SPECIAL GROWTH FUND





# Further signs of German slowdown expected

EW indications about the extent of economic decline in Germany may arrive later this week with the latest unemployment figures for the western part of the country.

The market expectation is that unemployment will jump by around 45,000, in a further sign of the slowdown in activity which has alarmed much of Europe, though awakened hopes that the Bundesbank may be moved soon to make further cuts in interest rates. Elsewhere, in a thin week for economic data ahead of the Easter holidays, attention will focus on the figures due to be

announced today in the UK for new credit business by consumers in February. With the markets looking for further signs that economic activity in Britain may be turning up slightly, the central prediction is for credit to have increased by a reasonably robust £100m. However an important caveat is that much of this extra borrowing may conceiv-

ably be due to consumers tak-

ing on more credit in order to

Unemployment (million)

**Germany** 

ופיתטל.

Western Germany only Source: Datastream

pay off old debts, in a reminder that Britain may still have some way to go before it shrugs off the torpor of reces-

92

in the US, a smattering of data about home completions, car sales and consumer credit may provide something of a guide as to the degree to which the North American economy is on the rebound. For aficionados of economic

data, some interest may be provoked by the unveiling today

of the latest cyclical indicators from the Central Statistical Office which attempt to shed light on whether the economy may be picking up.

With the CSO investigating the indicators to see whether they could be improved to show a better correlation with measured economic activity. fans of the current generation of indicators will be eager to see how well they are performing in monitoring a possible upturn.

Highlights of the week are as follows. In brackets are the median market expectations for the numbers concerned, according to data provided by the MMS business information company.

Today: Luxembourg, EC foreign ministers discuss co-operation with Russia, Australia, February retail trade (down 0.5 per cent on month). UK, latest cyclical indicators, consumer credit in February (up £100m), M0 growth in year to March, M0 growth between February and March. US, Feb-ruary home completions, car and truck sales between March 21 and 31. Tomorrow: Switzerland, March consumer prices index (up 0.7 per cent on month, 3.8 per cent on year). US, February wholesale trade. Canada, January labour income (up 0.3 per cent on month seasonally adjusted).

Wednesday; Germany, March unemployment and employment on a seasonally adjusted basis and in western part of country only (up 45,000 and down 75,000, on month); March vacancies in western Germany (down 5,000), short time working in eastern Germany (increase of 18,000). unemployment in eastern Germany (down 20,000, not allowing for seasonal changes). US, February consumer credit.

Thursday: Australia, March unemployment rate (11.1 per cent). US, March producer prices index (up 0.3 per cent on month for both the unadulterated index and for the index minus the effects of food and energy prices), initial claims for week ending April 3 (360,000), state benefits for week ending March 27, 1992

ply data for seek ending March

29. Canada, March unemployment (10.9 per cent), February vehicle sales (down 9.4 per cent on month), March housing starts (160,000). Friday: Many markets closed

Good Friday. US, March consumer prices index (up 0.3 per cent on month for both the unadulterated index and for the index minus the effects of food and energy prices), March real earnings.

During week: Germany, Feb-

ruary manufacturing orders (down 2 per cent on month). Italy, February hourly wages.

Abtrust Pfd Inc Inv 2,90625

Annuities 21/2% £0.625

Baring Trubune Inv 4.75p

Bradford Prop Tst 101/2% Prf

Cleveland Place 31/4 irred

Do. 41/4% Irred Db £2.125

Community Hospitals 2.4p

El Oro Mining & Expin 24p

Halifax Bldg. Soc. 9%% Nts. 1995 \$93.75

Malvern ÜK Index Tst 2.07p

Junction WW 3% Deb. £1.5

Do. West Middlesex WW 3%

Kingdom of Norway 51/8% Nts.

Rep. of Italy 9%% Nts. 1997

Matthew Clark 6.75p Metropolitan Water Brd. Grand

Edinburgh Inv 54% Db 1998

Coletax & Fowler 0.5p

EFM Inc. Tst. 1.20

E-Systems \$0.275

Jove Inv. Tst. 2.8p

Grampian Hidgs. 3.8p

Exploration 12p

Galliford 0.5p

Laird 6.3p

Deb. 1.5

Misys 2.61p

1995 Y51250

Do. A 3.50

£937.5

Pifco Hidgs. 3.5p

Reed Intl. 7.25p

Reuters Hidgs. 15.9p

On 234% ON 6875

Ash & Lacy 3.9o

Brake Bros. 4.350

Brunner Inv. Tst. 2.65p

Capital Radio 1.75p

TODAY

Blick 6.2p

Db £1.875

£2.875

Peter Marsh | will reinvest the £473m pro-

**DIVIDEND & INTEREST PAYMENTS** 

RESULTS DUE

TESCO, the UK's secondlargest grocery retailer, will be hoping to reassure the City with a healthy rise in full-year profits tomorrow. Its shares have been under pressure amid fears that its sales growth is lagging behind that of rivals J Sainsbury and Argyll, owners of Safeway. Most forecasts are clustered around £580m, compared with £545m last year.

although some go up to £585m. Full year figures today for 1992 from MB-Caradon, the building products and security printing group, are expected to be in the region of Lizon to £125m, against £106.4m in 1991. Lower interest charges, and a solid performance from the managed businesses are behind the expected rise. Interest will focus on how the group

ceeds of the sale of its 25.3 per cent stake in CarnaudMetal. box, announced last Friday. TIP Europe, the trailer rental

company, is expected to announce disappointing interim results tomorrow. The company's Mobiel subsidiary, which supplies temporary buildings in continental Europe, is understood to have run into bad management and planning problems.

Analysts have downgraded forecast full year forecasts from 28.8m to 28m, while interim profits are likely to be about £2.4m from £3m last time. The dividend is also in danger of being cut again. Sun Alliance Group, the composite insurer, is expected on Thursday to report a loss for 1992 of around £150m, a recovery from a loss of £466m a

Do. A 2.45p

Honeysuckie 0.75p

Jones, Stroud 3.3p

Menvier-Swain 3.3p

Microgen Hidgs. 5.05p Mid Wynd Inti Inv 2.4p

Porter Chadburn 0.85p

St. Andrew Tst. 4.85p

Saville (J.) Gordon 0.5p

Selective Assets Tst. 1.2p

Whitbread 9% Uns Ln '97/

Willoughby's Cons Prf 1.5p

Bradford & Bingley Bldg. Soc. 13% Perm Int. Brng. £850 Browning-Ferris Inds. \$0.17

Foreign & Col. Enterprise 0.44p

Electronic Data Processing

Practical Inv. 1.1p

Sturge Hldgs. 5.5p

Warnford Inv. 2.75p

**■ WEDNESDAY** 

Adscene 1.8p

Fairway 2.15p

Hill & Smith 3.9p

Prospect Inds. 0.5o

Kershaw (A.) 18p Do. 12½% (8¾% net) B

McMullen 61/2% Prf 3.25p

Jacques Vert 1p

London Intl. 3.2p

Marshalls 1.25p

NFC 2.3p

01 £4.5

Wills 0.1p

APRIL 7

3.1p

year-earlier. It is likely to maintain the dividend, though. Mirror Group Newspapers, buffeted by board room upheavals including the recent departure of Lord Hollick, is forecast to produce today pretax profits of between £27m

and £33m (£47.3m) for 1992. First-half pre-tax profits today from Highland Distilleries, maker of Famous Grouse, will be boosted by the company's decision to equity account its 35.4 per cent stake in Robertson & Baxter, the whisky blender. Analysts expect the underlying pre-tax figure, however, to reflect pressures on volume sales and prices of new and mature whisky. Forecasts suggest the outcome will be between £13.5m and £14m, 5 to 8 per cent below last year's £14.7m.

### **UK COMPANIES**

TODAY COMPANY MEETINGS: TR Pacific Inv. Trust, 3 Finsbury Avenue, E.C., 2.30 Willoughby's Cons., The London Metropole Hotel, Edgware Road, W., 11.00 **BOARD MEETINGS:** 

Finals: Baillie Gifford Tech. Densitron Intl. Dinkie Heel **Dolphin Packaging Home Counties News** Intl. Food Machinery Lamont London & Manchester MB-Caradon Mirror Group Newspapers

North British Can. Inv. Roskel Scottish TV Thompson Clive Inv. Tst. T & S Stores Highland Distilleries

**TOMORROW** COMPANY MEETINGS: BICC, Centre Point, 103 New Oxford Street, W.C., 12.00

Wescoi

Foreign & Colonial Enterprise Trust, Exchange House, Primrose Street, E.C., 12.15. Trans World Comms., The Holiday Inn. Crowne Plaza, Peter Strest, Manchester,

BOARD MEETINGS: Finals: Aran Energy **Bjetchiey Motor** City Centre Restaurants FBD Frost

Independent Newspapers

**Ipeco** Scottish Heritable Tst. Tesco Torday & Carlisle United Friendly Wilkes (James) Interims: Manchester United

TIP Europe

**■ WEDNESDAY** APRIL 7 COMPANY MEETINGS: Cowie (T.), The Savoy, Strand, F & C Inv. Trust, Merchant

Taylors' Hall, 30 Threadneedle Street, E.C., 12.00 Govett, Grand Hotel, Esplanade, St. Helier, Jersey Channel Islands, 10.00 Lloyds Bank, 71 Lombard Street, E.C., 2.30 McAlpine (Alfred), The

Chester Hotel, Trinity Street, Chester, 12.15 **Persimmon,** The Royal York Hotel, Station Road, 12.00 Porvair, The Waterman's Hall 18 St. Mary at Hill, E.C., 12.00 BOARD MEETINGS: Bramme Dagenham Motors

> Drayton Korea Tst Hunting Medin inti. OIS Intl. Inspection Queens Most Houses Savoy Hotel Second Market Inv. Sherwood Group Milson (Connolly)

Black & Edgington

**THURSDAY** 

COMPANY MEETINGS: Metal Bulletin, Stationers Hall. Ave Maria Lane, Ludgate Hill, E.C., 12.00 Ramsden's (Harry), Harry Ramsden's Restaurant, White Cross, Guiseley, 11.00 BOARD MEETINGS: Finals:

Beçkman (A) Carlisie **Chepstow Racecourse** Foreign & Col. Pacific Magnolia Sentry Farming Sun Alliance Interim: Dowding & Mills

Company meetings are annual general meetings unless

Please note: Reports and accounts are not normally available until approximately six weeks after the board meeting to approve the preliminary results.

Scot. National Tst. 1.55p Securico: 1.955p Do. A NV 1.955p Securiouard 5.9p Security Services 3.636p Sinclair (WmL) 1.7p Smaller Co's Inv. 1.40 Tarmac Fin. (Jersey) 91/2% Cnv. Cap. Bds. 2006 £47.5 Thorpe (FW) 0.8p TSB 3.25p Treasury 8% Ln 2002/06 £4 Warner Estate 7o Wolseley 3.55p Yorkshire-Tyne Tees TV 8.7p

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While chairmen pronounce their latest vision for their company, more often than not in the bowels of the organisation their instructions are interpreted, subverted or merely ignored

Krauer should know. Ciba, the Swiss chemicals and drugs group where he is chairman, is a perfect example. For two years, senior managers at the company, which last week reported post-tax profits up 19 per cent, have been struggling to implement a cultural revolution. Its aim is to make the organisation more flexible and responsive by giving its shop-floor employees more responsibility. The scheme, called Vision 2000, is, in current manage-ment jargon, all about empower-

"Everything depends on implementation," says Krauer. "This mustn't just be a declaration of intent. We must actively involve every employee in the process. The danger is that we create a level of expectation and then nothing hap-

The implementation of Ciba's vision has not run smoothly. Heini Lippuner, chief operating officer. admits: "We do not have a uniform adoption of the leadership style we would like. There's a difference between the various divisions. Some are far advanced. In some others. I'm sorry to say, there is not

much difference at lower levels." The causes for the different degrees of implementation are multiple, says Lippuner. Partly it depends on the attitudes of the individuals at the top of Ciba's 14 divi-sions. Partly it is the cultural differences between countries.

Italy is touted as one of the examples where empowerment has worked. Sergio Giuliant, corporate head of Ciba Italy, says the Italian management during the early 1980s was authoritarian, hierarchical and bureaucratic. "By definition a successful company becomes complacent and conservative," he says. Since then, layers of management have been ripped out and a start made in devolving decision-making down the organisation.

But in Basie, at Ciba's headquarters, a risk-averse bureaucratic culture still exists, says Lippuner. There is a passion in Basle for avoiding mistakes, he says. That makes empowerment difficult. because personal initiative brings the possibility of making errors. "The Swiss character cherishes its traditional ways," says Lippuner.

In an effort to escape the deadening hand of Basle, the company has moved the headquarters of three of its divisions out of Basle. A fourth,

Ciba is paying more than just lip-service to the term empowerment, finds Paul Abrahams

# Creating cracks in the layers

the eyecare division. Ciba-Vision, is relocating to Georgia later this

At Ciba's pigment division head-quarters in Paisley, Scotland, Jean-Luc Schwitzguebal, managing director, says moving divisional headquarters out of Basie is vital. "Our performance is now our responsibility. We can't blame anyone else. We can't bitch that we are doing everything right, but Basle is screwing it

Krauer identifies a further key component for successful implementation. "The critical area is middle management. If it stops there, then the whole exercise is wasted. Some fully support the changes, while others are afraid. Others refuse to delegate because they believe that by doing so they lose

power," says Krauer. Lippuner explains: "I meet young people on the shop-floor who tell me they like the vision, they believe we are sincere about empowerment. But they complain there has been no real change. To put it pointedly, it looks as though we have a layer of clay that prevents anything going either way - up or down. That layer is middle management."

The resistance to change is sometimes unconscious, says Giuliani. "There is often an unspoken contract between the boss and employee. They play a game," he

Ciba is putting immense effort into explaining the programme. "If you don't understand, you don't believe and if you don't believe you won't take on the vision," says

Senior management plans to crack the layer of clay by creating pressure from both above and below and through education. Questionnaires were sent to the 20,000 employees in Switzerland about their superiors' leadership behaviour. The aim, says Kraner, was to set up a level of expectation from employees and use that expectation to force middle managers into dia-

Krauer believes 90 per cent of managers are capable of adopting the vision. "A few, and I hope only



Heini Lippuner (leit), chief operating officer & executive committee chairman, with

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Clocking in and out has been aban-

doned. At the start of the day work-

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work slips because they know what

to do. By being given responsibility,

most of the workforce - and he

admits there are still some from the

old school - are far more highly

Colin MacKay, the boss of his

plant, is delighted. He explains how

maintenance problems have been

resolved by giving workers respon-

"Previously, production people

waited until something broke and

the shit hit the fan. They then

blamed the maintenance people.

The maintenance people blamed the

motivated.

a few, will not want to co-operate and they had better look for a job outside Ciba," says Krauer. There's too much at stake for people in key positions not to be part of the process."

Lippuner says he does not want to paint too black a picture. There have been changes in small units away from Basie where leaders have been particularly dynamic and deployed private initiative.

Jim McDonald says he is at the bottom of Ciba. A team leader at Paisley - a plant cited by Lippuner as a success - McDonald says the vision has filtered its way down. "We are now treated reasonably and responsibly," says McDonald.

production people for treating the machinery badly," says Mackay.

Maintenance workers have now been incorporated into the production team, helping production staff spot when machinery is likely to break down. Rather than running the plant to destruction it can be shut down for half a day for preventative maintenance, saving three or four days' down-time. "It sounds obvious, but it took time to change the habits of a lifetime, explains MacKay.

Attitude surveys at Paisley suggest that nearly 70 per cent of employees are proud to work for Ciba. "That includes people who spend most of their day shovelling chemicals. They're surprisingly good figures," says Schwitzguebal who claims Paisley was the only classical pigment producer making money in western Europe last year.

McDonald agrees that management is now far more effective, allowing the possibility of avoiding problems before they happen. But in spite of Paisley's model status, he argues there are still difficulties. Team leaders wanted to meet to discuss similar issues, but the middle management initially blocked their meetings. "We should meet one another - we have plenty to talk about," he says. In the end, permission was given.

Elsewhere, employees are also enthusiastic about the changes. At Ciba's epoxy-resin plant in Duxford, Cambridgeshire, Lionel Webb, customer service centre manager, describes proudly how his department was restructured after employees were polled about the business's problems.

The survey revealed the business's top problem was the telephone system which was technically good, but poorly used, says Webb. Technical, sales and order advice was handled by different people on separate lines. Both customers and employees became frustrated as more than 25 per cent of incoming calls - between 50 and 60 a day - went unanswered as calls were bounced from department to denartment.

Staff decided to set up a customer service centre with a direct line. They were given more responsibility and retrained to handle all aspects of inquiries in a single call. A graph at the site's main entrance shows that now only a couple of calls are unanswered a day.

Ciba managers admit the success of the Italian and Paisley businesses cannot be put down just to the vision. For various reasons, the cultural change started earlier than the programme. Many other divisions still have a long way to go.
"I have no illusions about inertia

- I've worked in this organisation for 35 years. But that does not mean we will capitulate," says Lippuner.

## A very uneasy alliance

Johanna Fullerton and Michael West on the client/consultant relationship

hire consultants so often disappointed with the results? And why do consultants often feel disappointed with the practical outcomes of their work? A report\* of a recent study of

consultants and their business clients reveals the problem is caused by the different views each side has about the relationship. Consultants view "relationship building" and achieving "trusting, warm, equal, experimental and open relationships" as the most important part of client-consultant relationships. However, clients emphasise that consultants must be aware of the practicalities facing them and want value for money. When asked what happens in practice, clients say that consultants are often not expert in managing change.

The study was carried out by researchers at the University of Sheffield who conducted interviews with 22 organisational change management consultants from a leading British commercial ervice organisation and with 16 of their clients.

The report showed that consultants emphasised the importance of rapport, and of 'working together". The consultants stressed working at the client's pace, rather than demanding too much change.

Clients' overriding concerns were that consultants should use time effectively, remain objective (which consultants acknowledged they had difficulty doing) and give value for money.

The results revealed that both sides felt the consultant should listen to the client's views and agreed the client should "own" the problem and take responsibility for solving it. Both agreed there should be clear objectives and that mutual honesty was important. Consultants criticised clients

for using unnecessarily technical language to describe their organisational problems. Clients, on the other hand, said consultants used too much 'consultancy speak" which

hampered their ability to work effectively together. The report also describes what happens in practice during client/ consultant relationships. Clients reported that in less than one in three cases did they feel confidence in the consultant's expertise to manage change. In the majority of cases they felt consultants were not aware of the organisational practicalities facing them.

The report advises consultants and clients to place more emphasis on clarifying what they want to achieve and the type of working relationship they will have. Clear aims and objectives for the consultancy project should be established at the outset. There should always be a clear contract and, given the pressure on consultants to win contracts. clients should check relevant experience of the consultant.

Both sides should be clear about whether the consultant is expected to provide expert advice or to adopt a counselling role. Consultants must understand the practicalities facing the client within the organisation and not simply adopt "off-the-shelf" solutions. Clients want tailor-made solutions from the consultants which reflect the challenges they face, not formulas

applied as universal panaceas.

Consultants should also avoid

using jargon and "consultancy speak" which can alienate clients. Clients should be more accessible to consultants and less passive in the process by working with them to find answers. The process of consultancy the research suggests, involves clients and consultants working together in an active collaborative relationship to find solutions to organisational challenges.

\*Management consultancy: dimensions of client/consultant relationships. The Centre for Economic Performance at the London School of Economics and Political Science, Houghton Street, London WC2A 2AR

Johanna Fullerton is a consultant with Pearn Kandola Downs, Oxford. Michael West is a senior scientist at the MRC/ESRC Social and Applied Psychology Unit. University of Sheffield.

### CALL FOR TENDER

On behalf of the State Property Agency the TIMESCO Investment and Finance Advisory Ltd (of Budapest, District 5., Bárczy István u. 3.) and the GANZ INSTRUMENTS LTD. (of Budapest, District 19., Üllói út 200)

jointly advertising a single round

### OPEN TENDER

made available to potential professional investors

for purchase of share-holding

in GANZ INSTRUMENTS LTD.

with the intent to increase the equity capital of the Association.

The aim behind advertising for tender is to offer a (majority) share-holding in the Ganz Instruments Ltd. at its nominal value of HUF 681 300 000.- and, concurrently, to increase the equity capital of the Association by HUF 80 000 000.-.

The dead-line for tender submission is 12.00 noon, May IO, 1993.

Location: Registry of the State Property Agency, address: Budapest, District 13., Pozsonyi u. 56.

Validity of tender: 120 days.

Further information on conditions of tender submission may be obtained in Hungarian, English and German from April 5, 1993 against a non-returnable fee of HUF 40,000.-, payable to MKB (Hungarian Foreign Trade Bank Ltd.), account No.: 203-24579 and may be obtained against an official receipt from Mr. Attila Juhász, Project Manager of the TIMESCO LTD., Budapest, District 5., Bárczy 1. u. 3.

### **INVITATION FOR TENDERS**

The State Property Agency and the Rico Bandage Works Co. Ltd. announce a two-turn public tender for the purchase of the joint stock company's state-owned shares as well as the company's premises and instruments

Tenders can be submitted both for minority or majority property shares, as well as for any or all of the Joint Stock Company's premises and instruments.

The state property share managed by the State property Agency and offered for sale is HUF 726,178,020, which represents 65.777% of the issued capital.

The Company's premises offered for sale are as follows: Budapest, XIII Váci út 141.

Budapest, XIII. Szekszárdi út 16.

Hajdúbőszörmény, Kinizsi tér 7.

The Company's economic management is presented in the Information Memorandum.

The basic data of the Joint Stock Company

Name of the Company: Rico Kötszerművek Részvénytársaság

(Rico Bandage Works Company Limited) Seat: 1138 Budapest, Váci út 141

Date of transformation into a joint a stock company: 30th June, 1992

The capital stock of the Company is: HUF 1,104,000,000 (One billion one hundred and four million forints)

The Company's capital reserve is: HUF 108,244,000 (One hundred and eight million, two hundred and forty-four

The Company's net sales receipts (1992) HUF 1,636,852,000

Profit in the balance sheet (1992): HUF 7,935,000

Total balance amount (1992): HUF 1,806,001,000

The number of employees (31st December, 1992): 509 persons The invitation for tenders and the Information Memorandum about the Company are available at the Daiwa-MKB

(Hungary) Investment and Securities Ltd. at the following address:

East-West Business Center 1088 Budapest

Rákóczi út 1-3. III/38.

The date of submitting the tenders is 17th May, 1993, 13.00 hrs.

The place of submitting the tenders is

Daiwa-MKB Ltd. 1088 Budapest, Rákóczi út 1-3.

The tenders have to be submitted personally, by proxies or by mail in 5 copies in Hungarian and - in the case of a foreign tenderer - English language, in a sealed, double envelope without the firm name, to the above address.

On the external envelope the following text must be indicated:

"Investor's offer for the purchase of the state-owned shares of the Rico Bandage Works Co. Ltd. managed by the State Property Agency, as well as for the purchase of the Joint Stock Company's premises and instruments"

To prove the intention of purchase the tenderer must attach a bank guarantee up to 5% of the offered buying price.

The tender has to contain the duration of the validity of the tender which may not be less than 90 days.

The tenders will be opened on 17th May, 1993 at 14.00 hrs.

The tenderers will be notified of the result of the tenders until 19th July, 1993 at the latest.

The State Property Agency and the Rico Bandage Works Co. Ltd. reserve the right to declare the tender as unsuccessful.

The tenderers receive information related to the concrete economic management from the Company's general director. Simultaneously with the announcement of the invitation for tenders information related to the Company's main data and characteristics is available from

> Zoltán Gréczi Daiwa-MKB Rt. 1088 Budapest. Rákóczi út 1-3

Dallas, the US division of Mow- 2,000 inmates in a medium lem International Construction, has been awarded three prison projects in Texas worth U\$\$67m (£45m).

For the Texas Department of Correctional Justice, Charter Builders is to build two virtually identical Alberti units at Abilene and Huntsville, Texas.

Valued at \$26m (£17.5m) each, the units will comprise 15 buildings, including gatehouses and guard posts, extending to approximately

the company since its forma-

The 19-storey, 480 bedroom

hotel is being constructed for Servicios e Immuebles Turisti-

cos and will be located next to

the Guadalajara Expocenter.

Grupo Sitra is responsible for

erecting the entire steel struc-

basement levels, along with

tion last year to falm.

CHARTER BUILDERS INC, of 320,000 sq ft. They will house security environment, mostly living in dormitory accommo-

> Each housing unit has an adjacent outdoor exercise and recreation yard. Fifty isolation cells will also be provided. Construction will primarily be preengineered, prefabricated metal buildings.

dation.

Charter's primary challenge on the projects is the requirement to complete all the buildings within a 240-day period.

### Completion of the project is due in November 1994. World Trade Centre hotel in Mexico

walls.

The third contract, worth

\$16m (£10.7m), is to build Dal-

las County Juvenile Justice

Center, comprising court

rooms, detention areas, attor-ney and social workers' offices

and outdoor recreation facili-

Extending to about 220,000 sq

ft, construction will be struc-

tural steel frame with compos-

ite floors, precast planks and

concrete masonry load-bearing

On the country's western

seaboard, Grupo Sitra has two

design and construct contracts

worth 27m for residential and

tourist developments. At Guay-

mas, work on the Condominios

Plaza Las Glorias involves

building 44 apartments in sev-

eral six-storey blocks, while

further down the coast a group

of villas are being built as part

of a marina complex at Puerto

United States' border, the com-

pany has a £7m contract at Mexicali for the civil engineer-

ing works connected with a

new water treatment plant and

steel rolling mill.

In the north east, near the

GRUPO SITRA, the Mexican the foundations, retaining walls and permanent shuttercompany jointly owned by ing. Piling work is currently Trafalgar House Construction commencing on the site and and Grupo Sidek, has been awarded a £7m contract to the first stage is scheduled for build the first stage of the new completion at the end of this World Trade Centre Hotel in Guadalajara. This brings the total amount of work won by

Other hotel work currently under way includes the design and construction of the £20m Hotel Continental Plaza and Centro Commercial in Veracruz, Mexico's largest port. The complex will consist of an eight-storey hotel containing 240 bedrooms and a seven-storey office and banking block. and a single-storey restaurant and discotheque above a semibasement car park.

### Staffordshire bypass development plan

Four contracts, worth a total of £32.5m, have recently been awarded to ALFRED MCALPINE CIVIL ENGINEER-The largest of the three,

worth £26m, is the A5 bypass at Tamworth in Staffordshire for the Department of Trans-

The 8km long dual carriageway bypass will diverge from the existing A5 at Bangley, taking a route to the north and rejoining the original A5 again at the junction with the M42.

the M1-A1 link is the latest

project to be carried out by

TARMAC in building the new

BP Oil UK has awarded the

contract, worth £600,000, for

route to the east coast.

single carriageway at Kettle-

The project involves a total of 20 structures including a 180 metre long viaduct over the A4091 and the River Thame. The bypass is believed to be the first trunk road to be con-

structed using porous asphalt

surfacing which reduces noise pollution and spray. The second contract, worth £11.8m, also for the DTp, is for the widening of the M56 at Wythenshawe, Manchester.

Cambridgeshire.

version of 3km of motorway brook to replace part of the from dual three lane to dual four lane standard and also includes the demolition and replacement of several bridges and construction of 3.5km of

Vallarta.

tion is set for July 1994. The two remaining contracts concern coastal protection for Colwyn Borough Council at Rhos-on-Sea, Clwyd, worth 13m, and the renewal of training walls on the River Crane at Hounslow for the National Rivers Authority, worth £1.7m.

mass concrete retaining wall of

up to six metres high. Comple-

Services planned for motorway link

A start on a service area for service area at Brampton Hut The new dual carriageway roundabout, at Huntingdon, in will run for 45 miles from the MI at Catthorpe, in Northamp-The contract provides for an tonshire, to the A1 at Huntingdon. The four-year programme access road and roundabouts with associated earthworks, of work on the link road has drainage, lighting and a rising involved the construction of the infrastructure of the first main for the service area. nine interchanges.

# for Team **Services**

Refurbishment features strongly in a £28m batch of new contracts for TEAM SER-

The refurbishments, all in London, include the listed Royal College of Pathologists' HQ in Cariton House Terrace (£2m), Melbourne House, owned by Lynton, the property arm of BAA (£1.5m), Studio 6 at the BBC Television Centre (£1.5m) and the Department of National Heritage, off Trafalgar Square, where extensive fitting out involves ministerial offices and a press briefing

Four universities, Edinburgh, the University of Wales College of Cardiff, Nottingham Trent and Bradford are all building new flats and bedstudies or refurbishing existing ones. In total 1,250 rooms are

At Loughborough College of Art and Design and Trinity and All Saints College, Leeds, 196 new rooms, many with en suite facilities, are to be built for a total of £2.5m. Outside these two fields

Team is to construct a 34,000 sq ft extension and 326 space car park for South Wales Electricity in Cardiff.

### Mansell busv

MANSELL has recently been awarded contracts worth £34m. The latest projects extend from Portsmouth to Birmingham and include new build, refurbishment, design and build, fitting out and maintenance.

The company has also been successful in novating contracts from the receivers of Peter Ling with a gross value of £17m covering new build, refurbishment and design and

### Rugby stadium

SEVERFIELD-REEVE has been awarded over £7.8m in new contracts. The largest contract, worth £4.5m, is for the new west stand at Murrayfield stadium, for the Scottish Rugby Union. The new two tier stand will be 325 metres long and will seat 30,000 spectators. When completed the cantilevered roof is expected to be the third longest in the world.

### **PEOPLE**

# £28m work | Legal & General splits its core business

Chris Hatry, 44, has been appointed managing director of sales and marketing of Legal & General's life and pensions business following the group's decision to split its core business in two.

David Prosser, 49, who took over as L&G's chief executive 18 months ago, says he wants to emphasise the clear division between the group's sales operation and its "manufacturing" process.

Two separate management structures take effect from July 1. Robin Phipps, 42, currently customer services director, has been appointed managing director of ser-

Although L&G is stressing the logic of the move, some analysts speculated that the reorganisation was more of an attempt to fill a gap which has existed at the top of L&G since John Elbourne, 48, managing director of L&G's life and pensions busi-Palmer, has left the L&G board short of



ness, resigned in June 1991. Elbourne had been with L&G for 30 years and was responsible for the big expension of L&G's life and pensions business. However, after losing out to David Prosser for the top job at L&G, he joined the TSB where he is now chief operating

officer of retail banking and insurance. His departure, which coincided with the retirement of group chief executive Joe

traditional life insurance industry expertise. Of the three remaining executive directors, two are investment managers

and one is an accountant. John Craddock, 59, who took over Elbourne's responsibilities for life and pensions, was not given a seat on the board and retires this year. There has been speculation that he might be replaced by an outsider, or an overseas executive like Trevor Matthews, who heads L&G's successful Australian life insurance business. In the event, the decision to split the job suggests that L&G has still not made up its mind who will fill the place on the

board vacated by Elbourne. The promotion of Hatry (right), who has doctorate in mathematical physics, and Phipps (left), who has also been with the firm for 20 years, gives a clue as to who

might eventually plug the gap.

Has Jack Wigglesworth come to rest for a while? Ever since the longstanding and well known Greenwells partner left in 1986, he has had quite a variety of jobs, none of which has lasted very long. Now, having worked as a consultant to J P Morgan Futures for a year, he is joining Citifutures, full-time, in the new position

of director of marketing. He says that with two children still in full-time education he "fancied" a permanent position. The JP Morgan post, as business development direc-tor, was "ongoing but without the feel of a permanent job". He left Greenwells after 15

years, 13 as a partner, for Lloyds Merchant Bank. There he was head of government bond sales but the primary gilts dealership was closed down nine months later. He also had a two-year stint at Henderson Administration.

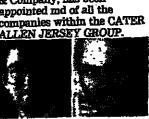
Wigglesworth, joint deputy chairman of Liffe, says that Citifutures has always had a policy of forging closer links with the derivatives exchanges, so that his familtarity with Liffe was regarded



in Bradford. ■ Robert Young, formerly Jeremy Greenhalgh and finance director of RoyScot John Quitter have been appointed directors at UBS Trust, has been appointed PHILLIPS & DREW; they move FINANCE Stephen Down, formerly md of Wright Oliphant Seivo. is returning to London as a

from Goldman Sachs and SG Warburg, respectively. ■ Michael Devine has been appointed director, securities director of Wright Oliphant, services, at The ROYAL BANK OF SCOTLAND; he moves COUNTRYWIDE, Shigemi

from Chemical Banking Corporation. ■ David Benson (below left). formerly a deputy md at UBS, has been appointed a director of SINGER & FRIEDLANDER Capital Markets. Jeremy Norfolk (below right), until 1991 md of Adam & Company, bas been appointed and of all the companies within the CATER ALLEN JERSEY GROUP.



### Imbert joins ranks of Securicor

Securicor has recruited its first ex-policeman on to the board in a non-executive capacity. Sir Peter Imbert, who retired at the beginning of February after five years as commissioner of the Metropolitan Police, comes in as part of a drive to widen the pool of expertise available from the company's non-executive contingent. Until now, many have been Securicor career men.

part of HAMBRO

Roger Wicks, Securicor's chief executive, says that Sir Peter will be useful in helping develop the overseas operations. Slightly more than half the group's employees work abroad, concentrated in continental Europe and the Pacific Rim. Within the past two years, the company has started up in St Petersburg and has branches in Hungary. "Naturally, we already know



the police forces in the UK very well, but Sir Peter's top-level relations with forces around the world will be very helpful to us," says Wicks. Imbert, who turns 60 at the end of the month, joined the Met in 1953, serving for many years in the Special Branch. During his time as Commis-

sioner he is credited with help-

ing to repair the Met's

fully concentrating on police service to the community. While Securicor numbers many ex-policemen in its ranks, and ex-deputy commis-

sioner Sir Colin Woods has been a director and consultant to parts of the firm though not on the main board, no Met commissioners have been involved to date. Two non-executive directors, Eric Hollis and John Delaney, retired last year; both were ex-

Securicor executives. Sir Neil Macfarlane, MP for Sutton and Cheam until the last election, has already joined the board, partly to help smooth the wav when the firm has dealings with government. Wicks says he plans to add another non-executive in the course of this year, bringing the total to seven out of the 12-man board.



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iward Balls

Thurs: Thomas Hampson, accompanied by Daniel Barenbolm, sings Schubert's Schwanengesang and Mahler's Lieder eines fahrenden Baranboim conducts Harry Kupfer's Goldberg, John Tomlinson and conducts two new Bejart ballets, music by Schoenberg and Bartok

(200 4762) Deutsche Oper Tonight and next Mon: Carmen with Baltsa and Shicoff. Tomorrow: Bejart's Ring Round the Ring. Wed: Aida. Thurs: Fidelio with Nadine Secunde. Fri: Tannhäuser. Sat: three Stravinsky battets, choreographed by Balanchine and Béjart, Sun: Die

Architecture/Colin Amery

# Abbey keeps the world at bay

vey published a map of monastic Britain which gave the names and locations of the 900 monasteries and numeries of the pre-Reformation country. It is hard for hs to imagine the holocaust of destruction that followed King Henry VIII's suppression of the than 300,000 annual visitors. monasteries and today it is difficult to conceive of a Britain that in some ways must have been like Tibet – a land full of

monks and nuns, even in its remotest corners. It was, I think, Sacheverell Sitwell who said that the great monastic ruins of England were the equivalent of Cambodia's Angkor Wat or Egypt's Abu Simbel. They seem as dead and defunct as those places because the ruins are not even corpses but skeletons, with no traces left of the souls and minds that once inhabited them. Even the most remarkable of all the monastic remains in England, Fountains Abbey, demands a feat of imagmation to evoke the nature of the monastic lives that were

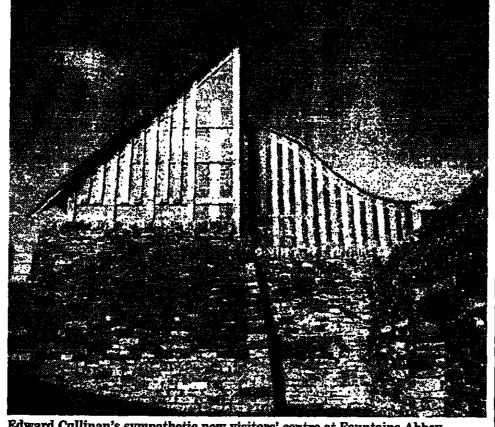
followed there. The problem, even in as remote and beautiful a place as Fountains Abbey by the River Skell in Yorkshire, is that the remains of England's abbeys have been secularised at least once in their long lives. Fountains' first secularisation came at the dissolution; its second in the 18th century when John Aislabie and his son laid turf in the fields around the abbey and incorporated the ruin as a picturesque fragment in their new landscape gardens. In this century, the remote and silent abbey ruins and the adjacent landscape park of Studley Royal have been drawn closer still to the secular world by waves of visitors and their

In 1983 the National Trust bought the Fountains Abbey and Studley Royal estate, acquiring not just the 18th-century landscaped water gardens, but also the most complete Cistercian abbey in Europe. The Trust also acquired a problem of the most sensitive kind. It was not just a matter of how to restore and care for the estate. it was also a matter of preserving the extraordinary atmosphere while coping with more

It is the combination of landscape and architecture that makes Fountains Abbey special. There are two aspects to this. When the monks of St Mary's Abbey in York begged their superiors to remove them from the laxity of town life in 1132, their archbishop selected Skelldale because it was "a place remote from all the world, uninhabited, set with thorns . . . fit more for the dens of wild beasts than the uses of mankind". To this aspect of remoteness must be added the approach of the 18th-century landscapists, who reduced the abbey ruins to picturesque features while elevating the entire estate into a vision of the sublime imagination.

The National Trust has continued the development of the estate by planning for the reception of visitors in ways that remove the worst aspects of the visibility of car parking and allow more rewarding circular walking routes. But the most important element is the new visitors' centre that has now been opened after years of delicate treading of the planning tightrope. The saga is in many ways a story of our times. The amount of local, regional and national negotiation needed to build a centre that is, itself, dedicated to the enhancement of the whole estate in retrospect seems almost unbelievable. But the concerns were the correct ones; many people felt that the greatest Cistercian abbey in Europe, in its wild valley. should be sacrosanct.

The selection of the architect was a vital part of the process and the Trust's choice of



Edward Cullinan's sympathetic new visitors' centre at Fountains Abbey

Edward Cullinan and Partners was brave and inspired. The choice of site to allow the invisibility of the centre from the abbey was also important. but this did not mean that the centre should be designed as a shy and retiring creature lurking secretly in a remote meadow. The National Trust has taken the appointment of architects very seriously and at Fountains Abbey the opportunity to add something of quality from the late 20th century was rightly considered to

عكدامن الدميل

be important. The result of this act of patronage is a remarkable new building located as an incident in the entire landscape plan of the estate. The visitor approaching from the new road now sees new axial views of the pinnacled spire of William Burgess's High Victorian St. Mary's Church (built by the pious Marchioness of Ripon in the 1870s). Aislabie's grand avenue, focused on the distant view of Ripon cathedral, is

sharp turn away from the obe lisk of 1815 the road brings the

visitor to the new centre. The initial view of the centre, which will be very different when the new trees have grown, is something of a surprise. Cullinan's design is both vernacular and flamboyant. Dry stone walls root the build-ing to its site, steeply pitched sandstone roofs and dramatically curved flying, lead roofs seem to want to carry it to beaven. The architectural language is original, owing more perhaps to Tolkien than to ecclesiastical towers. As the centre is built around a courtyard, which opens at an angle on to a dramatically foreshort-

great abbey tower, the echoes of the cloister are present without being over emphasised. Inside the centre Cullinan displays his conviction that structure and the construction process should be expressed. The steel frame can be seen beneath the timber roofing another new, fine view. After a ioists, bolts and dowels are

ened view of the top of the

also visible throughout. The sence of an architect playing with a parts kit is emphasised by the architect's decision to utilise a colourful, even childlike palette on elements of the timber ceiling (in the restaurant, the sensation of being in the hall of a rather progressive new primary school is only just avoided). But the architectural jollity is refreshing and the centre should indeed have a sense of both pleasure and

education. I enjoyed the frisson of an architectural experiment, admired the marriage of materials, and appreciated the air of anticipation provided by the siting and landscaping of the centre. I know from the time I have spent on the National Trust's architectural panel how hard it is to achieve the balance between the undisturbed silence of historic places and the need to provide for large numbers of visitors. Honeypots mean bees. At Fountains Abbey the new hive is a highly skilled creation.

Sponsorship/Colin Tweedy

# Acts of derring-do

ponsors are usually either ignored by the media or criticised for playing safe and only supporting the classical repertoire and old masters. It is therefore quite novel for them to come under attack from journalists for being too

Several sponsors have drawn flak from their critics in the last few weeks by supporting the contemporary arts in all disciplines. But it is in the area of the visual arts that a battle

has really been engaged.
The Turner Prize was attacked on Channel 4 with sweeping accusations of a 'modern arts mafia": and Damien Hirst's decaying carcasses provided a frisson of controversy at the elegant black-tie dinner to celebrate the prize at The Tate Gallery. Journalists queued up on either side to defend or attack the winners of the Barclays' Young Artist award. The Wilson Twins' photographs of battered rooms where a lent a different angle on corporate hospitality suites.

BP's sponsorship of the third re hang of The Tate was attacked by Brian Sewell, a critic not known to pull his punches; he urged BP to suspend its support of the Tate, presumably to teach Nicholas Serota, the director, a lesson for daring to wake people up.

So, as sponsors line up with contemporary artists at their most demanding and the battle rages with the critics, here comes the next brave sponsor

NatWest The NatWest 90s Prize for Art is a deliberate attempt to strike a balance between the

warring factions. Only those entrants who have mastered basic artistic skills will win. However, at the official announcement at The Royal Society of Arts on April 29, the next chapter in this exciting drama will be on display. The NatWest prize and its judges - Anthony Mould Montblanc's prizes were (chairman), Chantal Joffe (last awarded at a grand ceremony

year's winner). Craigie at the Opera-Comique in Paris Aitchison and Diana Rigg are going to show that there is life beyond the narrow band of London arts schools that scooped many of the other prizes. Who said sponsors were afraid of controversy?

One part of the media that cannot be accused of attacking sponsors, because it has a deliberate policy to ignore them, is the BBC.

The charter renewal of the BBC in 1996 has pushed the corporation into debating its future with its consumers. At a recent seminar on the future of the BBC as a cultural patron, the most lively debate concerned the failure of the BBC to credit sponsors adequately. Though the delegates were told by the corporation that things had improved, no one believed it. The BBC's case was not helped when everyone realised that the BBC is about to publish updated guidelines on

sponsorship without bothering to discuss them with the Association for Business Sponsorship of the Arts - or, for that matter, with anyone else in the arts or sports field. The guidelines, which were written five years ago and are happily ignored by everyone in the sports field but ruthlessly adhered to by the arts programmers, could be replaced by even more draconian rules.

The BBC has yet to make up its mind whether it wants sponsorship for programmes. Nobody is pushing them. But surely it could get its act together in giving the arts a fair deal when it comes to the coverage of sponsored arts events being broadcast? Watch this sound bite.

The new award for great patrons of the arts from Montblanc, the pen maker, is welcome news. Not that Montblanc is giving prizes to sponsors - that is ABSA's job, through its award schemes throughout the country.

last Wednesday to the great and the good of the cultural

One of the four categories the "private vision award" went to Simon Rattle, music director of the City of Birmingham Symphony Orchestra, he shared the award with Lincoln Kirstein, one of the founders of the New York City Ballet, Each winner received \$25,000 for the arts organisation of his choice; and a Montblanc "Octavian" pen.

Simon Rattle announced that his cheque would go to save an educational project with his orchestra that would have otherwise been lost due to cuts in public funds. Richard Eyre, the National Theatre's director, represented the UK on the judging panel and called on private sponsors to shame governments by their generosity an interesting angle that the BBC might like to ponder.

Classic FM has confounded its critics by revealing that it has around 4.3m listeners. It is no surprise then to find it attracting business sponsorship. The latest to sign up is British Gas, which is to sponsor a new programme Classical Gas for 26 weeks in a package worth approximately

British Telecom tops the chart of British sponsors and is therefore a most appropriate backer for ABSA's national conference at the Barbican this June, as well as other parts of the ABSA operation.

Evaluation will be the key topic of the conference, which will bring together ABSA's business members and the members of its development forum for arts managers. The debate should be lively as sponsors need more than ever to measure the benefits they are looking for if they are to justify their corporate budgets.

Colin Tweedy is director general of the Association for Business Sponsorship of the Arts

### Jazz/Garry Booth

# Ahmad Jamal

Miles Davis said of pianist ness to another, more vigorous Ahmad Jamal that he was knocked out by his concept of space, his lightness of touch, his understatement, and the chords and passages". This was in 1953 and the beginning of an association that saw the late trumpet player incorporating much of the pianist's repertoire into his own.

Like the tenorist Sonny Rollins, who came to Davis's attention at the same time. Jamal has always sprinkled his own compositions over a repertoire of folksy standards - they share "Surrey With A Fringe On Top" as a favourite. Unlike Rollins, however, Jamai has traditionally dissected his preferred tunes with a lighter touch and usually in a trio set-

ting. Forty years on, the trio remains his chosen format but the sound has become richer. denser and if Jamal's concept and use of space, which so impressed and influenced Miles Davis remains, the vortex of sound which he created on Thursday in the octagon of the Union Chapel in Islington. London, puts his spatial aware-

Accompanied by the churning drums of Yuron Israel and the discreetly busy bass of John Heard, Jamal was in a vociferous mood. Taking material from the new disc, Live in Paris '92 (Birdology 849 408), a mixture of originals and traditionals, versions of Caravan and his own Acorn were almost torrential. Waving over his shoulder to Israel and baring his teeth approvingly at Heard, the planist's right hand trilled transparently while the left surged thickly. Where on record the Jamal pulse is magnified by tough electric bass, it was Israel's near funky drumming that projected the trio's sound into the vaulted arches

of the Union Chapel. Quotes came thick and fast. from Rizet's Carmen to belou's Monk, the bars measured by satisfied affirmations and cries from Jamal. Rising from the piano stool to put extra weight behind crashing block chords or leaning into Heard's preoccupied rhythm, the pianist cascaded through a short set until the flow was interrupted by an untimely intermission.

CONCERTS

revived by their departing director of productions, David Pountney, in his own decadeold staging, and conducted by their soon-to-be music director. Sian Edwards. Overall it was deadly: stiff, unmoving, interminable. A lot of prommers the strength of the marvellous Queen of Spades prom from booked to see it fully staged at the Coliseum - and some of them were probably among the many customers who left without apologies after Act 2.

# Queen of Spades

For the English National sional anti-hero of Pushkin's Opera on Saturday, Chaikov- novella the high-strung brightsky's Pushkin opera was ness of Graeme Mathesonmust be ENO regulars too; on Glyndebourne last summer, many of them may have

The performances cannot but improve as the run continues. Some of the components are excellent, though on this first night they added up to nothing much. Miss Edwards drew strong, cultivated Chaikovsky playing from the band. It struck me for the first time that the funereal interlude in Act 3 must stem from the thirdact entr'acte of Parsifal. Which Chaikovsky knew but professed to despise. in principle, for the obses-

Bruce's tenor was entirely apt. Peter Sidom, as the urbane Tomsky, was a model of clarity and man-of-the-world slyness; Anthony Michaels-Moore rose splendidly and with sonorous dignity to the central aria of Prince Yeletsky. Unfortunately Matheson-Bruce often sang slightly, distressingly flat, and his supposed inamorata Lisa (Janice Cairns, unbecomingly costumed) was both harsh and flat. As the old countess, Patricia Payne was very nearly a nantomime dame: not her

Nearly everybody's words were laudably clear, which let us hear all too well just how leaden and hanal the English translation is. In an opera so full of arias in slowish, gently confessional mode, a stilted text makes a heavy burden. In any case, extracting plausible dramatic performances from the principals seems to have had low priority in this produc-

tion. It is one of Pountney's "white dreams", swathed in as much gauze as his later, far



Patricia Payne

stronger production of Janáček's Osud. It has its visual moments, largely in the style of Romantic ballet - some supernumerary dancing witches suggest childhood memories of a Robert Helpmann show - but the stage forces are deployed so coldly and formally that only potently affecting lead singers might break through the ice. Lacking those, the evening remains grimly frigid.

**David Murray** 

Supported by the Friends of

### Recital/David Murray

# Bashmet: a great violist

national concert halls. These days he is Yuri Bashmet, who (all but) filled the Barbican Hall on Thursday - and with a programme of stern sobriety. That was a feat. In fact Schubert's "Arpeggione" Sonata, with which he began, is not normally expected to be so sober; but Bashmet expounded it with all his customary poise and intensity as

if there were no joker anywhere in the pack. There is room for a contrary opinion: that when Schubert fulfilled his commission for the arpeggione (a species of bass viol, now extinct) he traded both upon its comical capacity for jumping between registers – which Bashmet's viola did with cool grace – and on its natural bent toward popular jollity, in the second subject of the Allegro moderato and most of the Finale. In those places there was no trace of a smile from Bashmet. Yet he expanded beautifully into English National Opera the little Adagio, which can

Schnittke, we got a one-movement sonata by Nikołai Roslavets (1881-1944), a Russian avant-gardiste who sank beneath Stalinist disfavour. Some stretches of pure, late

Skryabin, tritone-laden chords

and all; a "rondo" form, in the

same stretched sense that applies to Skryabin's last plano sonatas, with similar extremes of clattery frenzy and sudden. hushed intimations. Bar by bar, however, Roslavets's diction shares only a couple of tropes with Skryabin's; there is more formally controlled argument, and more than a whiff of practice-constrained-by-theory (he wrote treatises on advanced chord progressions). At the piano, whose role is at least as important as the vio-la's, Mikhail Muntian was fluent and clangorous as

Throughout that first half of the recital the audience was respectfully attentive, but not (I thought) much moved. In the circumstances the second half,

Opéra Comicue Tonight: Armin

Orchestral de Paris in works by

Jordan conducts Ensemble

reonired.

Over any few years, there is rarely have struck such depths allotted wholly to Shostscarcely ever more than one of feeling. akovich's last work, his op. 147 viola player who can fill interin place of the advertised Viola Sonata, made a dour akovich's last work, his op. 147 prospect: long, relentless mostly slow, alternately grief stricken and numb with brief bursts of livid fury. The writing is cruelly spare, often reduced to sullen strings of single notes. Very few works of any composer are at once so expressively, nakedly personal and so disconsolate. In this bleak territory, Bash-

met is unequalled - and the

veteran Muntian partnered Fyodor Druzkinin, Bashmet's teacher, in the first (posthumous) performance of the sonata in 1975. Their basilisk concentration compelled us to listen, forbade critical detachment: the lean lines, subtly plain and earth-coloured, spoke volumes. Since we live in fluey-cold times, several people in the Barbican audience were at the point of choking on coughs and sneezes during the Aria and Scherzo, but the entire hall held its breath for the agonised final Adagio. It was a discomforting experience - scathing, even; but indelible.

European Cable and

# INTERNATIONAL

### **■ BERLIN**

OPERA/DANCE Staatsoper unter den Linden Tonight, Wed, Sun and next Wed: Antonio Pappano conducts Giulio Chazalettes' new production of Bellini's I Capuleti e i Montecchi, with Lelia Cuberli and Iris Vermillion. Tomorrow: Patrice Bart's production of Minkus' ballet Don Quixote. Gesellen. Fri and next Mon: production of Parsifal, with Reiner Deborah Polaski. Sat: Barenbolm

Zauberflöte (341 0249) Komische Oper Tonight: Flemming Flindt's ballet The Three Musketsers Tomorrow and next Mon: Entführung. Wed: La boheme. Thurs: ballet double bill. Fri: Gluck's Orfeo. Sat: Rienzi. Sun: Die Zauberflöte

Schauspielhaus Tonight: Yoel Levi conducts Berlin Symphony Orchestra in works by Beethoven and Bruckner, with piano soloist Christian Zacharlas. Tomorrow: Krzysztof Panderecki conducts his own St Luke's Passion. Wed: Hartmut Haenchen conducts CPE Bach Orchestra in works by Bach, Mozart and Haydn. Thurs: Cherubini Quartet plays Haydn, Bartok and Beethoven. Fri: Achim Zimmermann conducts Berlin Symphony Orchestra and Singakademie in Carl Heinrich Graun's 1755 Passion oratorio Der Tod Jesu. Sat: Anne Gastinel plays Rakhmaninov and Beethoven cello sonatas. Sun: Valery Afanassiev plays Schubert piano sonatas. Mon: concertos and cantatas by Bach and Vivaidi, with Camerata Musica (2090 2156) Philharmonie Tonight and Sat: Berlin Baroque Orchestra. Tomorrow: Eliahu Inbal conducts Orchestra of the Deutsche Oper in Mahler's Ninth Symphony. Thurs and Fri: Bach's Matthew Passion. Sun and next Mon: Vladimir Ashkenazy conducts Berlin Radio Symphony Orchestra and Chorus in Mahler's Third Symphony (2548 8232)

THEATRE A new musical based on the life of Mariene Dietrich, starring

Frederike von Stechow, has its world premiere on Wed at Theater am Kurfürstendamm (300 6000). Deutsches Theater repertory includes a new production of The iceman Cometh, Eugene O'Neili's majestic play about pipedreams gone sour (2844 1225). DT-Kammerspiele has the first

German production of Howard Brenton's Berlin Bertle (2844 1226). Ariel Dorfman's moral thriller Death and the Maiden has just opened at Renaissance Theater, directed by Gerhard Klingenberg (312 4202). Anthony Burgess' stage adaptation of Clockwork Orange can be seen at Volksbühne am Rosa Luxemburg Platz (3087 4661). The Schaubühne revives Andrea Breth's production of Schnitzler's The Lonely Road

on Thurs (890020) Tickets and information for theatre, revues, concerts and nightclub shows available from City Center Theater und Konzertkasse, Kurfürstendamm 16 (tel 882 6563 fax 882 6567) and Theaterkasse im Europa-Center (tel 261 7051 fax 261 9286)

■ NEW YORK

THEATRE Putting it Together: a celebration of Stephen Sondheim's music, with Julie Andrews. Just opened (Manhattan Theatre Club, at City Center, 131 West 55th St.

581 1212) Candida: a new production of G.B.Shaw's play (Roundabout, Broadway at 45th St, 869 8400) The Sisters Rosensweig: Wendy Wasserstein's new play, a comedy with serious undertones, about the reunion in London of three American

lewish sisters (Ethel Barrymore, 243 West 47th St, 239 6200) Oleanna: David Mamet takes on political correctness, sexual harassment and a number of other topics in this brief, powerful drama (Orpheum, 126 Second Ave at 8th A Couple of Blaguards: actors
Frank and Malachy McCourt

(Irish Arts Center, 553 West 51st St. 757 3318) Fool Moon: Bill Irwin and David Shiner are the inspired clowns in this humorous show (Richard Rodgers, 226 West 46th St, 221

reminisce about their Irish childhood

OPERA/DANCE This week's programme at the Met includes Lucia di Lammermoor with Sumi Jo and Alfredo Kraus (tonight and Fri. also next Mon and Thurs), plus La traviata tomorrow with

Tiziana Fabbricini as Vloletta. Donald Runnciles conducts Die Zauberflöte on Wed and Sat (also Tues and Fri next week), and there is a final performance of Ariadne auf Naxos on Thurs. The season ends on May 1 (362 6000), New York City Ballet's Spring season opens at State Theater on April 22 with Sleeping Beauty (870 5570)

CONCERTS Peter Serkin joins Guarneri Quartet at Alice Tully Hall on Wed for a programme including Dvorak's A major Plano Quintet and New York premiere of Henze's Plano Quintet. Thurs: Neil Rosenshein song recital, accompanied by Rudolf Firkusny (721 6500), Ivo Pogorelich gives a piano recital on Thurs at Carnegie Hall (247 7800). The New York

Philharmonic is on tour in Europe. The next concert at Avery Fisher Half is by Orchestra of St Luke's with André Previn on April 18 (875

 Cartyle Hotel: Dixie Carter, an engaging performer with a strong voice and abundant Southern charm, is in residence at Café Carlyle for the next few weeks (Madison Ave at 76th St, 744 1600) Rainbow & Stars: a well-produced Rodgers and Hammerstein revue includes a fine group of young performers. Dining.

JAZZ/CABARET

Daily except Mon (30 Rockefeller Plaza, 632 5000) Bottom Line: a pleasant place to take in a show of folk or rock. despite the cramped quarters (15 West 4th St at Mercer St, 228 6300)

**PARIS** DANCE/OPERA

Palais Gamler Compagnie Praljocaj in three ballets inspired by the Ballets Russes, daily till Fri (4742

5371) Opéra Bastille Tonight: Friedemann Layer conducts first night of revival of Bob Wilson's production of Die Zauberflöte, with David Rendall and Cynthia Haymon (in repertory till April 27, next performances on Wed, Fri and next Mon). Next Tues: Robert Carsen's production of Manon Lescaut returns for five

performances (4473 1300) **CONCERTS** Eglise Saint-Eustache Tonight: William Christle directs Les Arts Florissants in motets by Guillaume Bouzignac (4028 2840)

Dutilleux, Fauré and Berlioz, with soprano Isabelle Vernet. Tomorrow: Borodin Quartet plays Beethoven and Schubert (4286 8883) Châtelet Tonight, Wed, Frl: young singers of Lyric Opera Center Chicago, Wed (Auditorium): chamber music devoted to British composer James Dillon, Thurs: Cherubini Quartet plays Haydn (4028 2840) Thurs: Libor Pesek conducts Orchestre National de France in works by Mahler and Schubert, with mezzo Jard van Nes (4720 3637) Centre Pompidou Thurs: Hans Zander conducts Ensemble Modern in works by Stockhausen, Zender and others (4260 9427) JAZZ/CABARET

Saxomania: four leading French saxophonists join forces for two weeks at Lionel Hampton Jazz Club. Opens tonight at 22.30, daily except Sun till April 17 (Hotel Meridien Paris Etoile, 81 Boulevard Gouvion St Cyr. tel 4068 3042)

THEATRE L'Homms Qui: Peter Brook's latest theatre piece, based on neurologist Oliver Sacks' book The man who thought his wife was a hat Daily except Sun and Mon (Bouffes du Nord 4607 3450) John Gabriel Borkman: Luc Bondy's staging of the libsen play. Daily except Mon until May 12 (Théâtre national de l'Odéon 4441

 A 24-hour telephone guide to Paris entertainments is available in English by dialling 4720 8898

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Friday: Exhibitions Guide.

### Samuel Brittan

# Next stage for the franc fort



franc has been granted a stay of execution by the currency markets following the formation of a pro EC government after the

french

parliamentary elections. But it will only receive a full reprieve when it becomes clear that a politically acceptable method has been found of maintaining the franc fort into the future. Essentially this means that German interest rates must continue to fail, not too slowly. and with them the risk premium attaching to French

The new prime minister Mr Edward Balladur has lost no time in underpinning the policy and the relationship with Germany on which it rests. He has arranged the earliest prac-tical meeting with the German chancellor Mr Helmut Kohl and he may depart from protocol to meet the Bundesbank president Mr Helmut Schles-

Some insight into the portfolio of ideas available to him can be obtained from a report. A French Perspective on Emu, published by the Commissariat General du Plan, just published in English. Since the demise of old-style French planning of the Commissariat has continued as a semi-official think-tank, licensed to go beyond the government line of

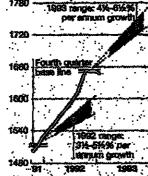
Last autumn's crisis, says the report, "demonstrated the volume and irresistible weight of capital movements that an expected currency depreciation could generate". These events risked making monetary union, the arrival of which had been previously taken for granted, "seem a very remote and not very credible goal". With that prop taken away, it becomes questionable, say the authors, how far the strategy of maintaining the exchange rate mechanism for four to six vears before the full transition to European Monetary Union

The authors therefore fly the kite of a "monetary Schengen" hard-core EC countries which agreed to dismantle their frontier formalities before other members were ready. The authors are careful to say that this would not affect the formal undertakings of the Maastricht treaty. Four concrete steps are proposed for the countries on the fast track:

• Formal commitment to ERM central rates and a possible reduction of fluctuation margins from 2% to 1 per cent; • All central banks to hold reserves denominated in the currencies of partner coun-

• Strengthening of mutual

DM bn (seasonally adjusted)



The German money supply old not grow at all in the first two months of 1993, compared with the final querter of 1992, which forms the larget base. Crowth was held back by distortions and special factors. The Bundestrank estimates that underlying monetary growth was within the larget range but towards the top and:

support mechanisms for intra marginal intervention; Central bank independence.

Mr Balladur has made a good start by announcing in his first week his intention to make the Banque de France independent by the summer. This is a move which the Bundesbank can only applaud. The suggestion about reserves is mainly cosmetic and should not be allowed to become a focus of controversy.

The Bundesbank cannot be expected to cheer from the rooftops the idea of more

- named after a group of extensive intervention to support partner currencies. But the Commissariat legitimately points out that the Bundesbank has given just such support to the franc in the crises of the past few months, even when it did not suit immediate German interests. Indeed there could be a time when the

D-Mark will require support

The biggest Bundesbank opposition will be to any early narrowing of margins. It is possible to sympathise both with the Bundesbank's secret preference for wider margins and the French preference for narrower ones. For the present margins are too narrow for a managed exchange rate system and too wide to inspire confidence in permanently fixed

The heart of the matter, however, is the Commissariat's suggestion that Germany should "agree to internationalise the formulation of its mone tary policy" in advance of 1997. This is not outrageous so long as it does not conflict with price stability. Central bank independence implies freedom to implement monetary policy, not to chose the geographical area over which that policy The practical weight of

Bundesbank objections will be much less once it is clear that further big reductions of German short-term interest rates will not stoke up inflation in Germany itself. The underlying rate of monetary expansion is believed to be within the 4% per cent to 6% per cent target corridor, but nearer the upper end. This, in practice, leaves a good deal of discretion about how far and how fast to reduce interest rates.

Facts such as the unexpectedly severe recession, modest pay settlements and the belated but welcome resistance of some German employers to unrealistic wage parity commitments in the east, are all signs that the battle against inflation is being won and that no loss of credibility need be involved if Germany monetary policy were to take a slightly more international and long-term approach.

ne might imagine that a Budget which reduced the tax burden on UK companies would be good news for shareholders. However, the largest blocks of shares are owened by tax-exempt pension funds which have suffered a significant blow from the changes in Advance Corporation Tax.

In time, this will adversely affect those companies which have set up pension funds for their employees; for these companies usually promise to make up any shortfall between contributions and the cost of providing pensions promised by the scheme. The extra pensions burden will offset the corporate gain from the easing of the costs imposed by ACT.

ACT is a percentage of a company's dividends which is levied as a down-payment on its ultimate "mainstream" corporation tax. Tax-exempt shareholders, along with pension funds, can reclaim the ACT the company has paid on their dividends. The Budget reduced the rate

of ACT from 25 per cent to 20 per cent and trimmed the amount tax-exempt shareholders can reclaim by the same amount. The effect is to cut the value of the total payments received by 6% per cent. Although there are offsetting benefits for companies, the government's tax take from companies and their shareholders will rise by £1bn a year.

How will these forces affect pension funds? Much depends on exactly how UK companies react to the ACT changes. In the past, companies have raised dividends, to protect shareholders from the impact of the tax changes. Between 1986 and 1988, ACT was reduced to 25 per cent from 30 per cent in line with a general reduction in tax rates.

But that reduction, says Mr Andrew Wilson, research partner at consulting actuaries R Watson and Co, was phased in gradually, falling to 29 per cent in 1986, 27 per cent in 1987 and 25 per cent in 1988. More important, UK companies were doing so well that they could afford double digit increases in their rate of dividend rises. This time, although at least

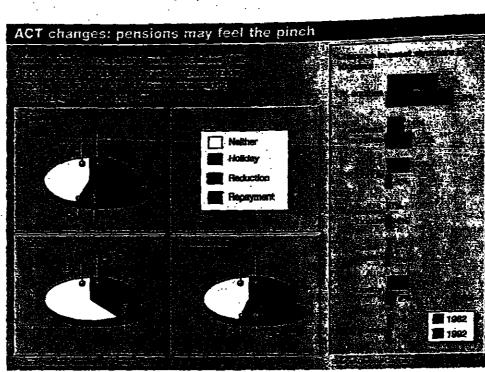
two companies - Rentokil and Unilever - have increased dividends with the specific sim of compensating investors for the tax changes, others are unlikely to follow suit. They cannot afford it. Dividend cover - the ratio of current earnings to dividend

expense - is now low by histor-

ical standards. Companies usu-

# Worse off at the end of the day

Norma Cohen looks at the effect on companies and shareholders of Budget changes to ACT



ally feel they need earnings of at least two and a half times dividend expense to be able to increase payouts. On average, earnings cover on the FT-Actu-aries All-Share Index is only 1.7 times dividend expense.

Far from rising, payouts are under pressure. Dividends of the 800 or so companies making up the All-Share shrank 1/2 per cent in 1992 and have shrunk a further 1 percentage point in the first two months of this year. Mr Wilson estimates that it will take companies two years to make up the income lost to pension schemes.

The drop in dividend income is of crucial importance to pension schemes, which rely on these earnings to pay contributions. Mr Wilson estimates that a 6% per cent reduction in pension funds' UK dividend income will reduce it by about 2500m per year. And because actuaries value assets based on dividend stream rather than cash flow, the change will cut some £100n to £120n off the value of UK pension funds. "Companies will have to put

in higher contributions or cut

benefits," says Mr Wilson. The first employers required to dig into their pockets will be those in declining industries with "mature" schemes those with many pensioners and few contributors. Mr Roger

"I think that this is quite a clever move to reduce the tax breaks on pension schemes"

Urwin, partner at R Watson, estimates that more than half of all UK pension funds are in the "mature" category. For more fortunate compa-

nies, there will still be an impact in time. Many companies are not currently contributing to their pension funds: the funds are valuable enough not to need topping up. According to the National Association of Pension Funds, the industry trade association, 38 per cent of all British employers made no contribution to their pension scheme last year. The ACT change will has-

ten the day when companies have to begin making contribu-tions again," Mr Wilson says.

"The big manufacturing companies, the big engineering firms are likely to be hard hit," said Mr Michael Pomery, partner at consulting actuaries Bacon and Woodrow. Mr Pomery cites the case of a client with a small scheme surplus whose trustees had planned to distribute that surplus as an enhancement to members' beneffits. As a result of the tax change, the surplus is gone, Mr

Pomery said.

Mr Duncan Roberts, pension finance manager at T&N, the engineering company, said the ACT change is likely to knock £20m off the company's pen-sion scheme surplus when the next actuarial valuation begins this month. The company has made no contributions to the scheme for several years and is unlikely to do so for the moment, but the reduction in surplus will bring forward the time when they must resume.
Some pension bosses believe

they can cope without too much trouble. Mr Paul Whitmuch trouble. Mr raul wall-ney, chief investment officer of CIN Management, the in-house manager of British Coal's pension scheme, says the tax change will cost his scheme £15m to £18m of income a year on its £7bn portfolio of UK shares. While the loss is substantial "it is not the end of the world", and investment strategies can be shuffled to help make up the income, he

For example, a fund could make up the lost income by switching into higher-yielding stocks - low-priced stocks with relatively high dividends. However, T&N's Mr Roberts believes such a strategy would expose a scheme to increased risks and reduce its scope to benefit from increases in share

Even if pension funds can cope with the immediate loss of income, they fear that the new rules signal an increasingly hostile government attitude to the privileged tax status they have enjoyed.

I think this is quite a clever move to reduce the tax breaks on pension schemes," said Mr Trevor Crowter, partner at KPMG Actuarial Services. There are three other indications that the Treasury may

have had this in mind. First, Mr Lamont's Budget also included a freeze at £75,000 on the earnings cap, the maximum salary upon which pensions contributions can be based and still attract tax relief. At the present, this cap affects only high earners and only those who have changed jobs since June 1989. Over time, however, rising wages will push an increasingly high proportion of workers into this category, automatically reducing the tax benefits accorded to

econd, the government is reviewing the entire regulatory regime for pension schemes, through the Goode Committee. It is understood to be examining some aspects of tax policy. And third, some government ministers have started to hint that laws for pension funds have allowed employers to benefit too fully from the tax treatment they are accorded; and that the long-term savings industry would benefit if the same rules applied to all meth-

ods of pension provision. So, while the latest changes to pension fund taxation seem modest, the industry is waiting anxiously to discover whether they are the beginning of more

### LETTERS TO THE EDITOR

Number One Southwark Bridge, London SE1 9HL Fax 071 873 5938. Letters transmitted should be clearly typed and not hand written. Please set fax for finest resolution

# Best for France and Europe if franc floats

Sir, The letter from L van den Muyzenberg (March 30) contains a very large level of misinformation. Since it is also typical of comments that one hears from French politicians, I feel it cannot go unanswered.

No serious commentator that I've read suggests that the franc would fall by 20 per cent if free floated; indeed, most say that the likely behaviour would be a small fall followed by a gradual rise back up to previous levels as German short term interest rates come down. How is this remotely

The point of John Plender's article, "Le doomsday would be willing to bet with

machine" (March 26), was not to argue that the French banks also fall were the franc to float to argue that the French banks ought to be bailed out of their bad lending decisions but to illustrate the sort of deflationary forces that were gathering over the French economy-and the problems this would put in the way of economic recovery. when the present draconian and wholly inappropriate mon-

ctary squeeze is finally relaxed. France already has low inflation and how maintaining very high levels of real interest rates leads to investment is beyond me. Many people have said that long term rates are more important in France than, say, in Britain. But I

that of a sound money economy that normally moves in sync with one's own economy

seems a very sensible idea. Unfortunately, that description of the German economy, in the wake of German reunification, is somewhat doubtful at the European exchange rate

co-operation seems a very sensible long-term policy (some of the arguments for which he eloquently advances in his final paragraph). However, he must surely have noticed that the ERM has not recently been Surrey GU27 2DJ

To link one's currency to

providing the sort of stable environment for doing business in Europe, after which he hankers. It is a pity that this sensible policy is being put at risk (and brought into disrepute) because the rules of the ERM are unable to cope satisfactorily with the present situation. Would it not be better for the franc to float free until economic conditions in Germany become more normal; better for the French economy, better for the longer term future of ERM, and better for the European economy. Stephen J Popham, The White House, Grayswood.

### No wrong doing by Agusta on helicopter contract

From Mr Amadeo Caporaletti.
Sir, The article by David
Gardner and Andrew Hill, "EC fears link to Italian scandal" (April 1), spoke of a possible involvement of Agusta in the payment of kickbacks for the acquisition of a contract for the procurement of helicopters for the Belgian Ministry of Defence. Agusta declares itself to be completely unconnected with any financial dealings directly or indirectly aimed at

illegal purposes. The contract for the procure ment of 46 A109CM helicopters for the Belgian army was awarded to Agusta in December 1988 by the Belgian government after preliminary assessments and positive evaluation by the appointed parliamentary commission, and following an international competition held with the participation of the major helicopter manufacturers. The total value of the contract amounts to BF16.6hn (1988 economic conditions).

Assembly and delivery of the helicopters is carried out by SABCA in Belgium according to the contractual commitments set out in the industrial compensation agreement which was the major factor in deciding the selection of the Agusta belicopters by the Belgian government. As of today, 18 helicopters

have been delivered with the remainder to be supplied by the end of 1993. Amedeo Caporaletti, managing director,

### Crediting Pinochet for free market in Latin America From Mr Adrian Day.

Sir, If Observer does not know what General Pinochet has done to deserve a Latin American Award ("Obverse side", March 8), he obviously has not asked the right Latin Americans, and certainly not the majority of Chileans. General Pinochet prevented that beautiful Latin American country from becoming a Soviet satellite. He is also responsible for introducing the free market concepts into Chile and, by example, into the rest of Latin America. Therefore, ironically, more

than any other single man, Pinochet is responsible for the transition of Latin America from the old-style military comp and counter-coup of the 1960s and 1970s to the open, free market, democratic conti- | Maryland 21401USA

It is worth pointing out that Pinochet is the only dictator, to my knowledge, ever volun-tarily to step down from office. This was after a referendum he himself called, in which he received a higher percentage of the total vote than did John Major's conservatives at the last election (or Bill Clinton in the last American election!). I do not think that either of those two would put themselves to an up-down referendum at this point. Pinochet, with his military

trappings, is perhaps easy to ridicule, but Latin America has much to thank him for. Adrian Day, 900 Bestaate Road Strite 405

Annapolis

### A heedless course of action

From Mr Mark Oxenham. Sir, Having returned from many years overseas, I have been particularly impressed by the high standard and effi-ciency of the Royal Mail and therefore am baffled that privatisation of this service is being considered.

To have guaranteed delivery of first class mail the next day, Saturday deliveries, two deliveries per day prior to Christmas and to contribute substan-tial profits to the Treasury is an achievement of which the employees and management of Southridgeworth, the Post Office can be proud. I Hertfordshire CM21 GAN

am convinced that citizens of other countries would be prepered to pay far more in postal charges for the privilege of this quality of service.

Those of us who have endured sporadic and indifferent postal services can only shake our heads in bewilderment that such a heedless course of action is being contemplated. The old aphorism must ring true in this case: "If it isn't broken, don't fix it." Mark Oxenbam, 21 Hampton Gardens,

Wakefield. Sir, Your article "Brown

warns of cut in spending on unemployed" (March 16) suggested that government funding for business support services, including those that will be delivered through the pilot One Stop Shop business centres, will be reduced by 14 per cent for the coming

This is not the case and is based on a misunderstanding of the basis for the supply estimates figures which, because of the transfer of small firms

Funds for business support From Baroness Denion of responsibilities between departments after the election, do not necessarily compare like with like across the 1992-93 and 1993-94 financial years. The position is that the 1992-93 hudget for local business support in England was £154m in 1993-94 and in 1993-94 will be £169m, an increase of £15m. Denton of Wakefield parliamentary under-secretary of state for consumer affairs and small firms.

Department of Trade and Industry, 123 Victoria Street



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know that. What you may not know is that Alexander & Alexander networks to help you manage

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# FINANCIAL TIMES

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# Living with US trade policy

WASHINGTON'S self-righteous indignation over the sins, actual and alleged, of its trading partners is both irritating and depressing But it is not a justification for despair. Much of the posturing is for domestic effect and also reflects the early days of an inexperienced administration with a predominantly domestic focus. Many in the administration, not least the president, understand the US interest in multilateral trade. It is up to others, above all

the European Community, to help them focus on the wider picture. It will not be that easy, given the unwillingness of the adminis-tration to think trade policy out from first principles. Mr Mickey Kantor, President Clinton's felsty trade representative, argues that policy will be "pragmatic", "realis-tic" and "results-oriented". Not for him, he insists, are debates over the "theology" of free trade versus protectionism. Yet only last week Mr Kantor said that "we see a trade policy emerging that is more active, anticipatory, inclusive and flexible." This may not be theology, but it is obscure. And what of the insistence on "fairness"? Can anything be more theological than a notion that can be neither

ness" means anything, what can he "fair" about reliance on clout available only to a superpower? The starting point has to be an understanding of what trade is for? Trade's aim is to import things more cheaply than when made at home. In short, "it's the imports, stupid." The problem with much trade policy is that it is not based on this truth. This is true of "fair trade" law, whose aim

defined with precision, nor mea-

sured with accuracy. And, if "fair-

is to make imports more expensive than they need be. The policy is "pragmatic", but largely in the sense that it buys more political support than it loses.

Current US priorities are likely to fail the test of "pragmatism" in far more than merely this funda-mental sense. The North American Free Trade Agreement is economically important, but it cannot offer as much to the US as the Uruguay Round of multilateral trade negotiations. Similarly, what has made more than 60 countries liberalise unilaterally since the start of the Uruguay Round in 1986 is recognition that such liberalism was in their own interest But the more they are told that they owe liberalism to the US, the less politically acceptable such liberalism is likely to be.

The end of the cold war has provided what may turn out to be a unique opportunity for establishing a liberal trading system with a truly global coverage. For the new administration this opportunity still has a relatively low priority. But this is no more than a period of transition. What could turn it into something more prolonged than that would be a decision by the EC, encouraged by the new French government, to take the

US gauntlet up prematurely.

Mr Clinton is still likely to obtain from Congress a relatively unencumbered renewal of the "fast track" authority needed to complete NAFTA and the Uruguay Round. The US could then be once more the source of both the ideas and the energy to move global trade policy forward. In the meantime, it is up to the EC above all to stop the global trade show from running off the road.

## Latin risks

AFTER a decade in which it was

relentlessly snubbed, Latin America is once again in the enthusiastic embrace of the world's financiers. The last time this happened, the relationship ended in tears. Will the renewed affair enjoy a happier conclusion? There are many reasons why it should..... Most Latin governments, with the exception of Brazil, are managing their economies more effectively than in the early 1970s: budzet deficits are down and countries such as Mexico are in surplus. Governments have cut tariffs and ended import quotas; they have privatised state industry and held to tight monetary

and fiscal policies. These have been important steps to improving economic efficiency and have resulted in renewed capital flows which have been encouraged by low returns in more established markets. In most countries, these inflows are smaller in comparison with the size of the economies than

they were in the 1970s. They are also more varied than the predominantly bank-financed foreign currency flows of the 1970s. A significant component is invested in equity and an important part of that is direct investment, yielding results in technology transfer and enhancing labour skills. Yet while growth has picked up, only in one true breakthrough. Its economy mixed with caution.

expanded 10.4 per cent last year while inflation fell to 12 per cent. For years the country in Latin America with the lowest savings, it now boasts a domestic savings rate of over 20 per cent of GDP.

This is in large part thanks to ambitious pension fund reform, now being copied elsewhere in the region. Chile is otherwise well positioned for future strong and stable growth yet this has required a decade or more of economic reforms. Most Latin Ameri can countries have been reforming for a shorter period. In Mexico where economic reform is other wise furthest advanced, growth is still sluggish as old industrial capacity closes down in the face of tough foreign competition. A big current account deficit is being financed in part by large inflows of short-term capital, a significant reversal of which could have severe long-term consequences. Argentina has cured hyperinflation but at the cost of an exchange rate which is torturing domestic industry. In Venezuela, economic reform meets social protest; in Brazil, it has hardly been tried.

Where reform is advancing a new order of economic legislation is being embarked upon. Governments will also have to focus on longer term issues such as education, health care, poverty and taxation. Renewed optimism about country, Chile, has there been a the region must therefore be

# Trial of Patience

THE Concorde team of medical researchers should be congratu-lated for carrying their trial of the leading Aids drug AZT through to its unexpected conclusion. announced on Friday. They had courageously resisted strong pres-sure to abandon the study from colleagues, particularly in the US, who thought wrongly that they already knew that AZT would benefit people infected with HIV.

As it turned out, the modest benefits found after a year's AZT treatment - the point at which three smaller US trials were stopped - had disappeared by the end of the three-year Concorde study. The drug failed to delay the onset of Aids symptoms.

This is desperately sad for many thousands of HIV positive people who had hoped AZT would hold the disease at bay. But it is a powerful vindication of the patient European approach to clinical trials, as opposed to the American tendency to rush to premature conclusions on inadequate evidence. In the long run this study will help people with HIV, by exposing the inadequacies of AZT and therefore making it easier for researchers to test other drugs.

This is not the first time a large European clinical trial has justifled itself, after initial disapproval from American specialists who thought they knew the answer.

In the late 1980s US cardiologists attacked Isis-3, an Oxford University study of 46,000 heart attack victims who received either an expensive new "clot-buster" drug or a 30-year-old treatment to dissolve blood clots. A leading US newspaper even ran an editorial entitled "Human Sacrifice" which suggested that it would be unethical for doctors to take part in a trial comparing TPA, a glamorous biotechnology product, with the evidently inferior old streptokinase. However, the report of the Isis-3 study, published a year ago, showed that streptokinase saved as many lives as TPA and caused fewer strokes as a side effect. This enabled hospitals to cut drug bills and reduce the number ofstrokes.

Large-scale clinical trials, in which groups of patients are given different treatments, can be highly effective in answering the big questions in medicine. One such question is whether drugs that reduce high levels of cholesterol in the blood save lives. Since excessive cholesterol is known to be an important cause of heart attacks, the answer might seem to be yes. But the existing clinical evidence is ambiguous and Oxford researchers are planning a £10m trial, in which 10,000 people take a cholesterol-lowering drug and 10,000 take placebo (dummy) tablets for five years. This should either prove that the treatment works or, if not, save hundreds of millions of pounds a year in

unnecessary drug bills. In the field of Aids research, the understandable impatience of HIV activists has made it hard for drug companies or government agen-cles to organise large enough clinical trials to give worthwhile results. The Concorde study shows why these attitudes must change.

hen President Bill Clinton sends healthcare reform plans to Congress next month, he will be proposing social and economic change of a scale and complexity seen only twice before in US history - during Lyndon Johnson's "Great Society" of the 1960s and Franklin Roosevelt's "New Deal" of

Healthcare accounts for about one seventh of US gross domestic product, making it the nation's largest business and a sector that, economically, is more significant than all US export industries combined. Its political clout is more than commensurate with its economic muscle: when Mr Clinton's task force held a public hearing in Washington last week, representatives of 160 special interest groups - from the American Medical Association to the National Farmers Union

turned up to give evidence. Needless to say, they opposed many of the changes the White is expected to propose, and could not agree on the principles that should guide reform.

Mr Clinton's fundamental goals are easily understood and hard to quarrel with. He wants to bring the US into line with other industrial countries by:

 Giving all citizens a legally enforceable right to a standard package of health benefits. At present some 35m people (15 per cent of the population) have no insurance cover, and 100,000 people a month are estimated to be losing coverage as a result of corporate cuts, unemployment or sickness - which makes them "bad risks".

 Reducing the uncontrolled escalation of healthcare costs through a reform of the healthcare industry involving "managed competition" between providers of healthcare and the imposition of "global budgets" or ceilings on total spending. In the past three decades healthcare spending has grown twice as fast as the rest of the economy.

Achieving these goals, however, raises a seemingly endless series of complex questions that are likely to be resolved only after protracted debate in Congress and intense lobbying by interest groups.

The first thorny question is what to include in the basic package of guaranteed benefits. Oregon state has generated enormous controversy by openly drawing up a set of healthcare priorities for its public programme and declining to fund treatments that are either unlikely to succeed or too expensive or both.

The standard benefits package would have to include most doctors' services and routine hospital acute care. But what about organ transplants and experimental drugs for treating cancer? What about the cost of prescription drugs, which are not covered by Medicare, the federal scheme for the elderly? What about abortion, which Congress has never previously agreed to finance with taxpayer dollars? What about mental health care and long-term nursing home care, which are heavily restricted even in generous private insurance schemes, yet

wants to make more available? If many of these items were included, the expenditure on healthcare could balloon: the federal government, at a minimum, would have to upgrade the benefits provided for the elderly under Medicare, at a cost of perhaps \$20bn (£13.6bn) a year.

A further unresolved question is who should decide what benefits to include in the standard package and when it should be improved to reflect technological change. The task force is considering setting up a National Health Board, loosely modelled on the Federal Reserve Board. Yet in a nation unaccustomed to any form of deliberate restraint in healthcare, such decisions would be far more contentious than those on interest rates. Ultimately Congress and the White House would have to decide.

But deciding what everybody has a right to is only the first tricky issue. Mr Clinton then has to ensure that everybody is covered and find an acceptable means of Michael Prowse considers the options facing the Clinton administration as it wrestles with reform of US healthcare

# Fitness plan for body and soul

controlling costs in the longer term. He also has to decide how much freedom to give individual states, whose existing healthcare systems vary tremendously, partly as a result of differences in wealth and population density.

The fundamental framework for reform envisaged by the task force is an uneasy amalgamation of ideas put forward by analysts with very different philosophical beliefs about the role of government. Mr Clinton is impressed by aspects of the "managed competition" schemes that Mr Alain Enthoven, a business professor at Stanford University, has been refining for years with the help of a group of experts who meet regularly at Jackson Hole, Wyo-ming. But he wants to supplement them with budget controls long favoured by left-wing Democrats. (In the late 1980s, Mr Enthoven influenced healthcare reform in Britain by advocating an "internal market" - a form of managed competition - within the UK National Health Service.)

Like most analysts, Mr Enthoven concedes that unsupervised competition in US healthcare has led to runaway cost inflation and worrying gaps in insurance coverage. especially in the small business sector. The central innovation of managed competition is to require individuals and small companies to purchase care collectively through intermediaries or sponsors that would negotiate terms with competing health plans offered by networks of insurers, bospitals and doctors in the private sector.

The sponsors, now generally known as a "health insurance purchasing co-operatives" (HIPCs, pro-"hippicks") would act as conduits for large pools of citizens and thus have the market clout to force doctors and hospitals to provide high-quality care at lower prices, for example by replacing traditional fee-for-service medicine with more economical alternatives, such as the pre-paid plans offered by Health Maintenance Organisations. They would also regulate local health markets, ensuring that all certified health plans offered at least the minimum guaranteed package of benefits on the same terms to all applicants, regardless of age, sex or health status. in most variants of managed com-

petition, the current practice of unrestricted tax relief for corporate deductibility would be limited to the cost of the cheapest plan in any area offering the standard benefits package. The theory is that the combination of competition and fiscal incentives would control health costs without the need for bureaucratic controls on the private sector.

Managed competition has never been tested. But there are some indications that shifting more people into HMOs and other forms of managed care would reduce costs. Mr James Robinson of the University of California at Berkely recently analysed health plans used by Bank of America employees in California. In 1989 the average expenditure per employee enrolled in an HMO was \$1.853; average spending on employees who opted for traditional fee-for-service medicine was \$2,968. Only about 10 per cent of this cost difference reflected the fact that enrollees in the HMO tended to be healthier than those who opted for an unrestricted choice of physicians and hospitals. The problem with many managed

fall through the L1000 mark against

the D-Mark on Friday. Reuters,

which provides a large share of

the dealing equipment used in the

currency markets, was one of the first to smell trouble when its

The company's terminals are

set up to take only three figures

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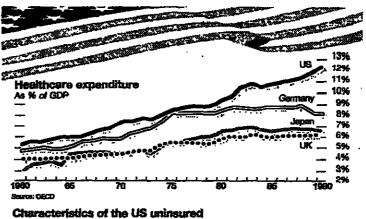
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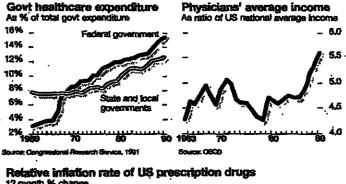
For a brief period, London dealers

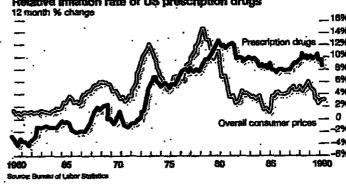
machines started to go on the blink.

The problems afflicting US healthcare









competition schemes is that plan is expected to: overs and individuais are noi obliged to purchase insurance, although subsidies might be provided for small companies, low income workers and the unemployed. Universal health cover is thus not guaranteed. And since premiums are freely negotiated

Mr Clinton's goals are hard to quarrel with. He wants to bring the US into line with other industrial countries.

between the HIPCs and networks of providers, there is no certainty that costs would be controlled.

Mr Clinton is thus expected to supplement managed competition in two ways, both foreshadowed in the innovative healthcare reform plan proposed last year by Mr John Garamendi, the insurance commissioner for California. The Clinton

ACDIEVE requiring all employers to insure workers, but ease the burden by subsidising the cost of premiums for employees of small companies (80 per cent of the currently uninsured population are members of families whose heads are employed). Task force working papers suggest the share of costs employers would have to meet might range from 50 per cent for the smallest companies to 80 per cent for the largest. Making employees responsible for the remainder would encourage people to choose the cheapest plan certified by the local HIPC as providing the federally approved standard package of bene-

The administration may phase out the Medicaid programme that currently provides insurance for about half of people living below the official poverty line. Public subsidies for the unemployed and poor might instead be paid directly to local HIPCs which would enroll them in the cheapest health plan offering the standard benefits pack-

age. Care of the poor and middle income groups would thus be inte-

 Control costs by imposing some form of a "global budget" on the healthcare sector. Mr Paul Starr, a health analyst at Princeton University and senior adviser to the Clinton team, has proposed what he calls "benchmark budgeting". In effect the federal government would stipulate a maximum allowable rate of increase in the premium charged for the standard benefits package. In addition, a more flexible target would be set for discretionary spending by individuals and companies who wanted to purchase more generous health plans. The cap and target, argues Mr Starr, could be set by the president and Congress on advice from his economic advisers and the National Health Board.

The advantage of a cap on pre-mium growth is that it avoids the oureaucracy of direct controls on the price and volume of medical services (an option which many prominent Democrats including Mr Mario Cuomo, governor of New York state, are still urging). At the same time, however, the networks of competing doctors and hospitals would find themselves subject to an overall spending limit. Like the medical profession in all other developed countries, they would have to ration the supply of expensive new forms of treatment, but the trade-offs would be determined locally rather than in Washington.

The Clinton plan is theoretically attractive. But turning abstract ideas into practical proposals will be an immense task. Perhaps the biggest challenge lies in creating new institutions. How quickly, for example, could a national network of HIPCs be established? And what exactly would be the status and powers of these bodies? Should they be public corporations or non-profit private sector bodies subject to political oversight?

Then there is knotty issue of paying for the reforms. Bringing healthcare coverage to the unin-sured, providing subsidies for small business and improving the package of benefits offered could cost an extra \$90bn a year (1.5 per cent of national output), perhaps more. The reforms will only gradually reduce the rate of growth of spending.

Mr Clinton is expected to raise 'sin" taxes on tobacco, alcohol and guns but this would cover only a portion of the required revenue. He may also propose new taxes on hospitals and doctors. The big question, however, is whether he has the courage sharply to restrict the taxdeductibility of employer-paid healthcare, a middle-class perk which costs the Treasury about \$90bn a year. Tough restrictions would increase the relative attractions of economical health plans. such as HMOs, which are disliked by many Americans because they impose restrictions on choice of

The transition to a new system also threatens severely to disrupt one of the few sectors that has steadily created jobs in recent years. Mr Uwe Reinhardt, a health care analyst at Princeton Univertion could throw many specialists out of work (on average HMOs require only 125 physicians per 100,000 enrollees, less than half the number in traditional fee for service medicine.) The restructuring is also likely to provoke a wave of mergers and job cuts in the health insurance industry, sparking comparisons with the "downsizing of defence".

Healthcare reform makes Mr Clinton's budget-cutting economic plan look like a gentle warm-up exercise. It will affect the future of every family and business in the nation. Yet in spite of the formidable problems, there is a good chance that Mr Clinton will succeed.

The contradictions and inefficiencies of the present system are widely regarded as intolerable: a recent NBC/Wall Street Journal poll showed that three quarters of voters believe a "complete overhaul" of the system is needed. Mr Clinton has the intellect and communication skills to convince the nation that change is now less threatening than the status quo.

# **OBSERVER**

### Nought action | is proving infectious. Italy has also been afflicted following the lira's spells trouble A sure sign that all is not well

with a country's paper is when there are too many zeros to fit on the currency traders' computer screens. Both Italy and Brazil have been sufferring such embarrassment of late. The problem has been most acute

in Brazil where the ever weakening cruzeiro now sells at 40,000 to the pound and rising daily. President Itamar Franco refuses to make traders' life easier by lopping off three zeros and introducing a new currency, because this would be a blow to his country's national

Having publicly rebuked his last finance minister for suggesting such a move, Franco has not been convinced by the planning minister's idea to rename his currency the 'strong cruzeiro'.

In the meantime the more enterprising Brazilian businessmen are starting to take matters into their own hands by creating their own currency units. Lorenzetti bathroom fitters, for example, is now quoting prices in URLs, the Lorenzetti Referential Unit each of which is currently worth 22,983.63 cruzeiros. Prices will remain fixed in URLs. But the URL will, of course, accompany the roughly one per cent a day The problem of too many nonghis

"Not in our lifetime," was the comment of one 23-year-old dealer.

Full circle ■ The chattering classes have been droning on for years about the way Britain's high streets have been overwhelmed by a tidal wave of building societies, estate agents and tweely-named antique shops. Where were the real shops, they asked, the friendly old-fashioned shops - cobblers, greengrocers,

fishmoneers? Now the recession is starting to deprive them of this subject of conversation. Does Highgate high street in north London represent the thin end of the wedge? Two of the big building societies have already closed down expensively purchased estate

agency branches there. And now

OF B

Perhaps we shouldn't have eaten the canary

a shop that used to specialise in elaborate antique mirrors has been replaced with an old-tashioned Whatever next: a traditional

ironmonger selling mops, brushes and galvanised iron pails?

### Mao-thballed

 Only a dash of colcur (red, perhaps) can save the politically correct 'Mao jacket', if China's fashion designers are to be believed The cheerless blue or grey high-collared jackets that were the stern revolutionary uniforms of Mao Zedong's day are selling so poorly in China these days that

even a 60 per cent discount cannot shift them from the warehouses, according to yesterday's China Daily newspaper.

Beijing's Meidu Garment Factory chosen by the Ministry of Light Industry as a leader in quality Mao jackets - has ceased production and shops are clearing them from their shelves to make way for more stylish and pricey, western brand

"The first thing to do to restore the Mao jacket's popularity is to brighten up the colour," one garment designer said.

### Big blue chipped As Louis Gerstner goes through the gates of IBM headquarters in

Armonk, NY, other senior managers will be heading in the opposite direction. First to go was Mary Lee Turner, vice-president of communications, who had reported directly to John Akers, Gerstner's predecessor. Turner, who comes from the "no comment" school of press relations, retired after 26 years at IBM. No surprise. then, that no reason was given for her departure.

### Bonus time

■ When it comes to new ideas on performance-related pay, it's hard to beat the Americans.

Take yesterday's Sunday Mirror exclusive about a Californian high school football team which suddenly started to fire on all

cylinders after the coach introduced a new honus scheme. Although details of the bonus scheme have still to come out in court, it is alleged that the coach's

wife gave the team an incentive by rewarding them on a sliding scale. A good pass deserved a kiss and a cuddle, tackling the opposition quarterback got heavy petting, and so on. The team's assistant coach says the team got carried away because of his boss's obsession with victory. By contrast, GKN executive

chairman Sir David Lees' bonus scheme, revealed in the latest accounts, seems rather tame. Sir David has waived his performance related bonus of £42,750 and agreed that it will only become payable when GKN's earnings exceed the £100m mark - provided this occurs prior to 1997.

Given that GKN earned £48.4m last year, it sounds a rather demanding target, until its remembered that GKN earned £120m in 1989.

### Night thoughts ■ "In our factories it takes only

eight workers to produce a car,' a Japanese executive told a counterpart from eastern Europe, "how many does it take you?"

"Nine," the man replied, then lay awake worrying whether he should have admitted the real figure was nearer 900. The Japanese lay awake too. What on earth could that ninth worker be doing?

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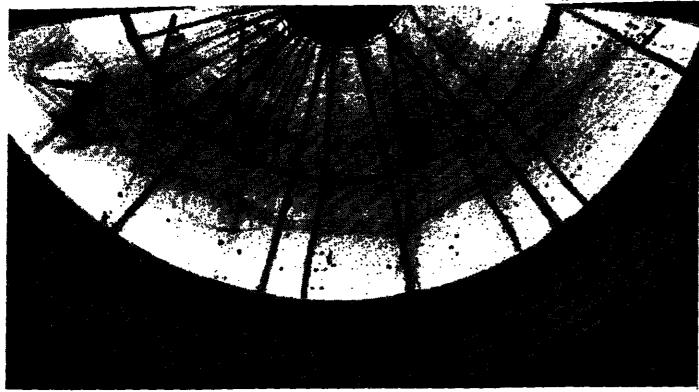
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PERMITTIES. Trade CHE Sciona Street. ion SWIF are



The London headquarters of the Baltic Exchange, the world's largest shipping market, reopens for trading today less than a year after it was wrecked by an Irish Republican Army bomb which killed three people. The Baltic accounts for more than half the world's bulk cargo chartering business and its 1,700 members earn £800m (\$1.14bn) commission income a year on deals worth tens of billions of pounds.

Prospects of more broadly-based coalition dwindle

# Rift between two main Italian parties deepens

THE PROSPECTS of a more broadly-based coalition government being formed after Italy's constitutional referendums on April 18 dwindled yesterday after the rift deepened between two of the most important parties expected to participate.

Mr Achille Occhetto, leader of the Democratic Party of the Left (PDS), attacked attempts by the majority Christian Democrats to cast doubt on "supergrasses" who have accused senior Christian Democrat politicians of collaborating with organised crime.

The participation of the PDS, currently in opposition, in a more broadly-based coalition after the referendums is seen as vital if Italy is to have the stronger and more stable government able to pass electoral reform and boost confidence in the economy.

Last week the leaders of the Christian Democratic party lead-

Y13,000bn

orators were implicating prominent Christian Democrat politicians to discredit the party.

The move followed last month's formal warning served by magistrates in Palermo on Mr Giulio Andreotti, a veteran Chris-tian Democrat and seven times prime minister, that he is under investigation for alleged links with the Mafia.

Some Christian Democrat politicians fear the leadership's chal-lenge may backfire given the immense public support now enjoyed by magistrates investigating organised crime and corruption. Recently many prominent former ministers have been told by magistrates they are under investigation for alleged links with the Mafia or the Camorra. its Neapolitan equivalent.

Mr Occhetto said the Christian Democrats' tactics contradicted claims by Mr Mino Martinazzoli, its new leader, that the party,

planned after Grand National shambles force in Italian politics since 1945, was being reformed. According to Mr Occhetto, Mr Martinazzoli

By Philip Rawstorne, lan Hamilton Fazey and Stewart Dalby in Liverpool

No re-run

THE 1993 Grand National, one of the world's most famous sporting events, will not be re-run after being declared void on Sat-

urday amid scenes of chaos.

A global television audience of 300m and a racecourse crowd of 60.000, who paid seat prices ranging between £29 and £55 (\$40-\$78), were witness to one of the great shambles in British

After the first start, Mr Keith Brown, the official starter, sig-nalled with a red flag to stop the

After the second false start, in which some horses and jockeys again became entangled in the tape, Mr Brown's warning flag failed to unfurl.

ing part continued to race. Some finished the 4%-mile course despite attempts to stop them. One of the course commentators announced: "The race that is happening is not happening."

to raucous laughter from thousands of spectators. The starter was later booed from the course as spectators queued in heavy rain to get their

money back from bookmakers. Mr Peter Greenall, chairman of Aintree racecourse near Liverpool, said yesterday that after consultations with leading trainers, it had been decided that it would not be practical to restage the world's most famous steeple-chase at the next meeting in November.

Bookmakers, preparing for a rush of punters today to reclaim about £75m staked on the horse race at betting shops throughout the country, said they would continue to press for a re-run.

Senior executives of bookmaker William Hill are also to meet today to decide whether to sue the racecourse for the £2m the company claims it lost.

Ladbroke said: "The damage done to the public image of rac-ing is immeasurable both in Britain and throughout the world. This is the biggest sporting event for Britain, let alone racing, and we owe it to the British public to put it back, the sooner, the better."

Seagram, the Canadian drinks group which sponsors the race through its Martell label, registered disappointment at the outcome but showed no inclination to withdraw support for the race. Mr Greenall said Aintree's

overriding consideration was the long-term image of the race. "I am not as sceptical as many that the Grand National has been so dented," he said. "The race has been run for 150 years and is a special part of our heritage."

Stewards of the Jockey Club, racing's ruling body, are expected to begin an inquiry today. Their investigation could lead to changes in the system used to recall runners after a faise start.

# British brewers fail LDP package

Continued from Page 1

list is for early purchase of land for public works schemes. Other rail and telecommunications projects listed are already part of government spending plans.

A surge in stock prices and the assertion by some prominent Japanese economists that the economy has turned around have complicated the talks for the spending package. Mr Hiroshi Mitsuzuka, heading the LDP's package committee, had earlier suggested that support for the stock market and assistance for ailing banks would be included.

But both these measures are unpopular among ordinary Japanese, as is the proposal to buy land to support property prices, as these ideas are seen as an LDP response to demands by corporate supporters. Most Japanese would prefer that the package contained income tax cuts, which Mr Mitsuzuka said "may be considered at a later date".

There is also public anger that one of the biggest beneficiaries will be the construction industry, at the centre of a scandal over illegal donations to the LDP. Prosecutors allege that contractors routinely rig bids for public works projects and give a share of their earnings to LDP officials. Meanwhile the Finance Ministry, which will have the final say

on the spending package, has been urging the LDP to consider more modest outlays.

# productivity test

By Guy de Jonquières, Consumer Industries Editor

recent years, according to stock-

The UK trade price of canned and bottled standard lager, at £117 per hectolitre - equivalent to about 66p a pint - is twice the level in France and the Netherlands, the two cheapest countries, according to a study by the

The prices exclude tax and do not take account of discounts, which have recently widened in the UK to as much as 65 per cent. However, Mr John Wakely, author of the study, says special deals for trade customers are common in most of Europe.

The study says German brewers cite a list price of £115 per hectolitre for draught and packaged lager supplied direct to trade customers - the same as charged by their wholesalers. However, it says the prices which

was a prisoner of the most con-

servative forces within the party.

In Naples, interrogations con-tinued over the weekend into new strands of the corruption

investigations. Mr Mario Artali,

managing director of the big

state-controlled SME foods group,

was interrogated for several

hours on allegations that the

company, to be partly privatised, provided illegal funds to the

Socialist party's newspaper. Separately in Naples, Mr Ben-

ito Visca, secretary of the provin-

cial PDS branch, was interro-

gated by magistrates investigating the privatisation of the city's refuse collection ser-

Mr Renato Curcio, leader of the left-wing terrorist Red Bri-

gades, which was active in Italy

in the 1970s, could soon be

are much lower. The study finds that brewers' productivity increases, measured by hectolitres per employee, ranged from 3 per cent in Norway to 23 per cent in Ireland between 1989 and 1991. However, it fell 11 per cent in Britain, the only European country to suffer

High transport costs have limited beer imports to less than 10 per cent of total consumption in most European countries. But Mr Wakeley argues that cross-frontier competition is set to grow, and will be encouraged by large

price differentials.
He forecasts that declining beer consumption, due to changing sure on European brewers to look beyond their national markets.

most aggressive cross-border competition to come from Germany, where brands such as Warsteiner and Bitburger have recently achieved big market share gains. "The national oligopolies that characterise much of

# offered a limited form of freedom

THE LIST prices which British brewers charge trade customers are the highest in Europe, while the UK is the only country whose brewing industry has failed to improve its productivity in

broker Lehman Brothers.

The UK list price of draught lager, at £85 per hectolitre, compares with prices as low as £47 in France and £56 in Spain. The study, based on exchange rates prevailing in the middle of last month, compares prices of popular lagers of similar quality and alcohol content, including Hein-eken, Stella Artois and Holsten.

the wholesalers pay the brewers

a decline.

demographic trends, health concerns and tighter regulation, will lead to steadily increased pres-The study expects some of the

European brewing may slowly break down," it says.

# Rocard ousts Socialist leader Fabius

Continued from Page 1

World Weather

terday, condemning what he called "a petty palace revolt." A group of younger Socialists,

ragenarians) because they are all in their forties, has become increasingly fed up with the Rocard-Fabius-Mitterrand internecine warfare in the party. The quadras' leader, Mr Fran-

çois Hollande, who also runs Mr Delors's official political fan club, yesterday said Mr Rocard had behaved like a machine politician "of the worst kind", and called on him to resign from his new post.

# THE LEX COLUMN Turned inside out

The conviction of Mr Thorold Mackie for insider dealing has reopened anxieties about legislation in this area, due back in parliament after Easter. The Mackle case appears to confirm the view that insider laws trap those undeserving of punishment while the real miscreants walk away scot free. Mr Mackie was not acting for personal gain. But on his advice, clients of Bell Laurie White were saved losses in Shanks & McEwan, Is that just a good analyst doing his job? Those who were not privy to the same information might reasonably think otherwise.

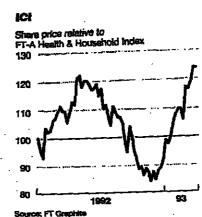
The case shows how easily the cosy relationships between companies, bro-kers' analysis and large investors can fall foul of the existing law. It could be a lot worse under the new legislation which so broadens definitions that even apparently innocuous information may be deemed illicit. Still, analysts' worst fears look unfounded. They are unlikely, for example, to be prosecuted for circulating marketmoving forecasts to their clients. Were that the spirit of the age, there would be more prosecutions under existing

The real danger is that some companies will use the new legislation as an excuse to clam up, except on set-piece occasions such as annual results. That would be a pity. The more information in the public domain, the less insider dealing is a problem. Truly skilful analysts can then work out what it all means, just as they must now inter-pret more detailed financial information under the new accounting standards. Mr Mackie may have thought he was doing his job. But there would have been no confusion over confidentiality - and no need to prosecute - if Shanks & McEwan had issued a profits warning the moment it realised earnings fell short of expectations.

Zeneca

With the timetable for demerger set, haggling over the valuation of Zeneca, the bio-science side of ICI, can begin in earnest. Whatever the outcome, the £1.3bn rights issue planned for June will be priced below the level envis-aged by management when the plot was hatched. The healthcare sector has underperformed the market by 40 per cent since the start of 1992. Hence Zeneca may emphasise its recovery promise in speciality chemicals and agrochemicals, which together account for 60 per cent of sales.

Stripping out costs attributable to



profit last year on sales approaching £1bn. Assuming trading margins of 10 per cent - after restructuring and a favourable exchange rate - operating profits of £100m should be achieved in a good year. The outlook in agrochemicals is clouded by the reform of the CAP and pressure on prices. Any big advance on last year's £85m trad-ing profit may require weather conditions that give pests a field day.

Pharmaceuticals may thus still have to provide the engine for growth. Zeneca has survived the kind of patent expiry now confronting others. If that makes it less risky, the yield should reflect as much. Since the 1993 dividend has been set at 27.5p, a share price of 700p - and a rights issue price some way below - would give a yield roughly in line with Glaxo. Zeneca would doubtless argue that a multiple of around 14 times this year's forecast earnings is a miserly assessment of its drugs pipeline. With the market so suspicious of pharmaceuticals, though, it will do well to get away with any more.

New issues

The raft of companies floating on the market seem to be enticing Sid into making a comeback. With returns on cash being whittled away by falling interest rates and the stock market buoyed by hopes of recovery, private investors seem prepared to take a punt on new issues once again. Last month's offering by David Lloyd Leisure was almost seven times oversubscribed. Westminster Health Care, a nursing homes company, which is raising £63m this week, has had requests for prospectuses from 45,000 potential investors.

. Institutional investors, too, appear ICI, specialities made perhaps £45m - receptive to issues from smaller com-

panies with a big exposure to the UK economy. Although the FT-SE 100 has performed somewhat laggardly this year, smaller capitalisation stocks have risen by almost 15 per cent. This may encourage more flotations. The timing would certainly seem to be timing would certainly seem to be ideal for management buy-out companies contemplating a return to the market. MBOs which have struggled through the recession appear in need of funds to finance expansion. But the window of opportunity may not last.

Secondary issues from quoted com-panies will continue to take money from shareholders' pockets. So far this year, almost £3bn has been raised in rights issues. Big equity issues from ICI and British Telecommunications will follow this summer while the gov-ernment's gilts programme will drain further funds.

UK property

Property owners must have hoped that news of the proposed law reform concerning privity of contract in comconcerning privity of contract in com-mercial leases was an April Fool's joke. Sadly for them, the government seems deadly serious, although the timing of the legislation is unclear. The government did not go as far as many tenants wanted and refrained from changing leases retrospectively. Nevertheless, the reform will marginally lessen the security of income for property investors. It also represents a further shift in the balance of power from landlord to tenant, although bleating about it savaging property values can safely be dismissed. More worrying for the long term was the environment secretary's announce ment that he will review upwards-only rent reviews, confidentiality clauses and procedures for resolving disputes Any such changes to commercial leases would have far-reaching implications for property owners.

The uncertainty may deter those contemplating a return to direct investment. Overseas investors have found the security of UK property leases attractive with German funds buying about £600m of UK property last year. There are also signs that domestic funds are again looking to buy after budget changes which mar-ginally increased property's relative appeal to gross funds. It would be unsettling if the government prevaricates. But the precedent on privity of contract is not good. The lord chancellor has already taken five years to act on the Law Commission's main recom-

# WARNER LAMBER

Warner-Lambert Company has acquired the European and North American buinesses of Wilkinson Sword



The undersigned acted as financial adviser to the purchaser

Kleinwort Benson

March 1993

te to take money

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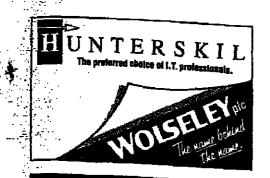
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# FINANCIAL TIMES **COMPANIES & MARKETS**

**©THE FINANCIAL TIMES LIMITED 1993** 

F Jim Johnston, head of RJR Nabisco's huge US tobacco

operations, knew he had a

problem during the group's

annual shareholder meeting Fri-

day morning, his phlegmatic

Only when the meeting fin-

ished did the RJR Nabisco execu-

tive concede that he had a big

price war on his hands. "We will take appropriate steps to main-

tain our competitive positions in every segment of the market."

of Philip Morris, the leading

tobacco manufacturer in the US.

While RJR shareholders were

gathering in Delaware, Morris

was telling analysts in New York that it planned to slash the price

of its top-selling Marlboro brand

"to a level which has proven ...

to be effective in encouraging

consumers to make brand selec-

tions based on brand preferences

This is widely interpreted as a

price cut of about 40 cents a

packet. That would reduce the

retail cost of 20 Mariboro ciga-

rettes from \$2.10-\$2.20 to \$1.70-

Morris will make these savings

available by a mix of promotional

schemes, including discount cou-

pons and mail-shot offers, thus

formally maintaining current

wholesale prices. It will also extend promotional activity on

its other full-priced brands, like

Benson & Hedges. Finally, the

company has set no time limit on

the trade-war: "We expect to forgo any further price increases on premium brands for the fore-

seeable future," said Morris. For the \$46bn US cigarette mar-

ket, Philip Morris' decision to

defend market share rather than

chase short-term profits is

momentous. Together, Morris and RJR account for about 70 per

cent of all cigarettes smoked in

the US. Marlboro takes almost a

quarter of the market - meaning

t sells about 6bn packs a year.

With some justification, Morris

calls its leading brand "the

world's most valuable trade-

rather than price".

said Mr Johnston, tersely.

The price war comes

demeanour gave nothing away.

Monday April 5 1993

Nikki Tait analyses the latest effects of a price war and other changes in the US cigarette market

Cigarette manufacturers:

Liggett 3.4%

US market shares 1991 by wi

fluid power, special engineering. IMI pic, Birmingham, England.

### INSIDE

### Ringing the changes for Telecom Italia

Haly's state-controlled telecommunications sector is set for unprecedented change after a cabinet committee approved a long-awaited restructuring The committee agreed the government's stake in the future single telecoms group could fall below 51 per cent. The timetable envisages the creation of Telecorn Italia by the end of 1995. Page 15

### A market is born

The sale of pollution rights by the US Environmental Protection Agency and the Chicago Board of Trade last week was the latest step in the evolution of a market. Even anvironmentalists like the concept. They can use their dollars to buy pollution rights and retire them. The pollution permits scheme will faiter, however, if a liquid secondary market does not develop soon. Page 17

### Record for Yankee bond market

The surge in issuance in the US corporate bond market, where underwriting volume reached a record level of more than \$122bn in the first quarter, has been accompanied by a spate of financings by foreign borrowers in the US market. The called "Yankee" bond market - the US market for foreign borrowers - reached record volume of nearly \$7bn in the first quarter, according to IFR Securities Data. Page 17

### French group plans issue

Promodès, the French retailing group, plans to raise up to FFr2bn (\$350m) from a convertible bond issue to reduce debt and prepare for acquisitions. Page 15

### New obstacle for survival plan

Canadian Airlines International's survival plan, Including a C\$246m (US\$195m) equity infusion from American Airlines, has run into a new obstade. Page 15

### New chairman at SelecTV

Mr Tony Brook, the former managing director of TVS Entertainment, yesterday became deputy chairman of SelecTV, the independent UK te sion production company rocked by allegations of irrecularities and riven by Internal disoutes. Mr Brook, an executive with long experience in ITV, will succeed Mr Peter Laister as chairman of the company on May 1. Page 14

### Prospective p/e ratio

The latest prospective p/e ratio for the "500" index for calendar 1993 is 14.4 according to IBES, the consensus estimates service (Last week: 14.5), This compares with an IBES estimated p/e for the "500" of 18.1 (18.0) for calendar 1992. The official FT calculation of the historic p/e, based on the latest reported earnings, is 17.98 (17.91).

### **Market Statistics**

Foreign exchanges 23 New int bond leaves		16 23		23-25 19-23 23 17
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### Companies in this issue

coal débàcle, we can expect the

increasing industry's competi-

tiveness in line with the gov-

emment's new-found commit-

year's Conservative party con-

tea and before dinner" means

the UK is returning to discred-fied industrial policies of the

1970s may be in for a surprise.

Heseltine is an interventionist

by the standards of the 1980s.

He is busy establishing a new dialogue with industry that

will lead to relatively frequent

round-table discussions with

ton UK businessmen over industry's strategic goals. He

prevailed on the Treasury in

last year's Autumn Statement

and last month's Budget to

provide more support for

But this need not mean that

the government is about to re-

enter the business of trying to

pick winners or support alling industries or companies. It can

be argued that his solution to

the coal crisis was the mini-

tum consistent with the will

of Parliament. Mr Heseltine's

refusal to mount a rescue for

the UK operations of the Ley-

land-Daf commercial vehicle

group suggests that he has no

ambitions to revive the DTI as

a rescuer of lame ducks.

Let there be no mistake. Mr

ł	Anda
п	Avia
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Morgan Grantell Outokumpu Philip Morris 15 Promodès 13 RPC Contains

### **UK** industrial NOW that the UK government has extricated itself from the policy set to Industry to start playing a more prominent part in the economic life of the country. In the weeks ahead, Mr Michael Heseltine, the trade and enter a new era industry secretary, is likely to disclose more of his ideas for

far more important for the future welfare of industry than any amount of specific support ment to support manuorganised by the DTL

facturing.
The DTI is maintaining a resolute silence about Mr Heseltine's plans. But those who fear that his pledge at last Delivering the Esmée Fair-bairn Lecture at Lancaster University, Mr Eltis explained how three main handicaps had caused British manufacturing industry to fall behind that of ference to intervene to help British companies "before Germany and Japan. In his breakfast, before lunch, before

view, UK industry: has been inadequately profitable to cover interest costs;
• has had to live with "extraordinary volatility" of

eign rivals to develop and market world-beating products. That the UK's company bosses have been obliged to spend their time on finance, avoiding bankruptcy, negotiating with trade unions and government and dealing with take-overs and mergers also explains the dominance of accountants

among their ranks. Mr Eitis says government has a vital role to play in resolving this state of affairs. But the role he prescribes might surprise those who see

### **Economics Notebook**

By Peter Norman

# government policy, and; • has allowed trade unions to

influence the way companies are run to too great an extent. In his lecture (which was

given last November but published only last month). Mr Eltis identified the relative lack of profitability as the achilles heel of UK industry. Figures from the Organisa-

tion for Economic Co-operation and Development in Paris show that despite some recovery, the UK business sector's net operating surplus (the surplus of net company income over wages and bought in inputs) as a percentage of net capital stock consistently lagged that of the UK's leading industrial trading partners in

Indeed, Mr Walter Eltis, who The upshot has been an industrial sector that has less became Mr Heseltine's chief economic adviser last year, financial margin for error, that recently provided a timely lives in fear of its financiers reminder that a well-run and which is less able than formacro-economic policy can be

the DTI as a potential hot-bed of intervention in company affairs.

He argues that the predictability and stability of the macro-economic environment can swing the balance between success and failure for companies. In addition, the structure of taxation and public expenditure can have "a vital impact on industrial relations and the freedom with which managements can achieve and finance higher productivity and faster

economic growth". These appear to be big claims for a policy that seems reminiscent of the "hands-off" approach to industry pursued

in the Thatcher years. But Mr Eltis provides some persuasive arguments to support his case. It is precisely because average profitability is low in British industry that the predictability and stability of the cash flow to be expected from investments are especially important.

Government must therefore achieve low inflation and control its borrowing. Financial markets punish failures with higher interest rates and currency movements that can wipe out profits on longer term contracts. Mr Eltis cites research from the mid-1980s by Mr Sushil Wadhwani, now an economist with Goldman Sachs in London, to the effect that each 1 per cent addition to the inflation rate adds almost 6 per

cent to the number of company insolvencies in the UK. The importance of controlling government expenditure and limiting the impact of tax-ation on individuals and companies can be seen in the UK's greatly improved industrial

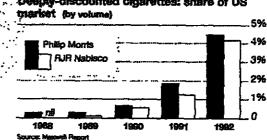
relations, last Friday's trans-port strikes notwithstanding. Real wages and profits grew strongly in UK industry in the 1980s, creating an environment where employees and manufacturers could gain from co-operation. Such a scenario would have been less likely if the state had channelled most the increase in national

income into the public sector. The government's industrial policy, when finally disclosed, will contain all manner of spe-cific measures that will be battened on to its increasingly pro-business macro-economic stance. Some, such as the abolition of the car tax, were introduced in the Autumn Statement. Others, such as the real freeze on business rates, came in the Budget. There is still much to do by way of cutting red tape and enabling small

Mr Blistein will be reporting indirectly to Mr Craven on companies to grow. In his lecture, Mr Eltis was M&A issues, but as head of corporate finance at Deutsche not speaking for his boss. But would be unusual if Mr Bank he will report to Mr Ron-Heseltine were to turn against aldo Schmitz, the Deutsche a philosophy in which governboard member responsible for ment facilitates the growth and corporate finance. Under the recovery of manufacturing Deutsche Bank definition this rather than force-feeding it. does not include M&A.

Industrial policy in the 1990s may therefore see the Treasury and DTI in harmony rather

### Arcerica/c Stands 7.0% Kool Brown & Williamson 11:1% 7. Camel 8. Benson & Hedges 10. Virginia Silms Deeply-discounted cigarettes: share of US



But, formidable though Marlboro's position has been in the past, the brand has been badly threatened of late. Last year, for example, Marlboro shipments fell by 5.6 per cent. Market share, according to John Maxwell, analyst at Wheat, First Butcher, has been slipping since 1989.

Philip Morris

There are two principal reasons for this. First, the entire tobacco industry is under assault from the health and anti-smoking lobbyists, and from the nation's tax-gatherers. While such pressures are not new - they largely explain why cigarette consumption has been declining by about 2.5 per cent a year in the US they are particularly acute at

On the one hand, a recent Environmental Protection Agency report, claiming that "passive smoking" causes 3,000 cancer deaths a year, has almost certainly accelerated the move towards smoke-free restaurants and workplaces. On the other, the new "non-smoking" White House is widely expected to hike excise taxes on cigarettes to help fund changes in the nation's healthcare system. Many state governments are also contemplat-

ing a heavier fiscal burden on the

Secondly, there has been the phenomenal growth of "discount" and "generic" cigarettes. These labels were virtually nonexistent 10 years ago, and even as recently as 1990, accounted for less than one-fifth of all cigarette sales. Today, on Philip Morris' reckoning, they account for about 36 per cent.

These cheaper cigarettes retail for half the price of the traditional "full-priced" brands, like Marlboro or RJR's Winston and Salem. Ironically, they are made by the same companies which produce the full price brands.

Marlboro cowboy wants more territory

Philip Morris started manufacturing and promoting L its own discount labels in earnest a couple of years ago, when it realised the inroads cheaper cigarettes were making into the US tobacco market could not be ignored. RJR, having concentrated heavily on bolstering its full-price brands in the early 1990s, also redirected its attention to its discount brands in

But both companies know well that the profits made from these cheaper cigarettes are a fraction of the very juicy returns which the likes of Marlboro and Winston generate. It has been estimated that the profit per pack of Marlboro is about 10 times that made on a pack of the cheapest 'discount" smokes,

Top 10 brands:

Mariboro

2. Winston

Salem

US market shares 1991

5.4%

So, given this background, ana lysts had little difficulty in interpreting the rationale behind Philip Morris's announcement on Friday. "This is not a new price war," said Roy Burry at Kidder Peabody. "It's the final blast in a price war which has already been going on. Philip Morris has come down with both feet on the market, and it's going destroy the discount brands."

The logic is simple: it will be impossible for the discount cigarettes to come down in price by a similar amount, so the price differential between full-priced and cheaper smokes will narrow. If Philip Morris is right, this smaller differential will mean that smokers' purchasing is governed by brand preference, not

price. So Marlboro, with a classier image and a distinctive taste, should regain market share. The losers, meanwhile, would be the likes of Brown & Williamson, part of BAT Industries of the UK, and American Brands, which are heavily dependent on the lowerpriced brands.

Will it work? Competitors, and some analysts, were quick to point out one obvious danger namely, that Marlboro loses its carefully-cultivated premium image. "We view this as a defensive move, cheapening the Marlboro brand," said B&W. A second problem could also arise if consumers become resilient to future price increases, and Marlboro

What can be said with cer-tainty is that Philip Morris' strategy will not come cheap. The company said that it expects operating profits from its US tobacco business to be down "by as much as 40 per cent" in 1993 as a result of this strategy. That goes to the heart of the Morris money-machine: in 1992, domestic tobacco produced an operating profit of \$5.18bn, almost half the group total of \$10,96bn. Analysts, who had been predicting earnings per share of approxi-mately \$6.45 for the group in 1993, quickly redid their sums. New estimates ranged between \$4.75 and \$5.15.

The situation at RJR Nabisco is every bit as gloomy - particugiven the company's heavy debt load, and current plans to divide its stock into two share classes, pegged to food and respectively. Analysts assume that RJR will have to follow Morris' pricing lead on its full-priced brands, with the result that domestic tobacco profits which accounted for 58.8 per cent of group operating income last year - will also be savaged.

"It looks as if everyone will have to deal with lower profits for a while", says Barry Ziegler, at A.G. Edwards.

# Standard Chartered to restructure management

By John Gapper,

STANDARD Chartered, the UK-based international banking group, is to reshape its management following the recruitment of Mr Peter Wood, finance director of Barclays, and the planned retirement of two of the bank's long-standing senior directors.

The changes, which may result in Mr Wood being given wider responsibilities than just being Standard's finance director, are likely to include a reallocation of responsibilities for the bank's treasury and merchant banking functions.

1992 after incurring a £305m loss in India as a result of the Bombay securities trading scandal. It has been trying to strengthen its controls to prevent a repe-

Mr Wood is taking over as finance director from Mr Richard Stein, but the bank is also looking outside for a replacement for Mr Alan Orsich, the deputy managing director in charge of global businesses, who is due to retire in November. Mr Malcolm Williamson has taken over as chief executive from Mr Rodney Galpin.

Gillam, chairman of Asda, at the bank's annual general meeting in May.

The bank is likely to announce an interim change in its management structure within a month, and will then consider further how to allocate responsibilities under Mr Williamson after it recruits a replacement for Mr Orsich.

Deutsche

Morgan

strengthens

Grenfell link

By David Waller In Frankfurt

Grenfell just over three years ago, a senior executive of the

parent bank will take a direct

role in the management of the UK merchant bank's German

Mr Jürgen Bilstein, 45,

named last week as head of

corporate finance at Deutsche Bank, has become one of four

managing directors of Morgan

Grenfell's German subsidiary. This will give Deutsche its first direct influence over the

day-to-day management of

Morgan Grenfell in Germany,

which with 30 professional

staff is Germany's largest

mergers and acquisitions oper-

implemented at my initiative."

said Mr John Craven, chair-

man of Morgan Grenfell and

board director of Deutsche

is head and shoulders above

any other M&A house in Ger-

many we felt we would be able

to do a more effective job for

our customers in Germany if

we co-operated more closely

On occasions German clients

have asked Deutsche to advise

on M&A transactions to the

exclusion of Morgan Grenfell.

with the parent bank."

"Although Morgan Grenfell

"The changes have been

One possibility would be the appointment of a deputy chief executive under

Mr Wood, who was excluded from being considered as Barclays' chief executive by the decision to look outside the

role as deputy managing director in this

One reason for giving Mr Orsich this responsibility was that he was a long-standing senior director of the bank when Mr Williamson was appointed.

The interim changes have been approved by the bank's board, and are being explained to the bank's management in regions such as Africa and the Asia Pacific. They are aimed at strengthening Standard's functional reporting

The bank is thought to have examined

Mr Galpin is due to hand over the bank, would be a prime candidate. But ways of integrating its treasury function global businesses division - with parts of its financial services division, includ-

ing merchant banking. The bank said yesterday that it could not comment on any management changes, but expected to make an announcement shortly, It said that any changes it would announce were unrelated to the Bombay securities trading

Fifteen managers - including three in London - have already left the bank as a result of the Bombay incident. A further six have been reprimanded.

# FOR the first time since Deutsche Bank bought Morgan



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BANK OF TOKYO CAPITAL MARKETS GROUP

SALOMON BROTHERS INTERNATIONAL YAMAICHI INTERNATIONAL (EUROPE)

BARCLAYS DE ZOETE WEDD MERRILL LYNCH INTERNATIONAL GOLDMANSACHSINTERNATIONALNOMERALISTERNATIONAL

S.G. WARBURG SECURITIES

DAIWA EUROPE LIMITED

NIKKO EUROPE PLC

# Tony Brook leads | Holset buys | Offering packaging for many new owners SelecTV changes

By Raymond Snoddy

MR TONY BROOK, the former managing director of TVS Entertainment, yesterday became deputy chairman of SelecTV, the independent television production company rocked by allegations of irregularities and riven by internal

Mr Brook, an executive with long experience in ITV, will succeed Mr Peter Laister as chairman of the company, which makes Birds Of A

Feather and Lovejoy, on May 1. A report into SelecTV's problems by its solicitors, Richards Butler, is believed to be heavily critical of the standards of corporate governance. The company has expanded from a turnover of £95,000 to £22m in less than four years.

Apart from a number of hit shows, its greatest asset is the 15% stake in Meridian, the ITV company for the south of England, which won its franchise from TVS.

Following the investigation which was prompted by the issuing of a writ against Mr Allan McReown, the managing director, by Mr Michael Buckley (the former chairman) with the knowledge of Mr Laister, then an independent director, a number of changes are expected.

They will include SelecTV, expected to make a pre-tax profit of around £600,000 for 1992, appointing its own sepa- the issues involved.

rate finance director and company secretary for the first

number of transactions agreed either verbally with various directors or through memos were not formally minuted by the board, as they should have been under company legisla-

advice this week on whether further action is needed as a result of the Richards Butler inquiry into the share deal. SelecTV is expected to issue

Exchange this morning. and is appealing to institu-tional shareholders of SelecTV

### Kitty Little makes £150,000

In view of the profit made in 1992 and the current trend, Kitty Little Group is returning to dividends with a payment of 1p. The last distribution was the final for 1990.

In what was a difficult year for the retail sector, with exports "surprisingly difficult", the USM-quoted group held its turnover at £4.74m (£4.23m) and produced a pre-tax profit of £150,000, compared with the loss of £306,000. There were no exceptional charges this time, against £218.000.

For the current year results in the first quarter were encouraging. "I expect every

time. The Richards Butler report is understood to clear Mr McKeown, who is married to the actress Tracey Ullman, of any wrong doing. However, it is believed that a

Further legal action could flow from the Richards Butler report. Apart from the alleged irregularities mentioned in the writ, which was never served, the solicitors also looked into how SelecTV came to own 12m shares in a company called Wilton - the corporate vehicle of Mr Buckley, who was ousted as chairman of SelecTV last

The shares cost SelecTV £250,000, which has been written off.

The board will take legal a statement to the Stock

Mr Buckley is calling for an independent legal investigation to call an extraordinary general meeting to look at the all

form satisfactorily," said Mr Graham Webster, the chair-The group distributes four

main product ranges - fragrances, reading glasses, sunglasses and luxury toilet bags. It had seen a fundamental change of profile from the original fragrance business heavily orientated towards Christmas, but that division still represented about 50 per cent of overall business.

Earnings per share were 1.05p (losses 1.96p). Cost of the dividend was £21,000 after waivers by the directors.

# into eastern Germany

By Andrew Baxter

HOLSET Engineering, the Huddersfield-based producer of turbochargers and other diesel engine parts owned by Cummins Engine of the US, has bought Dresden-based Rompressorenbau Bannewitz (KBB) from the Treuhand

agency in eastern Germany. Mr Alec Wallace, director and general manager for Holset turbochargers, said the deal filled "a huge hole" for the company, which had been looking for a manufacturing presence in Germany to add to its European facilities in the UK, France and Spain.

Holset has agreed to main-tain the workforce at the current level of 165 for five years, and also to invest a total of DM3.5m. RBB is currently making a

loss, but Mr Wallace said it should be breaking even by the end of the year. "Its product range is pretty good, quality standards are acceptable, but it has very little marketing skill." One of the attractions for Holset was its com-plementary technology. Holset, which has 2,000

employees worldwide, is not disclosing the price it paid for KBB. But usually such pur-chases from the Treuhand are for nominal amounts.

### SmithKline chief gets 20% rise

Mr Bob Bauman, chief executive of drug company SmithKline Beecham, received a 20 per cent pay increase last year to take his annual salary past the £1.5m mark.

Mr Bauman, who has seen his high remuneration questioned by some shareholders in the past, received £1.02m of salary and benefits and a £571,000 bonus last

Kline's pre-tax profits increased 11.3 per cent Mr Henry Wendt, chairman, saw his pay fall from £978,000 to £541,000. This follows his December 1991 decision to spend only about half his time working for SmithKline.

# Maggie Urry reports on the forthcoming £70m flotation of RPC Containers

AVING four owners in six years might be enough for any company. But RPC Containers.

which has enjoyed that distinction, is looking to bring in yet more new owners with a flotation, likely to value the rigid plastics packaging group at around £70m.

Its current owner is a venture capital backed management buy-out arranged only two years ago. The float is expected in the early summer. beating internal expectations of the earliest date for flota-

The business was originally

put together by Reed Interna-

tional in the days when it was in paper and packaging as well as in publishing. Reed bought two businesses, in 1983 and 1986, and built two factories, giving a total of five plants. But in 1988 Reed decided to focus on publishing and a buy-out of the European paper and packaging side, under the name Reedpack, was arranged. Reedpack succumbed to a take over by Svenska Cellulosa of Sweden in 1990.

SCA decided to concentrate on paper and paper-based packaging so once again RPC was

up for sale. The mbo beat trade buyers with a bid of £33.4m. SCA agreed to defer 40 per cent of the purchase price for three years, taking £13.5m of dividend free preference shares.

The float ought to raise more than enough to redeem \$21.5m of preference shares, including SCA's. Some of the existing shareholders may use the chance to top-slice their invest-

Despite the regular ownership changes, the operating management of the company has seen surprising continuity with many directors dating back to Reed days. RPC, which cannot use the

the last two years. Despite a sluggish market for packaging. says Mr Ron Marsh, chief executive, its volumes have risen by 28 per cent over the period. Products range from packaging for motor oil to orange juice, paint to pills, and tomato ketchup to baby wipes. It is aiming to expand in higher margin areas such as packaging for health and beauty prod-

RPC is especially proud of a stone-look plastic cider flagon. Working with customers on



Ron Marsh (left), seen with fellow director Chris Sworn

designing new packaging often part of their marketing
strategy for a product - can be
the key to winning business. and improving margins.

March 1991 to £5m in 1991-92 and are likely to show another significant rise in the year just

Cash generation has been Operating profits have risen from £2.8m in the year to end impressive too. The buy-out started life with £12m of debt

but when the latest accounts are published that should have reduced that to only £1m or so. The five-year loan set up at the time of the buy-out was paid off before the end of the 1991-92 financial year.

Significantly, it was repaid from trading not from asset sales. Furthermore, RPC has been able to finance capital spending and make three acquisitions totalling between

£4m and £5m. One drawback might be the heavy reliance on the UK. But Mr Marsh has plans to expand in Europe. Exports are modest, he says, but growing fast. But what RPC really needs is a manufacturing base there, and that will have to be acquired.

Polymer prices could be another worry, as they represent about 30 per cent of turnover. These have been weak over the last two years and may now be set to rise again. Increasingly RPC has contracts with customers linking selling prices to raw material costs, automatically passing on

There are no directly comparable companies on the stock market, so RPC's arrival is likely to generate interest.

### BAe chairmen paid more despite plunge into loss

By Daniel Green

BRITISH AEROSPACE paid its chairmen 48 per cent more in 1992 in spite plunging to a £1.2bn loss, the biggest in UK corporate history. At the same time, the new

finance director, Mr Richard Lapthorne received £406,191 for six months' service. The figure, revealed in the annual report and accounts, includes an unpublished amount to compensate him for the loss of his pension rights at his previous During the period, Smithjob. This means that Mr Lapthorne earned more than BAe's chief executive, Mr Dick

> The last two years have seen three BAe chairmen. Mr John Cahill took over from Sir Graham Day last May and earned more than 80 per cent of the

year's £439,318 payout; Sir Roland Smith and Sir Graham shared £297,703 in 1991. Four directors left the company last year as the losses

mounted. Two of them, unnamed, shared £552,643 as part of their leaving packages. The four who left were: Mr Dudley Eustace (finance), Mr Brian Cookson (legal), Mr Frank Saundry (personnel) and Mr Raymond Mould, chairman of the troubled property arm Arlington Securities.

The payments are unlikely to win new admirers for the company. BAe is still struggling to recover from the losses and the European Commission's order last month that it should repay £44.4m received in 1988 from the government to "sweeten" its purchase of

	CROSS BORDER M&A DEALS										
BIDDER/INVESTOR	TARGET	SECTOR	VALUE	COMMENT							
Sun Alliance (UK)	Unit of Hainia (Dermark)	Insurance	£210m	Deal via Coden arm							
Minorco (Luxembourg)	Lisheen (Ireland)	Mining	£48m	Minorco taking 50%							
Unidare (ireland)	Nasco (US)	Welding equipment	€40m	Perfromance related price							
Cypros Minerals (US)	Mcliwraith McEacharn (Australia)	Trensport and resources	£39m	Agreed offer							
Golden Vale (Ireland)	Leckpstrick Holdings (UK)	Dairy processing	£21.7m	Agreed offer							
Yorkshire Water (UK)	ALcontrol (France)	Environmental testing	13.9m	Continental Europe debut							
Guerdien Royal Exchange (UK)	Unit of Nationale Nederlanden (N'tands)	Insurance	£8m	Healthcare and personal move							
Oji Paper/Sanyo- Kokusaku (Japan)	Pan Pac Mill (New Zeeland)	Timber	£7m	Buying out Carter Holt Harvey							
GKON (UIK)	Getriebewerk Kirscheu (Germany)	Agricultural machinery	nominal sum	Easter Germany buy							
Medeva (UK)	Ribosepharm (Germany)	Pharmaceuticals	£52.3m	Medeva's Germen debut							
Wolseley (UK)	Enertech Industries (Sweden)	Heating avstems	£44.5m	Continues European bush							



### AECI Limited

Notice to Preference **Shareholders Dividend No 110** 

Notice is hereby given that on 5 March 1993 the Directors of AECI Limited declared a dividend at the rate of 5,5 per cent per annum for the six months ending 15 June 1993 payable on that date to holders of preference shares registered in the books of the Company at the close of business on 16 April 1993.

The dividend is declared in United Kingdom currency and cheques in payment will be posted from the office of the transfer secretaries in South Africa and the United Kingdom on 11 June 1993.

Dividends payable from Johannesburg will be paid in South African currency at the rate of exchange ruling on 10 May 1993.

In respect of shareholders whose addresses in the share register are outside the Republic of South Africa, the dividend is subject to the deduction of non-resident shareholders' tax in terms of South Airican Dividends payable from the United Kingdom office will be subject to

such tax deductions as are prescribed by United Kingdom legislation

unless a certificate exempting the shareholder concerned from such tax deduction is received before the closing of the registers. Any change of address or dividend instruction must be received before

The transfer books and registers of members in Johannesburg and the United Kingdom will be closed from 17 April 1993 to 1 May 1993, both

Carlton Centre

By order of the Board M J F POTGIETER

26 March 1993

Consolidated Share Registrars Limited 40 Commissioner Street, Johannesburg, and

Barclays Registrars Limited Bourne House 34 Beckenham Road Kent BR3 4TU

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ECU 15,060,009 SOFINLUX S.A., LUXEMBOURG Floating Rate Notes due 1999

Notice is beenly given that for the period 26th February, 1993 to 28th February, 1994 the sours will carry as forcest Rafe of 9 16th per am. The interest payable on the mirror cal payment date 2001 February, 1994 will amount to ECU\_9,684.72 per ECU 100,000

mustly S.G. Wastery Sodific (Jersey) Ltd.)

**BERLINER BANK** 

This announcement appears as matter of record only

# **GOTA BANK**

DM 200,000,000

Multicurrency Term Loan Facility

Arranged by

BERLINER BANK **AKTIENGESELLSCHAFT** 

Funds provided by Berliner Bank, London

March 1993

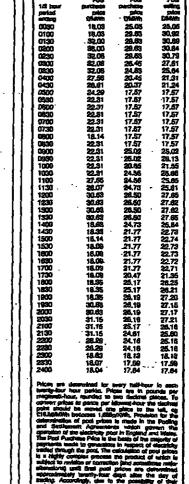
Notice of Early Redemption ECU 105,000,000

The Export-Import Bank of Korea

11 per cent. Bonds due 1995

Notice is hereby given in accordance with Condition 6(c) of the notes that all cutstanding notes will be redeemed by the Bank at their Principal Amount on May 11, 1993 when interest on the notes will cesse to accrue. Payments of Principal in respect of the bearer notes will be made on or after May 11, 1993 at the specified office of any paying agent, against surrender of the notes (together with all unmatured coupons attached thereto). Such unmatured coupons will become void and no payment will be made in respect thereof. Payment of interest due on May 11, 1993 will be made in accordance with normal practice.

The notes and coupons will become void unless presented for payment within a period of five years from the relevant date.



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Mortgage Funding Corporation No 3 Plc \$120,000,000 Class C-1 \$14,200,000 Class C-2 Mortgage backed floating rate notes October 2023 For the interest period 1 April 1993 to 1 July 1993 the Class C-1 notes will bear interest at 6.27656% per annum, Interest payable on 1 July 1993 will amount to \$1,564.84 per 5100,000 note. The Class C-2 notes will bear interest at 6.47656% per annum. Interest payable on 1 July 1993 will amount to \$229,287.97 per

Agent: Morgan Guaranty Trust Company JPMorgan

PRINCIPAL PAYING AGENT The Chase Manhattan Bank, N.A. £14,200,000 Principal Amount. Woolgate House Coleman Street London EC2P 2HD

By: The Chase Manhattan Bank, N.A. London, Principal Paying Agent April 5, 1993

Chase Manhattan Bank Luxembourg S.A. 5 Rue Plastis L-2338 Luxembourg CHASE

**PAYING AGENT** 

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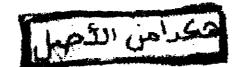
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earnest.

the latest.

quality.

However, the timetable

Rationalisation was "an

indispensable step", said the

committee, which warned that

the state would retain a "sig-

Tariffs would be determined

by a "price cap", linking

charges to productivity and

Although the destiny of lri-

tel, which is widely expected to

be merged with Sip, remains

unclear, the committee called

for the integration process to

nificant" minority stake.

envisages the creation of Tele-

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### Italian telecoms shake-up approved By Haig Simonian in Milan

ITALY'S complex state. controlled telecommunications sector is set for unprecedented change after cabinet committee approval of a long-awaited restructuring.

The move opens the way to creating a single company to run Italy's telecommunications services, where seven different state-controlled groups now operate.

which called on the IRI state bolding company to present rationalisation plans by June 30, also accepted that the govemment's stake in the future single telecoms group could fall below 51 per cent.

PROMODES, the French

retailing group, plans to raise up to FFr2bn (\$367m) from a

convertible bond issue to

reduce debt and prepare for

Mr Jacques Beauchet,

finance director, said the issue

would be worth between

FFrlbn and FFr2bn, "but

He said Promodès was final-

ising plans and expected to

acquisitions.

closer to FFr2bn".

Italy's telecoms sector comprises a patchwork of companies, all state-controlled, which are often in conflict with one another, and sometimes deeply divided internally.

The sector is co-ordinated by Stet, the IRI-controlled listed holding company. Stet in turn controls Sip, the main telephone utility, which is also listed, as well as Italcable (international communications) and Telespazio (satellite

Two other companies, Sirti (network engineering) and Italtel (equipment manufacturing), supply the group, while a third, Iritel, was formed last year after the long-awaited transfer of ASST from the post

The issue may involve

Société Générale and Crédit

Lyonnais, two of France's larg-

est banks, taking stakes in Pro-modes, with BBV, the Spanish

bank which is a shareholder,

increasing its present 4.1 per

Both Carrefour and Casino,

the chief competitors of Pro-

modès in the hypermarket sec-

tor, have recently made major

cent holding.

office to IRI. ASST provides domestic trunk connections and some shorter international links. The new Telecom Italia would probably include all the companies, except Italtel and

Although rationalisation plans have been aired for years, they have been postponed by political difficulties or squabbling among the companies. Managements have become

increasingly politicised, with some companies having a carefully-balanced team of chairman, deputy and up to two managing directors appointed on the basis of party affil-

### BHF-Bank lifts profits lysts' scepticism that rationalto DM366m isation will now take place in

COMPANIES AND FINANCE

### By David Waller in Frankfurt

com Italia by the end of 1995 at BHF-BANK, the Frankfurtbased merchant bank, rounded off the reporting season for Germany's larger banks by announcing 1992 group operating profits up by 6.9 per cent to DM366m (\$228m).

The increase is more modest than at Germany's bigger banks, most of which have increased operating profits by more than 10 per cent. But at the partial operating profits level, which excludes the contribution from own-account trading, BHF's 1992 profits rose by 15.3 per cent to DM327m.

Mr Wolfgang Strutz, senior partner, sald that provisions for had and doubtful debts had been increased significantly for 1992, mainly for corporate

The incidence of bad debts rose from 0.09 per cent of the total loan portfolio in 1991 to 0.17 per cent last year, just above the 0.15 per cent average of the last five years.

Total business volume rose 11.5 per cent last year to DM54hn, while the surplus on interest income climbed 10.8 per cent to DM569m. Fee income increased 13.3 per cent to DM301m while administrative expenses rose 9.6 per cent

# partner for truck venture

### By Patrick Blum in Prague

THE CZECH government plans to look for another foreign partner for the Avia truck company following last week's decision by Mercedes-Benz to abandon its planned \$250m joint venture with the Praguebased small truckmaker.

Mr Vladimir Dlouhy, the Czech trade and industry minister, said he wanted to resume negotiations with other potential partners, including Renault Véhicules Industriels. whose bid was rejected in favour of Mercedes 16 months

Under the agreement with Mercedes, the German motor company was to have taken an initial 31 per cent stake in the venture with Avia-Praha, and

based in Jablonec nad Nisou, in northern Bohemia. Avia was to hold an initial 49 per cent and Liaz 20 per cent in the

Czech government seeks new

Mercedes planned to raise its stake later and to invest DM350m (\$218m) over three years to develop and modernise production at the two plants. Avia's production of small trucks under contract from Renault was to be replaced by new models.

The aim of the venture was to build up sales in eastern Europe, but the collapse of markets in the region had made the move less attractive, Mercedes said. Access to eastern Europe had also become more difficult because of the break-up of the former Czecho-

Liaz, a maker of heavy trucks slovakia on January 1 this

Mr Jaromir Jirieny, Liaz general director, said he was not surprised by Mercedes' decision and added that Liaz would continue to produce its own trucks.

Managers at Avia said they would try to buy a majority share in the company, though the government's preferred option is to find a foreign part-

In 1991, Avia made a profit of Kcs25m (8860,000) on sales of Kcs2.5bn, while Liaz made Kcs128m profit on sales worth Kcs 39hn Avia then employed 4,000 and Liaz 6,650 workers. Both companies need fresh

capital and new technology to modernise old production lines and models.

### Promodès to raise up to | Setback for Canadian FFr2bn from bond issue Airlines' survival plan launch the issue within the By Robert Gibbens in Montreal next three months.

CANADIAN Airlines International's survival plan. including a C\$246m (US\$195m) equity infusion from American Airlines, has hit a new obstacle. An Ontario court dismissed an application by PWA, Canadian's parent company, to have the Gemini Group computer reservations company declared insolvent.

This would have allowed PWA to leave Gemini for

American's Sabre system - a condition of the equity infu-

Gemini is jointly-owned by PWA and rival Air Canada and several smaller airlines. Air Canada is fighting the Canadi-an-American deal and main-tains PWA's withdrawal from Gemini would bankrupt the

group. In Calgary, Canadian said its lawyers would decide later this week whether to appeal the Ontario court decision.

### Outokumpu to sell US subsidiary \$20m through a simultaneous By Christopher Brown-Humes

in Stockholm

OUTOKUMPU, the Finnish mining and metals group, is selling OM Group, its US speciality chemicals subsidiary, through an initial public offer-

ing in the US.

Net proceeds are estimated at between \$150m and \$170m, while OM Group will raise

treasury issue. The offering will be underwritten by Lehman Brothers, Donaldson Lufkin & Jenrette Securities Corp and Goldman

Sachs, and comprise US and international tranches. Mr Markku Toivanen, president of Outokumpu Metals & Resources, said: "This business

is not a core one. We are not

comfortable in marketing speciality products as we are more a commodities business." He said an IPO, rather than a trade sale, would help with

future fund-raising.
OM Group, based in Cleveland, is one of the world's leading producers of metal-based speciality chemicals and has manufacturing facilities in the US, Finland and France.

### COMPANY NEWS IN BRIEF

### Hermès details scheme to go public

HERMES, the French luxury goods group, has released details of plans to go public in June by joining the second market in Paris, writes Alice Rawsthorn.

Hermes, still controlled by the Hermes family, intends to increase its share capital by 4 per cent, by issuing 467,410 new shares. The price has not yet been revealed.

The company will also allow three banks - Banque Nationale de Paris, the BFCE group and Banque Hottinguer - to place a 10 per cent stake among institutional investors. The institutions will then be able to sell their shares on the

Mr Dumas said that after the issue the founding family would still own 81.4 per cent of

the equity. Hermès has seen sales growth slow in the past three years since its peak in 1989. However, Hermès, which has 242 sales outlets worldwide, saw sales rise by 2.5 per cent to FFr2.46bn (\$451m) in 1992 while net profits rose by 46 per cent to FFr176.2m.

### Electrabel steady

ELECTRABEL, the Belgian electricity and gas utility, increased net non-consolidated profits by less than 1 per cent in 1992, to BFr22.5bn (\$680m) from BFr22.3bn, writes
Andrew Hill in Brussels.
The group, Belgium's largest
company by market capitalisa-

tion, lived up to its reputation as a generous payer of divi-dends by proposing a net divi-dend of BFT302 per share, up 4 per cent on last year's BF1290. The group invested some BFr29.7bn in 1992, against BFr26.2bn the previous year.

### Snecma loss deepens

SNECMA, France's statecontrolled aero-engine maker, saw its consolidated loss deepen last year to FFY794m (\$146m) from FFr68m in 1991, writes David Buchan in Paris. The company said the figures reflected "the global crisis in the aviation market, and include provisions for restructuring the workforce and depreciation of shares in certain

subsidiaries". The group announced last month that turnover in 1992 fell to FFr23bn, against FFr 23.9hn the previous year. The value of its order book dropped by FFr 3bn by the end of last year, from FFr 7.3bn a year

### Marriott rejects investors' claims

MARRIOTT, the hotels and management services group, has rejected demands made by representatives of a group of preferred shareholders who have said they intend to bring a lawsuit against the company, AP-DJ reports.

The group includes UBS Securities, an affiliate of Union Bank of Switzerland, which holds the largest number of preferred shares in the group.

It maintains that Marriott's split of the company, with one segment receiving most of the debt and the other most of Marriott's equity, is "unlawfully coercive of, and detrimental to, holders of preferred stock."

According to a filing with the Securities and Exchange Commission, the group wants Marriott to change its reorganisation plan, and said it would seek compensation if the plan goes through.

### Saudi British Bank up 51%

SAUDI British Bank lifted net profit for the first quarter of 1993 by 51 per cent to a record SR88.5m (\$23.6m), Reuter reports from Manama.

SABB, 40 per cent owned by HSBC Holdings, the parent of Hongkong and Shanghai Banking Corp, in February offered new shares

The flotation by the bank, the fourth-biggest joint venture in Saudi Arabia, raised its share capital by 150 per cent to

Total assets climbed 38 per cent to SR21.8bn at end-March 1993. Customer deposits in the first three months rose by 32.5 per cent to SR16.3bn.

# NIPPON MEAT PACKERS,INC.

The Board of Directors of Nippon Me factors line, has associated that shi who will be registered in the books of the Company on 31 March 1993 will be entitled to

terdam, April I. 1993 AMSTERDAM DEPOSITARY COMPANY N.V.

### U.S. \$20,000,000 SOFINLUX S.A., Luxembourg Floating Rate Notes due 1999

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LEO 1 pic Class A1 £137,900,000 (previously \$83,000,000) Class A2 \$124,600,000 (previously £75,000,000) Class B \$19,100,000 (previously \$12,200,000) Mortgage backed floating rate notes due 2035

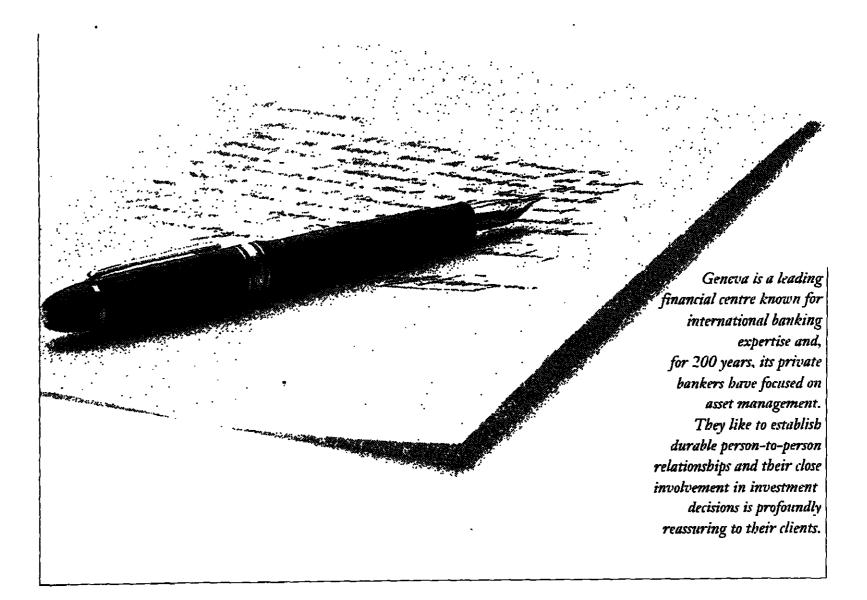
For the interest period 1 April 1993 to 1 July 1993 the Class 'A Notes will bear interest as Class A1 at 6.35156% per annum Class A2 at 6.60156% per annum

Amount payable on I July 1993 will be as follows: Class A1 £1,456.86 per £92,000 Class A2 \$1,645.87 per \$100,000

The Class 'B' notes will bear interest from 1 April 1993 to 1 July 1993 at 8,22656% per n. Interest due and payable on 8 July 1993 will amount to \$2,051.01 per \$100,000 note.

Agent: Morgan Guaranty Trust Company JPMorgan

It is comforting to entrust one's assets to a Geneva private banker.

















GROUPEMENT DES BANQUIERS PRIVÉS GENEVOIS A vision of liberty

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and Preset Asset Management U.K. Limited, members of IMRO.

# Political crisis continues to cloud outlook Gains are consolidated on

IN THE past week, old-fashioned sets of scales have been spotted among the electronic gadgets on Italian bond dealers' desks. So close has the correlation between the lira/D-Mark exchange rate and the current prices of Italian bonds and futures become that some say it is now possible to compute the latter based simply on

the former. Seldom has the link between the foreign exchange and bond markets been so close. But last week, bond and derivate prices plunged in inverse proportion to the rising strength of the D-Mark against the lira as Italy's political crisis grew

more acute. Friday marked a nadir. Prices on the Milan futures market for 10-year bonds plummeted as prospects of finding a convincing replacement for the government of prime minister

Guiliano Amato grew fainter. Simultaneously, the lira crossed the psychological L1,000 threshold against the D-Mark for the better part of the day before being quoted just a sliver stronger at L999.62, according to the Bank

'Until we can start talking again about a coherent economic policy, it's hard to be certain where the next floor is'

of Italy's indicative rates. Futures prices in Milan dropped to within sight of 92.50 the latest technical floor - as trading reflected the lack of confidence in the immediate political outlook. Prices for futures had slipped steadily all week. But the sharpest

UK giits yield

Restated at par (%)

years

urities.

the auction was roughly twice the amount on offer - is not

difficult to explain. Inflation-

ary expectations in the UK, as

measured by the yields on

index-linked gilts, are that over

the next few years inflation

will be kept down to relatively

low figures of around 4 per

With 10-year gilt yields at

their current level, the real

yield on offer to investors is a

reasonably healthy 3 per cent

The inflation arithmetic

appears to be tempting many

overseas investors into the glit

to 4 per cent.

**TANJONG** 

PUBLIC LIMITED COMPANY

(Incorporated in England No. 210874)

NOTICE OF PROPOSED FINAL DIVIDEND

AND CLOSURE OF BOOKS NOTICE IS HEREBY GIVEN that a final dividend of 2.64 sen per share of 7.5 pence (after having taken account of Malaysian

Income Tax at 34%) in respect of the financial year ended 31

January 1993 has been recommended by the Directors for approval

by the members at the Sixty-Sixth Annual General Meeting of the

Company. The dividend, if approved, will be paid on 12 August

1993 to shareholders on record of the Company at the close of

The Register of Members of the Company will be closed from 16

determining shareholders' entitlement to the dividend.

before entitlements to the dividend are determined.

July 1993 to 21 July 1993 (both dates inclusive) for the purpose of

Registrable transfers received by the Company's Branch Registrars in Malaysia, Signet & Co. Sdn Bhd, at 1802, 18th Floor, Pernas

International Building, Jalan Sultan Ismail, 50250 Kuala Lumpur.

Malaysia, and the Company's Principal Registrars in the United

Kingdom, Independent Registrars Group Limited, at Broseley

House, Newlands Drive, Witham, Essex CM8 2UL, up to the close of business at 5.00 p.m. on 15 July 1993 will be registered

6.0

declines came on Friday, when they fell by about L1.10 compared with Thursday's close. Analysts are wondering how

much further they will drop. "We think 91.50 is the next floor on a technical basis," says one bond specialist at Euromobiliare, the Milan-based merchant bank. "But until we can start talking again about a coherent economic policy in Italy, it's hard to be certain

where the next floor is." Prices are still well above the lows recorded during last September's currency turmoil, when futures on 10-year gov ernment bonds sank to 85.10. But the two periods are hardly comparable, given the general upturn in European bond prices that has taken

place in the meantime. A price of 92.50 for the future implies a corresponding gross yield of 13.60 on the latest 10-

on Italian paper is already "absolutely comparable with that of last autumn," says Euromobiliare's analyst.

With political events dictating sentiment, no one expects an upturn at least until after

The risk premium on

Italian paper is already 'absolutely comparable with that of last autumn,' says one bond market analyst

the referendum on electoral reform on April 18. With last week's political consultations instigated by President Oscar Luigi Scalfaro having failed to bring about a more broadlybased government, it is up to Mr Amato to soldier on at least until the referendum.

sentative government really start," says a bond specialist at Banco Lariano. In spite of the achievements of the Amato administration, he thinks only a broader-based coalition will be able to take the unpopular, but essential economic, mea sures required to bring the

budget deficit under control. A period of prolonged political uncertainty bodes ill for both the lira and bonds. "We can't expect anything positive in the immediate future," says the Banco Lariano analyst. Noting that recent interest rate cuts by the Bank of Italy have been closely linked to firm action on the economy and curbing the deficit, "there's no chance interest rates will go down for the time being," he

With widespread gloom about the political outlook for the fortnight ahead, dealers are looking to the post-referendum period for a possible upturn. Even then, prospects are uncertain at best. If a new government, including some of the present opposition parties, can be formed quickly, then the lira and government bonds should pick up.

But the likelihood of agonis

ing political horse-trading in Rome is just as strong. In that event, dealers may again have to bring out their sets of scales to see how much further bond prices could drop.

Haig Simonian grounds for encouragement.

waiting for the US bond market to consolidate recent gains. Last week, their expectations were fulfilled.

The release of the March unemployment figures on Friday caused the benchmark 30year long bond to lose more than a point, and the yield on the issue to rise back above the 7 per cent mark. At 7.05 per cent, that was the highest closing yield since mid-February.

in truth, the bond markets had been edging towards this denouement for most of the week. Bond prices rose on Monday, but this was largely in reaction to the previous Fri-day's sell-off, and thereafter the bond market paid little attention to a raft of economic data which might have been expected to send yields lower.

For example, the National Association of Purchasing Managers' index fell to 53.4 in March, from 55.8 in February an indication that manufacturing activity, although still growing, is doing so at slower rates. Consumer-confidence data was also weak.

Undeterred, and with all eyes fixed on the March employment numbers, the long bond yield inched up steadily, from 6.39 per cent on Monday evenof trading on Thursday.

ing to 6.96 per cent by the end At first sight, Friday's jobs figures appeared to give

MANY analysts have been While the unemployment rate remained steady at 7 per cent, the number of payroll Jobs actually declined in March. This seemed to indicate a weakening in the economy, and mitigate against the inflation threat which had worried the bond market recently.

But analysts pointed out that last month saw exceptionally bad weather - causing a shortening of the working week and some job losses. It was notable, for example, that construction employment fell by 59,000 workers in March.

Moreover, buried amid the data, was 5 per cent rise in average hourly earnings - evidence that inflationary pressures may be creeping back. Finally, there were upward revisions to the alreadysubstantial payroll gains seen in the previous two months. The bond market read the worst into the figures. The 30year Treasury yield head back across the 7 per cent mark, and the yield curve steepened perceptibly with the yields spread between 10 and two-year issues widening some 10 basis points. to 218 basis points - a sure

sign that the market scents an inflationary threat. Whether it is right to be worried may become clearer this week. The key numbers to watch for will be the producer price index figures on Thursday and the consumer price index data on Friday.

FT/ISMA INTERNATIONAL BOND SERVICE

extent to which these will allay the market's fears. Salomon Brothers, for example, is forecasting that the PPI will show a 0.6 per cent advance in March, the largest monthly jump since October 1990. It suggests the increase will be "broad-based", taking in food products, petrol and home heating oil, and some big tickets Items, like motor vehicles. This, in turn, could translate into a 0.4 per cent rise in the "core" PPI figure (excluding food and energy). The "core" CPI figure, meanwhile, is fore cast to have risen by a similar amount. "If our predictions are correct, the headline wholesale and retail inflation measures posted their largest quarterly increases since the leap recorded in the wake of the

Iraqi invasion of Kuwait," says one analyst. But not everyone is so gloomy. Donaldson, Lufkin & Jenrette, for example, expects the data to "slow the recent inflation scare". Here, analysts are predicting that the PPI and CPI figures will show a rise of 0.3 per cent, inclusive and exclusive of the food and

energy items Who is right remains to be seen. But it is safe to assume that the bond market will remain edgy until the answer is known.

/ BANK 6 10...... SUROPE 4 3/4 98....

Nikki Tait

# Investor enthusiasm helps prolong rally

THE gilt rally continued as the market absorbed nearly £4bn of bonds but still ended slightly higher on the week. Investors responded enthusiastically to the Bank of England's biggest gilt auction, in which £3bn of 20-year bonds were sold, and also snapped up £600m of 10-year stock. A fur-

ther £650m tranche of gilts is going on sale from today. The market took heart from the lack of evidence that inflationary pressures were increasing. That fits in with the generally bullish environment for government bonds in many other important markets.

Another positive indicator was signs of a faint recovery in the UK economy, which may reduce the pressures on the public sector borrowing requirement, widely reckoned to reach £50bn in the 1993-94 financial year.

On the week, gilts at around 20-year maturities gained about half a point for a yield decrease of 10 basis points to about 8.2 per cent. Yields at the 10-year mark barely changed on the week, and were quoted on Friday night at 7.7

The reason for keen interest in gilts - demand for stock at market on the grounds that the

business on 15 July 1993.

By Order of the Board

Secretary - David Kuok

17th Floor Menura Boustead

Jalan Raja Chulan, 50200 Kuala Lumpur

April 1993

Malaysia

are starting to look enticing compared with those on rival types of government securities. In Germany, for instance, 10-Mar 26, 1993 year government bonds cur-

rently offer yields of around 6.7 per cent. But with inflation appearing to many observers likely to stay at around 3 to 4 per cent for some time, the anticipated real yield on these bonds does not look particularly attractive.

Mr Stephen Lewis, of the London Bond Broking Company, believes that the UK's large current account deficit will be crucial in ensuring that UK inflationary pressures stay muted for the foreseeable future. According to Mr Lewis, any

effort by the government to expand the economy - perhaps if it becomes especially worried further rises in unemployment - would push the deficit still higher than the £17.5bn expected by the Treasury this year. The difficulties of financing this deficit would cause a run on sterling, which in turn would force the Treasury to tighten interest rates.

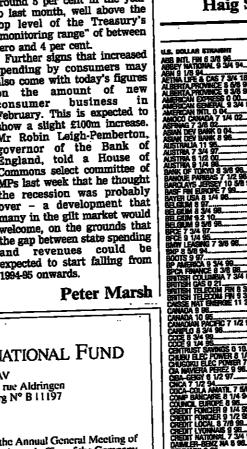
Over the next few months, however, fragile signs of

yields on offer for UK bonds recovery may become deeper rooted. Anecdotal evidence from various industries increasingly suggests that demand is picking up.

A new indication may come today with the expected news that growth in M0, the narrow measure of the money supply which mainly comprises notes and coins in circulation, was around 5 per cent in the year to last month, well above the top level of the Treasury's "monitoring range" of between zero and 4 per cent.

spending by consumers may also come with today's figures on the amount of new consumer business in February. This is expected to show a slight £100m increase. Mr Robin Leigh-Pemberton, governor of the Bank of England, told a House of Commons select committee of MPs last week that he thought the recession was probably over - a development that many in the gilt market would welcome, on the grounds that the gap between state spending and revenues could be expected to start falling from 1994-95 onwards.

Peter Marsh



### PUTNAM INTERNATIONAL FUND

SICAV Luxembourg, 11, rue Aldringen R.C. Luxembourg N° B 11197

Notice of Meeting

Notice is hereby given that the Annual General Meeting of Shareholders will be held at the registered office of the Company on April 19, 1993 at 3.00 p.m. with the following agenda:

Presentation of the reports of the Board of Directors and of the Auditor.

Approval of the balance sheet and profit and loss accrual as of December 31, 1992. Discharge of the Directors for the fiscal period ended Decem-

ber 31. 1992. Action on nomination for election of Directors for the ensuing The Directors have proposed for election the following: As Directors: Thomas J. Lucey James R. Swinney

Damien Wigny Alfred F. Brausch Any other business which may be properly brought before the Meeting.

John R. Verani

The shareholders are advised that no quorum is required for the items of the agenda and that the decisions will be taken at the simple majority of the shares present or represented at the Meeting. Each share is entitled to one vote. A shareholder may act at any Meeting by proxy.

By order of the Board of Directors

**CURRENCY MANAGEMENT CORPORATION PLC** REFERICY MANAGEMENT CONTROL CROSS SEN MINCHESTER HOUSE, 77 LONDON WALL, LONDON ECSAS SEN TEL-97-1389 9745 FAX: 971-382 9487 TEL-DX: 8912591 CMC FOREIGN EXCHANGE 24 HOUR LONDON DESK DIRECT ACCESS TO EXPERIENCED DEALERS DOLLAR AND CROSS RATE CURRENCIES CALL NON FOR FURTHER REPORMATION & BROCHURE

### SCOTTISH EQUITABLE LIFE ASSURANCE SOCIETY

Notice is hereby given that the ANNUAL GENERAL MEETING of the Society will be held in the SOCIETY'S HEAD OFFICE No 28 ST ANDREW SQUARE, EDINBURGH on Thursday 22 April 1993 at 12.30pm to consider the Accounts and Balance Sheet and Reports of the Directors and the Auditors, to elect Directors, to determine the remuneration to be paid to the Directors and to re-elect the Auditors.

A member of the Society entitled to attend and vote at any Annual Gener Meeting is entitled to appoint another person to attend and vote instead o him. Proxics must be lodged at the Society's Head Office not less than 48 hours before the time for holding the Meeting.

> By Order of the Board D A BERRIDGE

Chief lixecutive

28 St Andrew Square EDINBURGH

Market Myths and Duff Forecasts for 1993 Corporate profits will soar, bonds have had their day, the US dollar is in a bull market." You did MOT read that in *FullerMoney* - the Iconociastic investment letter. one Farquhation (or a sample Issue (once only) ten 71 - 439 4961 (071 in UK) or Fax: 71 - 439 4966

### **Notice of Early Redemption** U.S. \$45,000,000

Bikuben

Sparekassen Bikuben A/S l es a Limited Company under Danish Benking Lew)

Floating Rate Subordinated Notes Due 1996

Principal Parte Subordinated Notes Due 1996

Notice to hereby given in accordance with condition 9(c) of the notes that all outstanding notes will be redeemed by the Bank at their Principal Amount on May 18, 1993 when interest on the notes will cease to accrue.

Payments of Principal in respect of the bearer notes will be made on or after May 18, 1993 at the specified office of any paying agent, against surrender of the notes (together with all unmatured coupons attached thereto). Such unmatured coupons will become void and no payment will be made in respect thereof. Payments of interest due on May 18, 1993 will be made in accordance with normal practice.

The notes and the coupons will become void unless presented for payment within a period of ten years and five years respectively from the relevant date.

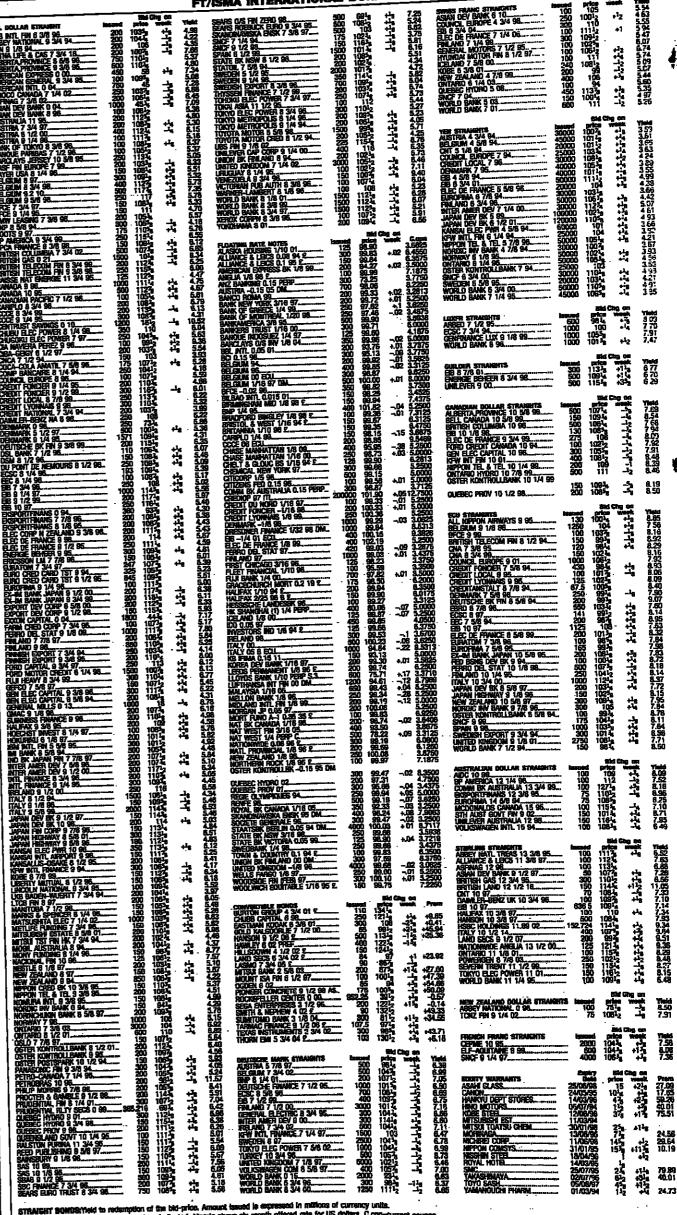
PRINCIPAL PAYING AGENT

PRINCIPAL PAYING AGENT The Chase Menhattan Bank, N.A. Woolgale House, Coleman Street, London EC2P 2HD

PAYING AGENTS Chase Manhattan Bank Luxembourg S.A. 5 Rue Plaetis, L-2336 Luxembourg Chase Manhattan Bank (Switzerland) S.A. 83 Rue du Rhône 1204 Geneva, Switzerland Genterstrasse 24 8002 Zurich, Switzerland

Banque de Commerce S.A. 51-52 Avenue des Arts, B-1040 Brussels, Belgium By: The Chase Manhettan Bank, N.A. London, Principal Paying Agent

CHASE O



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AY APRIL 5 1993

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Nikki Taji

ited on Deals signal lower lending margins in UK By Richard Waters

SIGNS that lending margins are falling again for UK companies that are regarded as strong credits were confirmed on Friday with the launch of a £125m syndicated loan for Northern Foods. The five-year loan, arranged by

NM Rothschild and Midland Bank, will pay a margin of 37.5 basis points over Libor - comfortably below the level of around 45 basis points established by several deals for UK companies last year. The terms on the Northern Foods

syndicated loan are identical to those on a recent five-year, £100m deal for Reuters, led by Warburg. Bankers said Northern Foods. though well regarded, was not thought as strong a credit as Reu-ters. However, Rothschild reported good initial interest from Northern Foods' relationship banks, at whom the loan is targeted. "These two deals have established a new corporate benchmark in the UK corporate loan market, at least for good credits," one banker said.

The lower lending margins on the two deals were attributed to the shortage of high-quality corporate borrowers in the syndicated loans

### INTERNATIONAL CAPITAL MARKETS

Foreign borrowers turn to US

By Tracy Corrigan

THE surge in issuance in the US corporate bond market, where underwriting volume reached a record level of more than \$122bn in the first quarter, has been accompanied by a spate of financings by foreign borrowers in the US market. The so-called "Yankee" bond market - the US market for foreign

borrowers - reached record volume of nearly \$7bn in the first quarter, according to IFR Securities Data. Although the market is still dwarfed by issuance in the dollar sector of the Eurobond market close to \$40bn in the first quarter, including global offerings - as well as the US corporate bond market, the Yankee bond market has proved

a vital source of funding. For leading borrowers, there is little difference between financing costs in the US and the Eurobond markets. Frequently, the best way for them to minimise costs is to structure deals as global offerings. with placement in both the US and Europe, so that paper will flow towards the strongest bid. Consequently, borrowers such as Finland and Sweden, which might have considered tapping the Yankee market to meet heavy funding needs,

launched global bonds instead.
What the US market does offer, however, is a home for weaker credits which are not readily accepted

in the Eurobond market. While Eurobond investors tend to demand exorbitant spreads for borrowers with credit ratings below the single-A band, US investors have considerable appetite for lower-rated debt. "There is an ability to evaluate credit in the US market which is more advanced than in the Euro-

market," said Mr Charlie Berman, a

director of Salomon Brothers in

The appetite of US investors for lower-rated - and consequently higher yielding - bonds has been fuelled by the sharp decline in US interest rates. The prolonged rally in the Treasury market has pushed yields down to historic lows. Even now prices are off their highs, there is still demand for bonds, simply because investors do not want to leave funds on deposit or in the money markets because of the neg-

ligible returns on offer. The main beneficiaries outside the US of this appetite for yield fall into three main categories.
First, some lower-rated companies

have been able to fund themselves more cheaply than in their domestic markets. UK companies have been keen to access the market often funding US subsidiaries in this way. In some cases, they have made use of the US Securities and Exchange Commission's rule 144A, which allows borrowers to issue tradeable securities in the private placement

SEC. Bass and Hanson both raised large sums in the US market in the first quarter.

Second, the market has attracted emerging countries such as Turkey and Korea, which are planning to return to the market shortly.

Third, the market has proved a

fruitful source of subordinated debt for banks, which need to shore up their capital to meet new international rules. Last week, Hongkong & Shanghai Bank successfully placed a \$300m 10-year issue, via J. P. Morgan, priced to yield 140 basis points over the comparable US Treasury. But much of the surge of issuance in the first quarter was created by Canadian provinces, which are trying to diversify their funding to meet heavy borrowing schedules.

In spite of the growth of the Yankee bond market, the amount of paper issued in the private place-ment market under rule 144A is still below the expectations of three years ago, when the market was opened. Most investors still prefer SEC-registered paper, while insur-ance companies, which were always active in the private placement mar-ket, remain the mainstay of the 144A market, However, dealers have tried to improve liquidity in the sector by making markets in the paper, and there have been signs of a broadening of the investor base.

### Tokyo reforms feed through to London

By Tracy Corrigan

THE first in a series of reforms designed to dismantle the barriers between Japanese banks and securities houses on April 1 fed through to the Eurobond market on Friday. when the London-based securities arms of five Japanese banks launched a spate of deals for Japanese companies.

Previously, the banks had not been allowed to lead-manage Japanese corporate or bank issues. except for their parent bank.

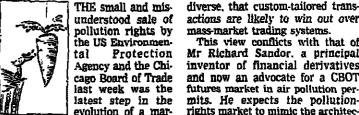
Among deals totalling Y70bn on Friday, the largest offering was a Y30bn five-year issue for Mitsui & Co, arranged by Sakura Finance International, the London arm of Sakura Bank. Sakura has several corporate deals on the cards for

Typically, most Japanese corporate paper in the Euroyen market is, in fact, placed in Japan, and is not actively traded. Japanese companies often prefer to tap the Euro-bond market because of the lower fees charged, but the market has nevertheless proved lucrative for underwriters.

The move is expected to increase the level of competition in the Euroyen market.

**RISK AND REWARD** 

# Chicago attempts to put a price on pollution



understood sale of actions are likely to win out over pollution rights by the US Environmental Protection Agency and the Chicago Board of Trade last week was the

latest step in the evolution of a market. Pricing pollution is no different from pricing bonds, according to Nobel laureate Professor Ronald Coase of the University of Chicago. His work on determining economic costs of social problems forms the basis of the EPA's market-based pollution reduction programme.

"People basically think they need something physical to trade. The point is you never, ever trade in physicals. You always only trade the rights to something. Once that's understood, it becomes much easier to see trading in intangibles," Prof Coase says.

He says the great advantage of a market-based system for allocating pollution is that it achieves a set level of pollution reduction at the lowest possible cost. Eventually, information from that market can become a valuable public-policy tool. "Over the long run, it allows us to determine what the costs of pollution are, and will allow the EPA to balance better the costs and benefits of pollution control."

For industry, a secondary market for pollution permits would communicate the real costs of emissions, forcing producers to factor those costs into the price of their goods. Even environmentalists like the concept. They can use their dollars to buy pollution rights and retire

The pollution permits scheme will falter, however, if a liquid secondary market does not develop soon. Only a handful of the permits have traded privately, and last week's auction also failed as a secondary market. All the permits sold had been donated by the EPA, not contributed by utility owners.

The EPA is late in launching its

ary trades, forcing counterparties to construct expensive contracts. Regulatory and tax uncertainties also stifle the market. Some investment hankers say the

needs of electric utilities are so

on-line system for clearing second-

mass-market trading systems. This view conflicts with that of

Mr Richard Sandor, a principal inventor of financial derivatives and now an advocate for a CBOT futures market in air pollution permits. He expects the pollutionrights market to mimic the architecture of the credit markets: screen and telephone-based cash trading: dynamic, customised off-exchange derivative trading, and an on-exchange futures market as the ultimate public pricing and risk-man-

agement vehicle. Mr Sandor is willing to be patient like the bond markets, he expects pollution market synergies to take two decades to achieve. It may take

Nevertheless, Chicago's deeppocketed trader-entrepreneurs bave historically been willing to back applications of the latest pricing theories.

The CBOT is starting a low-cost electronic bulletin board to highlight allowance bids and offers, and will hold periodic auctions to provide necessary spot market infra-

The CBOT has competition in this area, because other exchanges floor and screen-based - also view pollution rights as a potentially lucrative new venture.

structure.

Even if trading fails to blossom. the existence of the permits has provided an economic alternative to more expensive pollution abatement techniques. They have intrinsically brought down costs of environmental compliance.

Regulators are already working to adapt the concept to other forms of pollution - including nitrogen oxide, a chemical precursor to the noxious air pollutant, ozone, and to some water pollutants. Prof Coase would like to see his ideas applied to broadcasting, where he advocates market-based allocation of radio frequencies and other common carriers. Prof Coase's theories are becoming increasingly popular, perhaps because of the growing realisa tion that the most plentiful of resources - even air and water are finite and thus have a determin-

able and defendable value.

Laurie Morse

2nd April, 1993

# **NEW INTERNATIONAL BOND ISSUES**

Borrowers	Amount m.	Maturity	Av. He years	Coupon %	Price	Book runner	Offer yield %	Borrowers	Amount <i>m</i> .	Maturity	Av. We years	Coupon %	Price	Book runner	,
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Bco.da Bahia Investimentos#	50	Oct.1995	2.5	11	99.7868	Bear Steams Intl.	11,100	Central Independent TV(m)§#	27.7	Jun.2008	15.21	6.5	100	Kelnwort Benson	,
Heller Financial(c);	100	Nov.1996	3.5	(c)	101.1	Full Intl.Finance									
União de Bancos Brasileirosti	60	Oct.1995	25	9.75	99.275	Citibenk International	10,085	Canadian Dollars		_					
Hallax Building Society	250	Apr. 1996	3	4.75	101.065	UBS P&D Securities	4.364	Kaufhof Plus Finance(0):	100	Apr.2003	10	- Th	99,625	Deutsche Bank London	$\overline{}$
Goldman Sachs Group	150	Apr.2000	7	6.75	101.3	Goldman Sachs Intl.	6,513	Tempor I tom - I tom dought		. 40 - 440			40.00		
Barlesto Finance(htt	100	Apr.2003	10	(14)	100	Salomon Brothers Intl.	-	ITALIAN LIRA							
BNDES#	70	Apr. 1998	5	10.375	99.752	Selomon Brothers Inti.	10,440	Council of Europeint	150bn	Apr.1998		(n)	101.525	Bca Nazionale de Lavo	
Dresdner Bankdi)‡	50	Apr.2003	10	, <b>M</b> _	102.2	Drescher/ Lehman Bros.		Control of Enrobelith	150011	Apr. 1490	3	117	101.363	CONTRACTOR SE UN CANO	
CCM(A)	130	Apr.1998	5	8.75	99,326	Citibank International	8.920	GUILDERS							
Banco Medefin*#	30	Apr.1994	1	9.5	99.3	Crdt.Lyon.Euro-Secs.	10,254			4 6566	45		101.05	ING Bank	
Nationwide Bidg.Society(s); Republic of Uruquevil	150 100	Jul 1987	4.25	<u>(a)</u>	100	Lehman Brothers Intl.	7 -00	WestLB Finance Netherlands	306 150	Apr.2003 May.1999	10 6	6.625	101.05 100.7	ang bank Abn Amro Bank	
	100	Apr., 1998	5	7.5	99.918	Chase Investment Bank	7.520	Nationale Investeringsbank	130	way. 1999	В	0.023	100.7	WOR WIED DAW	
· YBV								AUSTRALIAN DOLLARS							
Fujitsu(d)	30bn	1997غط	4.27	3.95	101.55	Nijako Europe	3.549	Treasury Corp.of Victoria(a)#	500	Oct.2003	10.5	8.25	99.241	Merrill Lynch Intl.	_
Missho Iwai Corp.	30bn	Jul.1998	5.27	4.7	101,675	Nikko Europa	4.333	Shell Australia	100	May.1998	5	7.25	100.45	Hambros Bank	
Niesho iwai Corp.	20bn	Jul.1997	4.27	4.45	101.4	Yamalchi Intl.(Europe)	4.081	Side Vitaliand	100	194y. 1930		1-42	100.40	I ADIENOS DENT	
Mitsul & Co.(p)#	30bn	Jul 1997	4.27	(p)	101,225	Saloura Finance Intil.		SWISS FRANCS							
Nichimen Corp.	10bn	Jul.1996	5.27	4.75	101,525	Sarwa International	4.415		000	Apr.1997			100	Credit Suisse	_
Mitsubisti Kasei Corp.	10bn	Jul. 1997	4.27	4.15	100.525	Mitsubishi Finance Inti.	4.010 4.568	Nippon Meet Packerskoj≠Φ	300 70	Apr. 1897 Apr. 1897	3	0.875	100	Nomura Bank (Switz.)	
Tokyo Tatamono Co.	10bn	Jul.1998	5.25	4.9	101.5	Fuji Intl.Finance	4,306	Sanyo Electric Railwayfi)★Φ	70	Apr. 1897 Apr. 1998	-	3.5	100	Credit Suisse	
Yoshida Kogyo KK(q)	10bn	Apr.1998	5	4.5	101.625	1BJ International	-	That Petrochem.Ind.(Cay)(g) + §	100	Apr. 1990 Jun. 2000	7	7.25	100.75	Swiss Volksbank	
D-MARKS								National Bank of Hungary City of Stockholmst	100	May.1998	ŕ	نے، 5	102.125	Swiss Bank Corp.	
Deofa Finance	500	May.2000	7	6.5	101,3	Dautsche Bank	6.265	City of Stockholmer			u Bransantinia	GUMB ATTAC			<b>a</b> l 200
IADB	500	Apr.2003	16	6.75	101.1	Deutsche Bank	6.596	Final terms and non-cellable unless Dengm.: SPr50,000 + 50 warrants. E	zercies price:	Y1589. FX: 78.	22 Y/SFr. Ca	lable on 6/4/6	# 101% BY	on 8/4/95 at 100.5%. b) Gk	350
Republic of Venezuela	150	May. 1998	5	10.25	100	Commerzbank	10.250	Coupon pays 3-month Litter + 0.6%. 4/93. Callable on 15/4/95 at 102%		at com on 99/7/84	2 a) C	~~~~~~~		nav filozof SDASARIJ, ji Planci Meric	10 104
FRENCH FRANCS															
CAR	1.8bn	Apr.2001		Z870	56.838	COF	7.320	pays 6-month Libor + 1.5% for first	5 years and	+ 2.5% years th	ertefter. Cas	bide on 27/4/9	Bet per in the	ue teunoneo on 11/2/82 was necleo internatir PA's - 0.25	nen
Crédit National	1.550	Apr.1996	9	7.375	99.935	ENP	7,400	- COL			ماسمكلا لسلسمسم	aaa 8 Danimi	national PL/S	IO A SIGS wastrooks Statistical	ante:
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European Investment Bank	218	Dec.1998	5.67	7	101.49	JP Morgan Securities	6.665	4/94, Note: Yields calculated on ISN	IA basis.						
Inchcape(e)§#	125	May.2008	15.07	6.25	100	CSFB	-								
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### Bank \ustria

Z-Länderbank Bank Austria Aktiengesellschaft

announces the establishment of its Sponsored American Depositary Receipt (ADR) facility

The Z-Länderbank Bank Austria Aktiengesellschaft sponsored ADRs now trade in the over-the-counter market and are issued on the basis of one American Depositary Share representing one-fifth of an ordinary share of Z-Länderbank Bank Austria

J.P. Morgan, the world's leading ADR firm. acts as depositary bank through its subsidiary Morgan Guaranty Trust Company

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March 1993

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U.S.\$200,000,000

15/8 per cent. Guaranteed Bonds due 1997

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TOKYO - Most Active Stocks Friday April 2, 1993 Change on day +28 +53 -29 +3 +36 Closing Prices 689 593 701 513 786 Stocks Tracted 26,9m 23,1m 22,6m 20,3m 20,2m Closing Prices 405 536 340 545 985 Stocks Traded 63.7m 41.0m 31.5m 29.2m 28.3m

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FINANCIAL TIMES

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Estancial Mary England 1 441B! 44175 41262 41315 44795 41316 41386 41427 - 40827 - 44176 - 44177 - 44178 - 4722 - 4722 - 4505 - 4505 - 45793 - 47212 - 44180 - 47158 137.6 202.7 184.5 189.2 173.3 Pidelity Money Funds Partitude Hell, Permittone UK: Part Advisors 0000 47441 Reliable 0000 514151 OCCR, Vern Priss 35,49 9, 15,13 0, 15,13 0, 15,13 0, 15,14 0, 15,1 | Royal Life Institution | 1915 | 173.2| | 2 | Royal Life Institution | 151.7 | 2 | Royal Life Institution | 151.7 | 301.2| | 181.9 | 181.9 | 181.9 | 181.9 | 181.9 | 181.9 | 181.9 | 181.9 | 181.9 | 181.9 | 181.9 | 181.9 | 181.9 | 181.9 | 181.9 | 181.9 | 181.9 | 181.9 | 181.9 | 181.9 | 181.9 | 181.9 | 181.9 | 181.9 | 181.9 | 181.9 | 181.9 | 181.9 | 181.9 | 181.9 | 181.9 | 181.9 | 181.9 | 181.9 | 181.9 | 181.9 | 181.9 | 181.9 | 181.9 | 181.9 | 181.9 | 181.9 | 181.9 | 181.9 | 181.9 | 181.9 | 181.9 | 181.9 | 181.9 | 181.9 | 181.9 | 181.9 | 181.9 | 181.9 | 181.9 | 181.9 | 181.9 | 181.9 | 181.9 | 181.9 | 181.9 | 181.9 | 181.9 | 181.9 | 181.9 | 181.9 | 181.9 | 181.9 | 181.9 | 181.9 | 181.9 | 181.9 | 181.9 | 181.9 | 181.9 | 181.9 | 181.9 | 181.9 | 181.9 | 181.9 | 181.9 | 181.9 | 181.9 | 181.9 | 181.9 | 181.9 | 181.9 | 181.9 | 181.9 | 181.9 | 181.9 | 181.9 | 181.9 | 181.9 | 181.9 | 181.9 | 181.9 | 181.9 | 181.9 | 181.9 | 181.9 | 181.9 | 181.9 | 181.9 | 181.9 | 181.9 | 181.9 | 181.9 | 181.9 | 181.9 | 181.9 | 181.9 | 181.9 | 181.9 | 181.9 | 181.9 | 181.9 | 181.9 | 181.9 | 181.9 | 181.9 | 181.9 | 181.9 | 181.9 | 181.9 | 181.9 | 181.9 | 181.9 | 181.9 | 181.9 | 181.9 | 181.9 | 181.9 | 181.9 | 181.9 | 181.9 | 181.9 | 181.9 | 181.9 | 181.9 | 181.9 | 181.9 | 181.9 | 181.9 | 181.9 | 181.9 | 181.9 | 181.9 | 181.9 | 181.9 | 181.9 | 181.9 | 181.9 | 181.9 | 181.9 | 181.9 | 181.9 | 181.9 | 181.9 | 181.9 | 181.9 | 181.9 | 181.9 | 181.9 | 181.9 | 181.9 | 181.9 | 181.9 | 181.9 | 181.9 | 181.9 | 181.9 | 181.9 | 181.9 | 181.9 | 181.9 | 181.9 | 181.9 | 181.9 | 181.9 | 181.9 | 181.9 | 181.9 | 181.9 | 181.9 | 181.9 | 181.9 | 181.9 | 181.9 | 181.9 | 181.9 | 181.9 | 181.9 | 181.9 | 181.9 | 181.9 | 181.9 | 181.9 | 181.9 | 181.9 | 181.9 | 181.9 | 181.9 | 181.9 | 181.9 | 181.9 | 181.9 | 181.9 | 181.9 | 181.9 | 181.9 | 181.9 | 181.9 | 181.9 | 181.9 | 181.9 | 181.9 | 181.9 | 181.9 | 181.9 | 181.9 | 181.9 | 181.9 | 181.9 | 181.9 | 181.9 | 181.9 | 181.9 | 181.9 | 181.9 | 181.9 | 181.9 | 181.9 | 181.9 | 181.9 | 181.9 | 181.9 | 181.9 | 181.9 | 181.9 |

FT MANAGED FUNDS SERVICE

Unit Trust prices are available from FT Cityline, call 0891 43 + the five-digit code listed after the unit trusts. Calls charged at 36p/minute cheap rate and 48p/minute at all other times.

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Pacific Fund Apr 1.   [536.50   38.65] -   48867   Santiferrent haller 21   5- 1.83   1.92   - 4967   US Dellar Liquidity   5-	2.00 1 = 100.70 (T FEEDMANN   Q   2-00	

FINANCIAL TIMES MONDAY APRIL 5 1993

### CURRENCIES, MONEY AND CAPITAL MARKETS

### FOREIGN EXCHANGE AND MONEY MARKETS Focus on dollar

ALL EYES will be on the US dollar this week, after Friday's non-farm payroll figure for March was worse than dealers

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had expected, writes James The payroll figure is the most important indicator affecting the dollar in the money markets, and tends to cast its shadow over dealing

for some days afterwards. Many dealers had been expecting a monthly rise in the payroll of only 80,000 by last Friday morning.

UK clearing bank base lending rate 6 per cent from January 26, 1993

month by 22,000, taking the dollar as low as DMI.5870 on Friday afternoon.

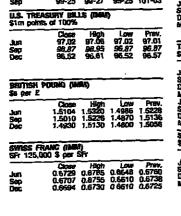
DM1.60 in the European afternoon, but dealers hoping ease official rates last week. However, the discount rate is that the dollar will stay above that level have little to hope for from this week's US rate, leaving scope for money indicators.

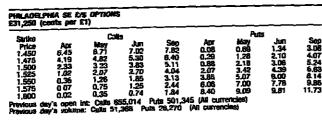
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Agr.2	Close	Previous Class
ipo! morain morains morains	1.5210 - 1.5220 0.35 - 0.34pm 1.03 - 1.01pm 3.36 - 3.28pm	7 5295 7.5305 0.36 0.35pm 1.03 1 01pm 3.25 3.16pm

Forward premiums and discounts apply to the US  STERLING INDEX  Apr.2 Previous  8.30 um	3 month 12 mont	B	1.03-1. 3.36-3.	Dinm	1.03	0.35pm 1 01pm 3.16pm
Agr.2   Previous	Forward dollar	premius	ns and d	SCOUNTS	apply	to the US
8.30 am	1	STE	RLIN	G IN	DE)	•
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10.00 am 80.2 79.8 11.00 am 80.3 79.8 Noon 80.3 79.8					T	
71.00 mm 80.3 79.8 Noon 80.3 79.8	10,00			80.2	(	79.7
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					J	
2.00 pm 80.2 79 B		pil)			,	

4.00 001	79.8	80.1
CURRENCY	MOVE	MENTS
Apr 2	Bank of England Index	Morgan Guaranty Changes %
Sterling U.S Ooler Canadian Dollar	79.8 64.9 95.3	-29.86 -13.30 -6.58
Austrian Schilling Belgien Franc Danish Krone	116.4 116.8 119.5	+17.86 +2.40 +13.30
D-Mark Swiss Franc Dutch Guilder	126.5 110.1 120.4	+33.28 +18.05 +21.70
French Franc	110.8	j <u>-5.77</u>







The consumer prices figure for March, which is due on Good Friday, may indicate whether there is an upturn in inflation inside the US economy. Increased US inflation would raise expectations that the Federal Reserve might raise its official short term interest rates, a
move that would be positive

for the dollar. However, Mr Gerard Lyons, chief economist at DKB International in London, believes that last week's US indicators suggest that any rise in inflation will be on the modest side.

There are expectations, however, that the Bundesbank But, far from rising, the will shave the rate at which it number of people in work offers wholesale funds to actually contracted on the commercial banks in its weekly operation on Wednesday.

There was disappointment The later rebounded above that the Bundesbank did not now some 67 basis points below the Bundesbank's repo market rate cuts.

Apr 2	£	\$
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	2286.0fc	1538.00°
Orea(Sea	1205.75 - 1225.20	792.10 · 798.30
unwart	0.46150 - 0.48250	0.30125 - 0.3017
prodomen	50 to - 50.20	33 00 - 33 10
dalaysia	3 9880 - 3,9780	2.5900 · 2.5910
lexico	4.7415 - 4.7445	3.0920 - 3,0940
LZsaland	2,8850 - 2,8890	1.8815 - 1.8840
aud Ar	57405 - 57520	3.7495 · 3.7505
ingapore	2.4855 - 2.5020	1.5390 - 1.5400
.Al (Cm)	. 4,8500 - 4,8615 . 6,970 - 8,9830 -	3.1700 - 3.1720
isteran	59470 - 8,9620 39,95 - 40,10	4.5306 - 4.5406 28.05 - 28.15
	5.6210 - 5.6340	26.05 · 28.15 3.6715 · 3.6735

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CURRENCY RATES						
Apr 2	Bask # OD %	Special " Drawing (Notes	European † Carrency Clast			
arting	3.00 6.09 7.00 7.00 10.00 7.50 10 11.50 2.50 11.50 11.50	0.925818 1.39612 1.76172 15.9144 45.8048 8.86201 2.253816 7.86185 224, 123 180, 123 9.82910 161,425 10.8783 2.16294 8.84	0.75470 1.21615 1.5053 1.35476 39.9476 7.55441 1.50555 2.17947 8.59047 138.695 8.35220 138.695 9.20523 1,79711 255.097 0.798555			
Davis mis mis		al break effective	1			

]e \$8	Toese are in	5.00 19	ne LIK, Spean a Liculations	
_		E YEN (MAN	0	
7	Jun Sep Dec	Close 0.8777 (	1.88 <b>0</b> 8 0.8	0.8772 727 0.8772 730 0.8774 - 0.8782
7 9 2		E MARK (III 00 & per DA		
13	Jun Sep Dec Mar	0.6130	0.6250 0.6 0.6180 0.6	LOW Prev. 1125 0.6227 1070 0.8167 1055 0.6124 - 0.6093
31 37 37	THREE A	NONTH EURO	DOLLAR (F	MAG)
_	Jun Seo	(2089 95.69 96.49	96.74 9	Low Prev. 6.68 96.68 8.48 98.48

		Anr		Puts av	Jun	 Sep			
5725	Mar		443.10	-30.30					
Prov. 5760 5738	Sep		443.15 443.95	448.00 448.30 450.50	441.50 443.00	450.85			
			Close 442.55	High 447.50	LOW 440.96	449.35			
	\$TAND \$500 (			as \$00 i	NDEX				
5136 5056	Mar Dec		94.72 94.59	95.02 94.78	94.70 94.58	94.80 94.88			
Prev. 5228	Jun Sep		95.48 95.15	95,72 95,33	95.47 95.14	95.54 95.22			
_	Dec		96.05 95.87	96.21 96.05		96.08 95.91			
_	Jun Şep		(2069 95.69 96.49	High 96,74 96,60		Prev. 95.68 98.48			
6.87 6.57	\$1m p	Olnts	of 100%	<u> </u>					
7:01	===	THREE-MONTH SURODOLLAR (IMM)							
	Dec		0.6087 0,8056	0.6120	0.6055	0.6124 0.6093			
1-03	Jun Sep		0.6130 0.6130	0.6180	0.6070	0.8167			
-21 -03		-	Close	High	LOW	Prev.			
2-10	DN125,000 \$ per CM								

Apr 2	Day's spread	Clinse	One month	pa	Three months	67 %
S	1.5150 - 1.5290	1.5170 - 1 5180	0.36-0.34com	277	1.05-1.02pm	2
JF363	1.9100 1.9025	1.9110 - 19130 i	0 14-0.07cpm	0.66 i	0.27-0.14pm	Ū.
	2 7300 · 2,7475	27325 - 27425	10-12036	-1.92	1-17-016	-1
den	30 00 · 50 35	50.10 - 50.20	8-15cd6	-2.75	27-34de	-2
repark		9.3650 - 9.3750	JZ-Si varedis	-6.00	13-164-06	-8.
tang	0.9985 · 1.0045	0 9995 · 1.0005	0 29-0 34com	-378	0.80-0 89da	-1
Minany i	24075 - 24425	24325 24375	P-PPRE	-246	14-14-5	Ę.
rogai	224 50 - 227 25	225.25 236.25	272-295cdis	-15.15 i	597-65663	-11.
ah)	173 45 - 175 55	173 85 - 174.15	(10-121cds	-7.97	129-357as	4
br	2417.75 - 2453.25	2419.25 - 2420.25	11-13kradis	-595	35-386s	
A ABBAN	10-1000 - 10 4375					-6
arice	8.2575 - B.2050		1%-2%oradis	1 -2.75	74-7-963	-2
		8.2700 - 8.2800 11.5050 - 11.5150	3-3 qcd6	-463	81,8 5000	٠,
Pair ']	173 10 - 174 95		31e-41 toreds	1227	114.15,478	4
Still .	1708 - 1728	17275 - 17275	L Jaypon	300	14-1 apm	2,
Azeriano .	10475 - 17.26	17 17 - 17.15	1%-3 kgrods	-197	614 83 0Es	-1
	22475 · 2.2650	22500 · 22600	, ectal	1900 ;	J <sup>5</sup> -74bW (	Ô,
u	1.5535 1.3635	1.2560 · 1.2570 }	0,34-0.39c4s	-3.49	0 93-1 0105	-31

Apr 2	Day's spread	Dogo	(Inc. month)	54	Trupp morigis	64
Kt	1.5150 - 1.5390	1.5170 - 1.5180	0.36-0.340041	277	1.65-1.020m	2.7
dandt	7.5130 - 1.5350	15160 - 15170	0.72-0.67com	5.56	2.15-2.05pm	5.5
anada	1.2965 1.2630	1 2605 - 1 2615	0.21-0.24cdls	-214	0.74-0 80ds	-₹ã
etherizada .	17830 - 1,8650	18035 - 18045	0.70-0 73ed/s	-1.76	1,97-2,0306	-14
algium	32.70 - 33 10	33.00 · 13 10	14.50-15.50edia	-5.45	40:00-44:00ds	-5.B
onpark		6 1725 - 6 1775		10.69	1250-14-50ds	-17
Officially		1.8045 - 1.6055	0.69-0.70eldis	-5.20	1.92-1 95ds	قة ا
أحويات		149.16 • 149.25	205-220cda	17.03	490-525da	-136
Pein	113.50 - 115.00	11490 - 115.00		10.75	398-307ds	-10.5
y	1502.50 - 1604.00	1594.25 - 1594.75	11.36-12.30 inadis	-6.66	34.50-35.50de.	-69
UTHERY	6.7500 - 6.8350	8.8275 - 6.8325	3.00-3.30oradis	-553	900-9 80ds	-55
Tence	5.3850 · 5.4575	3.4500 · 5.4550	3.30-3.45026	-7.43	9.35-9.65ds	-69
### <b>###</b>	7.4575 - 7.6150	7.5825 - 7.5875	4.20-4.80aresis	-7 12	12.85-13.95ds	-7.6
	113.50 - 114.50	114 10 - 114 20	0.01-0.02ydis	-0.16	0.01-0 03dm	-00
Mile	11.1575 • 17.2250	11,2100 - 11,2130		-4.68	11 60-12 400s	-42
etterland	1.4690 • 1 4880	1,4850 1 4860	0.29-0.32004	-246	0.74-0.79ds	-20
¥f	1.2060 - 1.2215	1,2090 - 1,2100	0 655-Q,84cpm	640	1.85-1.82pm	6.0

			EX	CHA	NGE	CRO	oss	RAT	ES			
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	0.575 0.796	0.872 1.208	1,399 1,939	99.54 137.9	4 756 6.588	1.296 1.795	1.573 2.179	1391 1927	1,098 1 52 }	28 ft2 39.93	100. 138.5	0.725 1.

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Long term Eurocollers: \$5 <sub>2</sub> -51 <sub>2</sub> per cent nom	toro yestes 4/2- heal. Short term	in per cent, the	on yours 44,45, US Dollar and	per cent, four y Japanese Yes, o	ears 54,67 <sub>3</sub> pe others, two days	cent; the year notice.
FI	LON	NOC	VTERB	ANK F	IXING	
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FT L	ONDON INT	ERBANK F	XING
(11.00 a.m. Apr.2 )	3 months US dollars	6 months	US Dollars
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he fixing rates are the Rened rates for \$10m ay. The banks are Nati a Parts and Morgan G	eritimetic means count puoted to the market by onel Westminster Bank, waranty Trust.	ied to the nearest one- five reterence banks at Bank of Tokyo, Deutsch	statemith, of the bid 11.00 a.m. each wo e Bank, Banque Ra

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Brussels	8	g-812	18	4 <del>6-8</del> 18	1	•		4-6-4	l	} -
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Apr 2	Dvernight	natice	Month	Morths	Months	Year
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interpank öld	5	512	512	512	511	514
Starling COs	<del>.</del> !	-:	( ≥3/2	5 <u>%</u>	[ 5½	352
Local Authority Deps	54	512	3/2	] ⊃າຣ	5%	372
Local Authority Bonds	5%	55 <sub>8</sub>	( -	[ -	( - I	! -
Discount Mild Deps	5%	, 5> <sub>8</sub>	- 1	} <b>-</b>	-	
Conypany Deposits	-		J _= 1	585 5% 5%		
Pleance House Deposits	-	<b>!</b> - '	5%	565	511 51 <sub>2</sub> 516	54
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Bank Bills (Buy) Fine Trade Bills (Buy)	-		574 514 533	J 5>8	) 556 ,	
Fine Trade Bills (Buy)	-	l -	2.99 51 <sub>8</sub> 5	3.03 5 43	l	
Dollar CDs	- 1	I -	2.99	3.03	3.10	3.35 413 418
SDR Linked Dep. Offer	-	!	} 5½	5	4.5	
SOR Linksd Dec. Bid	-	1 -	, 5	436	479 474 811	46
ECU Linked Dep. Offer	-	I -	9 <sup>1</sup> 2	914	812	81. 712
ECU Linked Dep. 84d	- 1	i -	} <del>92</del> 8 ∣	928	8.2	712
Treasury Bills Iselli; ate-math 513, cell: cae-math 513, cell: cae-math 513 disposed 5.3348 p.c. ECEI rates for period April 25, Reterence rate for period and Finance Houses saved April 1 1,933-Sawk Dapos 61, Depout £100,000 and martis 5 p.c.; pit-rahse or	per cest; th Fixed Rate 1993 to Ma Feb 27, 199 I daye' notice pit Rate for s	ree months Shafing Exp & 25 . 1993 3 to March : 8, others sev one of 7 da nder one on	months 5½ g 5½ per cent prt Finance. 1 1, Schame I: 11 , 1993, Si en days' foa prt motor 5½ pris color 2½ que.	per cast; clx i Treasury Bf Make up day 7.38 p.c., 5 chema W&V: d. Finance III p.cCervilios : pne-three	moeths 5% pies: Average ti March 31 ,1 chemes II & 8.028 p.c. Li Dunes Blase Fi des of Tox Di montes 5% i	er cent; tender ra 993 . A #: 7.25 post Asti tate 6 <sup>1</sup> 2 epost (5 p.c.; thre
Jan.27. 1993, Deposits w	ithdrawa for	CHEN 1740.C				

THURSDAY APRIL 1 1993

FT-ACTUARIES	WORLD	INDICES

Jointly compiled by The Financial Times Limited, Goldman, Sachs & Co. and NatWest Securities Limited in conjunction with the Institute of Actuaries and the Faculty of Actuaries

national and Regional Markets -				DAY AP												
Figures in perentheses show number of lines of stock	US Dollar Index	% chg (5) since 31/12/92	Pound Starfing Index	Yen Index	Dist Index	Local Currency Index	Local % chg from 31/12/92	Gross Div. Yield	US Doller Index	Pound Starting Index	Yen index	DM Index	Local Currency Index	1993 Hìgh	1993 Low	Year ago (appro:
	137,71	+10.1	134.54	99.37	114.91	130,98	+8.2	3.77	135.91	132.09	97.96 101.95	113.03 117.59	129.81 117.99	141.00 150.96	117.39 131.16	143. 171.
	142.30	+1.5	139.02	102.68	118.74	117.81	+0.4	1.92	141,41	137.43	110.55	127.52	124.80	153.71	131.19	139.
TRUE [10]	153.71	+15.4	150.17	110,90	128.26	125,28	+14.7	4.62	153.35	149.04	88.91	102.58	112.49	125.97	111.41	128
	122.55	+6.0	119,73	88,42	102.26	111,90	+5.1	2.97	123.34	119.87	148.43	171.20	172.00	210.28	185.11	230
90 85 05 ( 1 ( A) 1 1 1	207,26	+11.4	202.49	149.55	172.95	174.07	+9.6	1.32	205.68	200.09 76.35	56.64	65.33	96.12	79.83	65.50	73
CHINE & GAINMAN	79.83	+14.7	77.99	57.60	68.61	96.92	+26.8	1.26	78.58		118.83	137.05	140.34	165.09	142.72	156
inland (23)	163.04	+10.8	159.29	117.64	136.04	139.45	+9.3	5.19	164.84	150.20	82.94	95,65	95.65	115.03	101.59	119
125 L26 130 L30 Lance 125 L30		+9.6	111.38	82.27	95.12	95,12	+8.6	2.23	115.03	111.79	185.24	213.68	255.05	282.08	218.62	204
	114,00	+15.6	250.31	184.86	213,78	254.31	+15.5	3.64	256,95	249.72	116.35	134.21	149.47	161.39	129.2B	153
loog Kong (55)	256.20		154.71	114.26	132.14	147.13	+24.8	3.59	161.39	156.86		46.57	66.58	64.28	53.78	72
eland (15)	158.35	+16.6	54.20	40.03	46.29	66.06	<b>+9.4</b>	3,05	58.00	54.43	40.37			134.14	100.75	97
oly (73)	55.48	+1.1	131.06	96.79	111.95	96.79	+16.8	0.86	129.14	125.51	99.10	107.41	93,10		251.66	234
eran (470)	134.14	+27.7	278.88	205.96	238,18	284.78	+8.1	2.38	282.23	274.29	203.46	234.69	262.02	285.44	1410.30	
loleneta (RCA	285.44	+9.2	2/0.00	1180.16	1364.78	5531.06	-1.6	1,08	1653,60			1375.10		1725.81		151
6000 (18)1	635.57		1597.94	122.18	141.29	139.41	+10.9	4.06	169.95	165.17	122,52	141.33	139.47	169.95	150.39 40.58	43
etherizanci (24)	169.32	+11.8	165.43		38.31	45.90	+3.6	4.76	45.71	44.42	32.95	38.01	45.89	47.03		
ew Zagland (13)	45,91	+7.1	44.86	33.13		142.78	+10.4	1.85	156.05	151.67	112.51	129.77	144.03	156.66	137.71	16
	154.02	+11.8	150.48	111.14	128.52	170.50	+5.7	1.95	224.39	218.08	161.77	186.60	163.38	225.68	207.04	197
	225.68	+5.8	220.48	162.84	188,31		+11.8	2.87	174.56	169,65	125.84	145.16	173,51	177.22	144.72	22
SPANCE (SCIENTIFICATION OF THE PERSON OF THE	177.22	+19.7	173.15	127.87	147.88	175.87		5.36	131.62	127.92	94.89	109.45	114.02	131.62	115.23	148
	129.64	+11.2	126.66	93.55	108.18	112.90	+11.6	1.83	161.18	156.64	116.20	134.03	181,76	168,80	149.70	184
DAD) (90)	63.82	-1.1	160,05	118.21	138.70	183.95	+6.1	1,99	118.71	115.37	85.58	98.73	109.18	118,71	108.91	9
wadan (36)	100.02	+5.0	115.88	85.59	98.99	109.24	+6.4		177.17	172,19	127.72	147.32	172,19	177.17	162.00	165
	118.61	+2.0	171.73	128.82	145.66	171.73	+1.7	4.28		178,79	132.63	152.99	183.97	188.27	175.38	16
alted Kinodom (219)	175.78	+1.2	176.06	130.03	150.37	180.20	+1.2	2.82	183.97	110/19	142.40					
SA (519)	180.20	+1.2	110.00					3,49	144,90	140.82	104,45	120.50	132.87	144.90	133.92	140
	143.95	+5.8	140.63	103.87	120.12	132.50	+6.1	1.65	152.34	148.05	109.83	126.68	149.53	154,48	142.13	17
ALKER OF COMPANIES AND A PROPERTY OF THE PERSON NAMED IN COLUMN NAMED IN COLUM	154.16	+4.0	150,61	111.24	128.64	151.06	+8.6	1.18	133.15	129,40	95.99	110.73	99.06	137.77	105.89	10
	134.10	+25.6	134,60	99,41	114.96	102,56	+16.0		137.84	133.96	99,36	114.61	112.94	140.18	117,26	118
actific Bassin (713)	137.77	+16.5	136,95	101.14	116.98	115.08	+11.8	2.14	180,20	175.13	129.93	149,88	179.12	182.38	171.51	161
Pacific (1479)	140.18		172.55	127.45	147,40	175.56	+1.3	2.83		121.47	90.12	103.96	110.84	124.99	112.51	124
and America (629)	176.62	+1.4	121.41	89.69	103.72	110.51	+9.3	2.95	124.99		124.57	143.68	158.93	174.52	152,70	154
umme Ev. LIK (547)	124.27	+8.6	169.73	125.38	144.98	159.54	+10,6	3.40	172.76	167.90	99.98	115.32	114.95	140.89	118.51	120
acute Fy Japan (243)	173.73	+11.6		101.67	117.57	117.00	+11.4	2.16	138.67	134.77		125.24			134.22	131
Ev 11967)	140.89	+16.0	137.65	108,92	125,96	132.97	+7.7	2.22	150.59	146.35	108.57		132.57	150.94		133
orld Ex. UK (1987)	150.94	+10.6	147,47	110.46	127.73	136.10	+7.1	2.42	152.88	148.58	110.22	127.14	135.78	153.06	137.29	
	153.06	+9.6	149,54		137.58	158.72	+3.5	3.07	167.11	162.41	120.48	138.98	160.70	187.11	157,47	155
	164.85	+3.6	161.06	118.96	(3/.30	130.12		حيب	450.03	148.61	110.24	127.17	136.15	153.12	137.32	134
		~~~	149,60	110.49	127.78	136.48	+7.1	2.42	152.91							
he World Index (2186) ene values: Oec 31, 1988 =	153.12	+9./	149.00	,,,,,,,,,	007.6	6 Indov	90 791 /	Pound !	Starling)	and 94.94	(Local);	Nordic: [	Dac 30, 19	88 = 139	.65 (US	S Indi

Base values: Dec 31, 1988 = 100; Finano: Dec 31, 1987 = 115.487 (US \$ Index), 90.791 (Pound Starling) and 94.94 (Local); Nordic: Dec 30, 1988 : 114.45 (Pound Starling) and 123.22 (Local).

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Constituent changes during the week ending 2/4/8\$; Deletion: Sanyo Kolousaku Pulp (Japan). Name change: Jujo Paper to Nippon Paper (Japan). The following recalculations took place during March: Hong Kong (5/3/93), Mexico (16/3/93) and all Far Eastern markets (17/3/93).

EQL	QUITIES													
taur Prezi	Am'nı Past	Latest Refere	19	93	Stock	(1000)	ů.	Met Dar		Gross Yield				
п	w.	Date	High	Low .	}	Proce		M	J. W. O	1450	1			
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150	f#	•	186 165	153	Clared Clayd Les	ן זייי ן	li	91.95	46	15	17			
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100 20 100	F.P.	١ ٠ ١	105	102	Schwider Spirit Folloc	10417	!	M6 75	} <b>-</b>	8.5				
<b>2</b>	FF	-	21	JB	Do (40	20		-	1 - 1	-				
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35	F.P	i • 1	264	254	Warrants & Value Tot	2512	. 1				١			
110	FP	- 1	141	125	Yarishra Foot	136	+7	<b>92.88</b>	25	28	15			

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	Day's	Dosa	(M) (C)(1)	54	Tales munitis	62		ig	Date:	High	Line	
	1.5150 - 1.5390 1.5130 - 1.5350 1.2565 - 1.2630 1.7630 - 1.6050 32.70 - 33.10 6.0050 - 5.1000	1.5170 · 1.5180 1.5160 · 1.5170 1.2605 · 1.2615 1.8035 · 1.8045 33.00 · 33.10 6.1725 · 6.1775	0.36-0.34cpm 0.72-0.67cpm 0.21-0.24cds 0.70-0.73cds 14.50-15.50cds 4.50-650creds	277 550 -214 -4.76 -5.45 10.69	1.85-1.02pm 2.15-2.05pm 0.74-0.80ds 1.97-2.03ds 40.00-44.00ds 12.50-14.50ds	273 554 244 -143 -588 -774	100p 100p 100 100 100	63 52 63 63 63 63		117/ <sub>2</sub> ) 122/ <sub>4</sub> 0 112/ <sub>4</sub> 0 114/ <sub>5</sub> 125/ <sub>2</sub>	115 <sup>1</sup> 25 105 <sup>1</sup> 40 106 <sup>1</sup> 5	ARRIVATE SHEET CO. PT. (CO. CO.)  DOCUMENT SHEET SHEET SHEET CO. PT.  LOCAL CO. SEL. 2027  LOCAL CO. 2027  LOCAL CO. 2027  LOCAL CO. 2027
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	113.50 • 115.00 1582.50 • 1604.00 6.7500 • 6.8350 5.3850 • 5.4575	114.90 · 115.00 1594.25 · 1594.75 8.8275 · 6.8325 5.4500 · 5.4550	3.00-3.30omds 3.30-3.45cds	-5.68 -5.53 -7.43	34.50-35.500c, 9.00-9.800s 9.35-9.55ds	-10.53 -6.91 -5.51 -6.97	lasue Price p	Amount Paid up	Latesz Renunc Data	19 High	ess Low	Struck
-	7.4575 - 7.6150 113.60 - 114.50 11.1575 - 17.2250 1.4680 - 1.4880 1.2060 - 1.2215	7.5825 - 7.5875   114 10 - 114 20 11,2100 - 11,2150 1,4850 - 1 4860 1,2090 - 1,2100	4 29-4 800resis 0.01-0.02ydis 4 25-4 50gradis 0 29-0.32cdis 0 65-0.84cpm	712 468 468 246 649	12.85-13.95ds 0.01-0.03dm 11.60-12.402s 0.74-0.79ds 1.85-1.82pm	-7.07 -0.07 -4.28 -2.06 6.07	42 62 44 28	福	14/5 21/5 10/5 7/4	20gm Spin 4pm 24pm	121 <sub>2</sub> ga 2pm 11 <sub>2</sub> pm	BBA BSG Clyde Petroleum
5	alos taken trendicts o nivers and discounts	he end of Landon ex expity to the US doft	uSing, † UK, tretand ar and not to the in	and Eco nowload	are quoted in US o currency.	штепсу	17 265 180 225		11/5 7/4 15/3 15/3 6/5	11 pm 11 pm 73 pm 54 pm 35 pm	3,pm 2pm 68pm 44pst 30pm	Loper Loper Medies
							b Figures	based on	prospectu	a estimate	s. H Divide	nd and yield based on prospectus or

2 1 1.517 2.435 173.2 8.275 2.255 2.737 2420 1.911 50.15 174.0 1.25   \$ 0.659 1 1.605 114.2 5.455 1.496 1.804 1695 1.309 33.06 114.7 0.25   DM 0.411 0.523 1 71.13 3.396 0.595 1.124 983.8 0.785 2.05 07.14.5 0.25   DM 0.411 0.523 1 71.13 3.396 0.595 1.124 983.8 0.785 2.05 07.14.5 0.25   DM 0.411 0.523 1 71.13 3.396 0.595 1.124 983.8 0.785 2.05 07.14.5 0.25   DM 0.411 0.523 1 0.05 10.00 47.78 13.02 15.00 13972 11.01 289.5 100.5 7.25   DM 0.43 0.533 2.933 100 2.725 3.306 2294 2.309 6.05 0.103 7.25   DM 0.43 0.554 0.805 83.28 3.023 0.024 1 884.2 2.39 5.05 0.25 0.35   DM 0.43 0.527 1.006 71.57 3.419 0.832 1.131 1000 0.790 2.072 71.90 0.51   DM 0.43 0.527 1.006 71.57 3.419 0.832 1.131 1000 0.790 2.072 71.90 0.51   DM 0.575 0.872 1.388 99.54 4.755 4.497 5.459 4.826 7.871 1.00 347.0 2.50   DM 0.575 0.872 1.389 99.54 4.756 4.497 5.459 4.826 7.871 1.00 347.0 2.50   DM 0.575 0.872 1.389 99.54 4.756 1.296 1.573 1391 1.096 2.862 100 0.775   DM 0.575 0.872 1.389 1379 6.588 1.795 2.179 1827 1.521 3833 138.5 1.	4							743	RAT	ES_			
\$ 0.659   1.805   14.2 5.455   1.805   1.805   1.805   1.205   33.08   11.7 0.22   DM 0.411   0.523   7.113   33.96   0.795   1.22 893.8   0.785   2.55 0 71.48   0.22   DM 0.411   0.523   7.113   33.96   0.795   1.22 893.8   0.785   2.55 0 71.48   0.22   DM 0.411   0.523   1.205   1.205   1.306   1.307   11.01   2.99.5   10.05   7.25   DM 0.413   0.633   2.943   203.3   10   2.725   33.08   2.924   2.309   6.505   2.103   1.205   DM 0.443   0.673   1.806   78.81   3.670   1   1.214   107.3   6.847   2.24   77.16   0.55   DM 0.453   0.554   0.805   83.23   3.023   0.824   1   884.2   0.689   1.812   51.57   0.55   DM 0.43   0.627   1.006   71.57   3.419   0.832   1.131   1000   0.790   20.77   71.90   0.51   DM 0.457   0.675   0.672   1.398   99.54   47.56   4.497   5.458   4628   5.817   100   347.0   2.56   DM 0.457   0.675   0.672   1.398   99.54   47.56   1.573   1.391   1.098   28.62   100   0.75   DM 0.458   0.758   0.872   1.338   33.74   6.588   1.795   2.779   1827   1.521   3.833   33.85   1.75   DM 0.458   0.778   0.778   1.206   1.339   1.379   6.588   1.795   2.779   1827   1.521   3.833   33.85   1.75   DM 0.458   0.778   0.778   0.778   0.778   0.778   0.778   0.778   0.778   0.778   0.778   0.778   0.778   0.778   0.778   0.778   0.778   0.778   0.778   0.778   0.778   0.778   0.778   0.778   0.778   0.778   0.778   0.778   0.778   0.778   0.778   0.778   0.778   0.778   0.778   0.778   0.778   0.778   0.778   0.778   0.778   0.778   0.778   0.778   0.778   0.778   0.778   0.778   0.778   0.778   0.778   0.778   0.778   0.778   0.778   0.778   0.778   0.778   0.778   0.778   0.778   0.778   0.778   0.778   0.778   0.778   0.778   0.778   0.778   0.778   0.778   0.778   0.778   0.778   0.778   0.778   0.778   0.778   0.778   0.778   0.778   0.778   0.778   0.778   0.778   0.778   0.778   0.778   0.778   0.778   0.778   0.778   0.778   0.778   0.778   0.778   0.778   0.778   0.778   0.778   0.778   0.778   0.778   0.778   0.778   0.778   0.778   0.778   0.778   0.778   0.778   0.778   0.778   0.778	mpr.z	٤	\$	1966	Yep	F Ft.	S fr.	N FL	Ura	cs	B Fr	Pts.	Ecu
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Age 2	Sepri lean	7 Days notice	Çne Month	Three Monte	SEX Months	One Year
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ng term Eurodollars: 2-512 per cent nom	toro yeates 4/2-	i√ per cent; thr rains ero cas is	ne years 44,-45, r US Dellar and	per cent; four y	ears 54-54 per others, two days	cent; ine year notice

	1	MONE	Y RAT	ES		
NEW YORK			Treasury	Bills and B	onds	
Aprin Prime rate Proker loan rate Fod funds Fed funds at interven	5	Two month Three month Six month . One year		2.96 Five 2.97 Sev 3.09 10- 3.27 30-	yearyearyearyearyearyearyearyearyearyearyearyearyearyearyearyearyearyearyearyearyearyearyearyearyearyearyearyearyearyearyearyearyearyearyearyearyearyearyearyearyearyearyearyearyearyearyearyearyearyearyearyearyearyearyearyearyearyearyearyearyearyearyearyearyearyearyearyearyearyearyearyearyearyearyearyearyearyearyearyearyearyearyearyearyearyearyearyearyearyearyearyearyearyearyearyearyearyearyearyearyearyearyearyearyearyearyearyearyearyearyearyearyearyearyearyearyearyearyearyearyearyearyearyearyearyearyearyearyearyearyearyearyearyearyearyearyearyearyearyearyearyearyearyearyearyearyearyearyearyearyearyearyearyearyearyearyearyearyearyearyearyearyearyearyearyearyearyearyearyearyearyearyearyearyearyearyearyearyearyearyearyearyearyearyearyearyearyearyearyearyearyearyearyearyearyearyearyearyearyearyearyearyearyearyearyearyearyearyearyearyearyearyearyearyearyearyearyearyearyearyearyearyearyear	5.30 5.79 6.15 7.06
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Apr 2	Overright	7 days notice	One Month	Three Morths	Stx Months	One Year
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ocal Authority Deps		2,5	57 <sub>8</sub>	578	լ 5%-ի	51
incal Authority Bonds	5%	558	( -	( - <sub>1</sub>	i - 1	-
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Fine Trade Bills (Buy)	1 - 1	_	1 -	l -		-
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ECU Linked Dep. 84d	1 - 1	· -	912	1 92	812	81. 712
Treasury Bills (sell); dep-m Bills (sell); one-month §13 discount 5,3346 p.c. EGB rates for period April 28, Reterence rate for period April 1, 1932-Bank Depois April 1, 1932-Bank Depois Reterence because the period in Depois E100,000 and months 5 p.c.; sociative in	per cent; the D Fixed Rate 1993 to Ma Feb 27, 1993 In daye' notice of Rate for se	ree months Starling Exp y 25 . 1992 3 to March : , others ser proc et 7 da	months 5½; 6% per cent of Figerics. 1 1, Scheme I: 31 , 1993, S en days fire ye notice 5%; a ce	per gast; clx i Treasury St Make up day 7.38 p.c., S chema W&V: d. Finance H p.cCervitics	moeths 5 <sub>1</sub> ° pries. Average to March 31 ,1° chemes 8 & 8.028 p.c. Le buses Base of Tax Division 5 La montre 5 La m	er cent ender 993 . IR: 7.3 cel A tate 64 eposit

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FT Road Interest FT Gold Mines	112.73 125.9	112.67 116,5	112.07 118.1	111.85 110.8	111.58 108.2	112.02 109.4	113.89 125.9	108.87 60.0	113.83 734.7	50.53 43.5
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CANADIANS   Solid Florida   1842   -8.8   2.4   2.0 Apr Ang   18.2   386   18.2   386   18.2   386   18.2   386   18.2   386   18.2   386   18.2   386   18.2   386   18.2   386   18.2   386   18.2   386   18.2   386   18.2   386   18.2   386   18.2   386   18.2   386   18.2   386   18.2   386   18.2   386   18.2   386   18.2   386   18.2   386   18.2   386   18.2   386   18.2   386   18.2   386   18.2   386   18.2   386   18.2   386   18.2   386   18.2   386   18.2   386   18.2   386   18.2   386   18.2   386   18.2   386   18.2   386   18.2   386   18.2   386   18.2   386   18.2   386   18.2   386   18.2   386   18.2   386   18.2   386   18.2   386   18.2   386   18.2   386   18.2   386   18.2   386   18.2   386   18.2   386   18.2   386   18.2   386   18.2   386   18.2   386   18.2   386   18.2   386   18.2   386   18.2   386   18.2   386   18.2   386   18.2   386   18.2   386   18.2   386   18.2   386   18.2   386   18.2   386   18.2   386   18.2   386   18.2   386   18.2   386   18.2   386   18.2   386   18.2   386   18.2   386   18.2   386   386   386   386   386   386   386   386   386   386   386   386   386   386   386   386   386   386   386   386   386   386   386   386   386   386   386   386   386   386   386   386   386   386   386   386   386   386   386   386   386   386   386   386   386   386   386   386   386   386   386   386   386   386   386   386   386   386   386   386   386   386   386   386   386   386   386   386   386   386   386   386   386   386   386   386   386   386   386   386   386   386   386   386   386   386   386   386   386   386   386   386   386   386   386   386   386   386   386   386   386   386   386   386   386   386   386   386   386   386   386   386   386   386   386   386   386   386   386   386   386   386   386   386   386   386   386   386   386   386   386   386   386   386   386   386   386   386   386   386   386   386   386   386   386   386   386   386   386   386   386   386   386   386   386   386   386   386   386   386   386   386   386   386   386	"61 22 ther Apr 18.1 stor: FOOD MANUFACTURENCE 1855 25 ther Oct 18.1 store 1877 3.0 ther Oct 18.1 store 1877 3.0 ther Oct 18.1 store 1878 3.5 ther Oct 18.1 store 1805 2.5 ther Oct 18.1 store 1805 2.5 ther Oct 18.1 store 1805 2.5 ther Oct 18.3 store 1807 2.5 ther Oct 18.3 store	Barnil J 25ml -25 11.25 0 May for 23.3 61 -32 525 12 Apr Sep 1.2	473 Geregida
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NA 100 1800-013	6.4 - Apr 1.3 1804 Events   13354   3.5 2.1 May like 23.3 5049 H 8.4 - Apr 1.3 1804 Events   181 - 12 Joi Jan 161 225 R - 990 1994 Flohy (5)   78 11.401875 87 Jan libro 225 87 R - 4,50 7748 Golden Vein E	200 -4.00011% 4 Sep Apr 18.0	1442 4165 ISS OptimenK 85ml 7,4bb/eds/stu 35.1 25.3 5355 47.1 1384 0.3 4709 ISS OptimenK 85ml 0.3 4709 ISS Optimen
Cuaring (%) \$\frac{150}{2}\$ \$\frac{154}{2}\$ \$\frac{150}{2}\$ \$\frac{14.5}{2}\$ \$\frac{150}{2}\$ \$\frac{14.5}{2}\$ \$\frac{150}{2}\$ \$\frac{14.5}{2}\$ \$\frac{150}{2}\$ \$\frac{14.5}{2}\$ \$\frac{150}{2}\$ \$\frac{150}{2}	22 August 22 January 22 August 22 August 22 August 22 January 22 Januar	2784   1.0 01076   1807   15.5   1.0 01076   1807   15.5   1.0 01076   1807   15.5   1.0 01076   1807   1807   1807   1807   1807   1807   1807   1807   1807   1807   1807   1807   1807   1807   1807   1807   1807   1807   1807   1807   1807   1807   1807   1807   1807   1807   1807   1807   1807   1807   1807   1807   1807   1807   1807   1807   1807   1807   1807   1807   1807   1807   1807   1807   1807   1807   1807   1807   1807   1807   1807   1807   1807   1807   1807   1807   1807   1807   1807   1807   1807   1807   1807   1807   1807   1807   1807   1807   1807   1807   1807   1807   1807   1807   1807   1807   1807   1807   1807   1807   1807   1807   1807   1807   1807   1807   1807   1807   1807   1807   1807   1807   1807   1807   1807   1807   1807   1807   1807   1807   1807   1807   1807   1807   1807   1807   1807   1807   1807   1807   1807   1807   1807   1807   1807   1807   1807   1807   1807   1807   1807   1807   1807   1807   1807   1807   1807   1807   1807   1807   1807   1807   1807   1807   1807   1807   1807   1807   1807   1807   1807   1807   1807   1807   1807   1807   1807   1807   1807   1807   1807   1807   1807   1807   1807   1807   1807   1807   1807   1807   1807   1807   1807   1807   1807   1807   1807   1807   1807   1807   1807   1807   1807   1807   1807   1807   1807   1807   1807   1807   1807   1807   1807   1807   1807   1807   1807   1807   1807   1807   1807   1807   1807   1807   1807   1807   1807   1807   1807   1807   1807   1807   1807   1807   1807   1807   1807   1807   1807   1807   1807   1807   1807   1807   1807   1807   1807   1807   1807   1807   1807   1807   1807   1807   1807   1807   1807   1807   1807   1807   1807   1807   1807   1807   1807   1807   1807   1807   1807   1807   1807   1807   1807   1807   1807   1807   1807   1807   1807   1807   1807   1807   1807   1807   1807   1807   1807   1807   1807   1807   1807   1807   1807   1807   1807   1807   1807   1807   1807   1807   1807   1807   1807   1807   1807   1807   1807   1807   1	4286 Inventor Cap 131 1.5 E. Mr. Locale 224.1 1.2 2925 4286 Inventor Cap 131 1.5 E. Mr. Locale 224.1 1.2 2925 4286 Inventor Cap 131 1.5 E. Mr. Locale 224.1 1.2 2925 4286 Inventor Cap 131 1.5 E. Mr. Locale 224.1 1.2 2925 4286 Inventor Cap 131 1.5 E. Mr. Locale 224.1 1.2 2925 4286 Inventor Cap 131 1.5 E. Mr. Locale 224.1 1.2 2925 4286 Inventor Cap 131 1.5 E. Mr. Locale 224.1 1.2 2925 4286 Inventor Cap 131 1.5 E. Mr. Locale 224.1 1.2 2925 4286 Inventor Cap 131 1.5 E. Mr. Locale 224.1 1.2 2925 4286 Inventor Cap 131 1.5 E. Mr. Locale 224.1 1.2 2925 4286 Inventor Cap 131 1.5 E. Mr. Locale 224.1 1.2 2925 4286 Inventor Cap 131 1.5 E. Mr. Locale 224.1 1.2 2925 4286 Inventor Cap 131 1.5 E. Mr. Locale 224.1 1.2 2925 4286 Inventor Cap 131 1.5 E. Mr. Locale 224.1 1.2 2925 4286 Inventor Cap 131 1.5 E. Mr. Locale 224.1 1.2 2925 4286 Inventor Cap 131 1.5 E. Mr. Locale 224.1 1.2 2925 4286 Inventor Cap 131 1.5 E. Mr. Locale 224.1 1.2 2925 4286 Inventor Cap 131 1.5 E. Mr. Locale 224.1 1.2 2925 4286 Inventor Cap 131 1.5 E. Mr. Locale 224.1 1.2 2925 4286 Inventor Cap 131 1.5 E. Mr. Locale 224.1 1.2 2925 4286 Inventor Cap 131 1.5 E. Mr. Locale 224.1 1.2 2925 4286 Inventor Cap 131 1.5 E. Mr. Locale 224.1 1.2 2925 4286 Inventor Cap 131 1.5 E. Mr. Locale 224.1 1.2 2925 4286 Inventor Cap 131 1.5 E. Mr. Locale 224.1 1.2 2925 4286 Inventor Cap 131 1.5 E. Mr. Locale 224.1 1.2 2925 4286 Inventor Cap 131 1.5 E. Mr. Locale 224.1 1.2 2925 4286 Inventor Cap 131 1.5 E. Mr. Locale 224.1 1.2 2925 4286 Inventor Cap 131 1.5 E. Mr. Locale 224.1 1.2 2925 4286 Inventor Cap 131 1.5 E. Mr. Locale 224.1 1.2 2925 4286 Inventor Cap 131 1.5 E. Mr. Locale 224.1 1.2 2925 4286 Inventor Cap 131 1.5 E. Mr. Locale 224.1 1.2 2925 4286 Inventor Cap 131 1.5 E. Mr. Locale 224.1 1.2 2925 4286 Inventor Cap 131 1.5 E. Mr. Locale 224.1 1.2 2925 4286 Inventor Cap 131 1.5 E. Mr. Locale 224.1 1.2 2925 4286 Inventor Cap 131 1.5 E. Mr. Locale 224.1 1.2 2925 4286 Inventor Cap 131 1.5 E. Mr. Locale 224.1 1.2 2925 4286 Inventor Cap 131 1.5 E. Mr. Locale 224.1 1.2 2925 4286 Invent
#FITS Dis Dir Dividends Leaf City Bis & British	8.4 - Dec 497 2238 Heathers [9] 520 225 + 0ct New 223 3288 275 20 Jed Jan 30.11 2254 Heathers [9] 520 276239% 6 Jen 3.5 5238 [7.2 4] Apr Sep 152 2353 Reste (8/6) 420 276239% 6 Jen 3.5 5238 [7.2 4] Apr Sep 152 2353 Reste (8/6) 420 276239% 6 Jen 3.5 5238 [7.2 4] Apr Sep 152 2353 Reste (8/6) 420 276239% 6 Jen 3.5 5238 [7.2 4] Apr Sep 152 2353 Reste (8/6) 420 276239% 6 Jen 3.5 5238 [7.2 4] Apr Sep 152 2353 Sep 152	NSURANCE LIFE Wise Dir Oly Diskingts Lad Name Price divice Det Cort. paid	June to:
April 16th E	7.9 2.6 Jan Sap 15.11 203 naterior	1415 (1) 3.5 \$\times \text{Mary COL 2.17} \\ \text{the like F} \qquad \text{LII}  \text{195}  \text{2.01} \\ \text{the F}  \text{LII}  \text{195}  \text{2.01} \\ \text{the filter }  \text{LII}  \text{195}  \text{195}  \text{LII}  \text{2.01} \\ \text{the filter}  \text{2.01}  \text{2.01}  \text{195}  \text{2.01} \\ \text{2.01}  \text{195}  \text{2.01}  \text{2.01}  \text{2.01}  \text{2.01} \\ \text{2.01}  \text{2.01}  \text{2.01}  \text{2.01}  \text{2.01}  \text{2.01} \\ \text{2.01}  \text{2.01}   \text{2.01}   \text{2.01}   \text{2.01} \\ \text{2.01}  \text{2.01}     \text{2.01}     \text{2.01}                                                                                                                                                                                                  \qquad \qquad   \qq \qquad   \qquad \qqq \qq \qq \qq \qq \qq \q	3448 Research Les 1498 2.8 32.7 2392 10 to 1
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Design   D	10.9 \$\phi\$  han flow 29.3 20.61 \text{ instead for Fig. 1.05 of	8 Spc Crit. 95 1.1 600 1 April 100 21.5 May like 21.5 May	4373   West and   51   1.7   9.23   3473
HE-obitisty	2 35 20 Apr Det 28.3 2249 2 21 0.5 Jan 1847 90.11 3079 FOOD RETABLING 2 2.7 3085 FOOD RETABLING 2 5.5 \$\phi\$ 1849 549 29.3 3007 White Price change and get gave, paid at line	Wk % Der Obsidente Mitt La Holes Price ch'nge not puld capita 3 Austractied by the halped laverage Austractied by the halped laverage	Capital
Other   2165   1.2 (1939)   1.2 (1939)   1.2 (1939)   1.2 (1939)   1.2 (1939)   1.2 (1939)   1.2 (1939)   1.2 (1939)   1.2 (1939)   1.2 (1939)   1.2 (1939)   1.2 (1939)   1.2 (1939)   1.2 (1939)   1.2 (1939)   1.2 (1939)   1.2 (1939)   1.2 (1939)   1.2 (1939)   1.2 (1939)   1.2 (1939)   1.2 (1939)   1.2 (1939)   1.2 (1939)   1.2 (1939)   1.2 (1939)   1.2 (1939)   1.2 (1939)   1.2 (1939)   1.2 (1939)   1.2 (1939)   1.2 (1939)   1.2 (1939)   1.2 (1939)   1.2 (1939)   1.2 (1939)   1.2 (1939)   1.2 (1939)   1.2 (1939)   1.2 (1939)   1.2 (1939)   1.2 (1939)   1.2 (1939)   1.2 (1939)   1.2 (1939)   1.2 (1939)   1.2 (1939)   1.2 (1939)   1.2 (1939)   1.2 (1939)   1.2 (1939)   1.2 (1939)   1.2 (1939)   1.2 (1939)   1.2 (1939)   1.2 (1939)   1.2 (1939)   1.2 (1939)   1.2 (1939)   1.2 (1939)   1.2 (1939)   1.2 (1939)   1.2 (1939)   1.2 (1939)   1.2 (1939)   1.2 (1939)   1.2 (1939)   1.2 (1939)   1.2 (1939)   1.2 (1939)   1.2 (1939)   1.2 (1939)   1.2 (1939)   1.2 (1939)   1.2 (1939)   1.2 (1939)   1.2 (1939)   1.2 (1939)   1.2 (1939)   1.2 (1939)   1.2 (1939)   1.2 (1939)   1.2 (1939)   1.2 (1939)   1.2 (1939)   1.2 (1939)   1.2 (1939)   1.2 (1939)   1.2 (1939)   1.2 (1939)   1.2 (1939)   1.2 (1939)   1.2 (1939)   1.2 (1939)   1.2 (1939)   1.2 (1939)   1.2 (1939)   1.2 (1939)   1.2 (1939)   1.2 (1939)   1.2 (1939)   1.2 (1939)   1.2 (1939)   1.2 (1939)   1.2 (1939)   1.2 (1939)   1.2 (1939)   1.2 (1939)   1.2 (1939)   1.2 (1939)   1.2 (1939)   1.2 (1939)   1.2 (1939)   1.2 (1939)   1.2 (1939)   1.2 (1939)   1.2 (1939)   1.2 (1939)   1.2 (1939)   1.2 (1939)   1.2 (1939)   1.2 (1939)   1.2 (1939)   1.2 (1939)   1.2 (1939)   1.2 (1939)   1.2 (1939)   1.2 (1939)   1.2 (1939)   1.2 (1939)   1.2 (1939)   1.2 (1939)   1.2 (1939)   1.2 (1939)   1.2 (1939)   1.2 (1939)   1.2 (1939)   1.2 (1939)   1.2 (1939)   1.2 (1939)   1.2 (1939)   1.2 (1939)   1.2 (1939)   1.2 (1939)   1.2 (1939)   1.2 (1939)   1.2 (1939)   1.2 (1939)   1.2 (1939)   1.2 (1939)   1.2 (1939)   1.2 (1939)   1.2 (1939)   1.2 (1939)   1.2 (1939)   1.2 (1939)   1.2	28 Agr Oct 15.3 1746 Meller Heist 30 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1		2 3882 M & 8 Doubline
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State   Stat	15 1.5 - Feb 14.12 3752 Shoppile 553 -2.5 (1997) 2.4 Art Get 4.1 (1997) 2.5 (1997) 2.5 (2.5 ) 2.5 (1997) 2.5 (2.5 ) 2.5 (1997) 2.5 (2.5 ) 2.5 (1997) 2.5 (1.5 ) 2.5 (1.5 ) 2.5 (1.5 ) 2.5 (1.5 ) 2.5 (1.5 ) 2.5 (1.5 ) 2.5 (1.5 ) 2.5 (1.5 ) 2.5 (1.5 ) 2.5 (1.5 ) 2.5 (1.5 ) 2.5 (1.5 ) 2.5 (1.5 ) 2.5 (1.5 ) 2.5 (1.5 ) 2.5 (1.5 ) 2.5 (1.5 ) 2.5 (1.5 ) 2.5 (1.5 ) 2.5 (1.5 ) 2.5 (1.5 ) 2.5 (1.5 ) 2.5 (1.5 ) 2.5 (1.5 ) 2.5 (1.5 ) 2.5 (1.5 ) 2.5 (1.5 ) 2.5 (1.5 ) 2.5 (1.5 ) 2.5 (1.5 ) 2.5 (1.5 ) 2.5 (1.5 ) 2.5 (1.5 ) 2.5 (1.5 ) 2.5 (1.5 ) 2.5 (1.5 ) 2.5 (1.5 ) 2.5 (1.5 ) 2.5 (1.5 ) 2.5 (1.5 ) 2.5 (1.5 ) 2.5 (1.5 ) 2.5 (1.5 ) 2.5 (1.5 ) 2.5 (1.5 ) 2.5 (1.5 ) 2.5 (1.5 ) 2.5 (1.5 ) 2.5 (1.5 ) 2.5 (1.5 ) 2.5 (1.5 ) 2.5 (1.5 ) 2.5 (1.5 ) 2.5 (1.5 ) 2.5 (1.5 ) 2.5 (1.5 ) 2.5 (1.5 ) 2.5 (1.5 ) 2.5 (1.5 ) 2.5 (1.5 ) 2.5 (1.5 ) 2.5 (1.5 ) 2.5 (1.5 ) 2.5 (1.5 ) 2.5 (1.5 ) 2.5 (1.5 ) 2.5 (1.5 ) 2.5 (1.5 ) 2.5 (1.5 ) 2.5 (1.5 ) 2.5 (1.5 ) 2.5 (1.5 ) 2.5 (1.5 ) 2.5 (1.5 ) 2.5 (1.5 ) 2.5 (1.5 ) 2.5 (1.5 ) 2.5 (1.5 ) 2.5 (1.5 ) 2.5 (1.5 ) 2.5 (1.5 ) 2.5 (1.5 ) 2.5 (1.5 ) 2.5 (1.5 ) 2.5 (1.5 ) 2.5 (1.5 ) 2.5 (1.5 ) 2.5 (1.5 ) 2.5 (1.5 ) 2.5 (1.5 ) 2.5 (1.5 ) 2.5 (1.5 ) 2.5 (1.5 ) 2.5 (1.5 ) 2.5 (1.5 ) 2.5 (1.5 ) 2.5 (1.5 ) 2.5 (1.5 ) 2.5 (1.5 ) 2.5 (1.5 ) 2.5 (1.5 ) 2.5 (1.5 ) 2.5 (1.5 ) 2.5 (1.5 ) 2.5 (1.5 ) 2.5 (1.5 ) 2.5 (1.5 ) 2.5 (1.5 ) 2.5 (1.5 ) 2.5 (1.5 ) 2.5 (1.5 ) 2.5 (1.5 ) 2.5 (1.5 ) 2.5 (1.5 ) 2.5 (1.5 ) 2.5 (1.5 ) 2.5 (1.5 ) 2.5 (1.5 ) 2.5 (1.5 ) 2.5 (1.5 ) 2.5 (1.5 ) 2.5 (1.5 ) 2.5 (1.5 ) 2.5 (1.5 ) 2.5 (1.5 ) 2.5 (1.5 ) 2.5 (1.5 ) 2.5 (1.5 ) 2.5 (1.5 ) 2.5 (1.5 ) 2.5 (1.5 ) 2.5 (1.5 ) 2.5 (1.5 ) 2.5 (1.5 ) 2.5 (1.5 ) 2.5 (1.5 ) 2.5 (1.5 ) 2.5 (1.5 ) 2.5 (1.5 ) 2.5 (1.5 ) 2.5 (1.5 ) 2.5 (1.5 ) 2.5 (1.5 ) 2.5 (1.5 ) 2.5 (1.5 ) 2.5 (1.5 ) 2.5 (1.5 ) 2.5 (1.5 ) 2.5 (1.5 ) 2.5 (1.5 ) 2.5 (1.5 ) 2.5 (1.5 ) 2.5 (1.5 ) 2.5 (1.5 ) 2.5 (1.5 ) 2.5 (1.5 ) 2.5 (1.5 ) 2.5 (1.5 ) 2.5 (1.5 ) 2.5 (1.5 ) 2.5 (1.5 ) 2.5 (1.5 ) 2.5 (1.5 ) 2.5 (1.5 ) 2.5 (1.5 ) 2.5 (1.5 ) 2.5 (1.5 ) 2.5 (1.5 ) 2.5 (1.5 ) 2.5 (1.5 ) 2.5 (1.5 ) 2.5 (1.5 ) 2.5 (		11 1746 Usbs
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MONDAY INTERVIEW

# Presenting a bright new image

João de Deus Pinheiro, EC commissioner for internal political relations, talks to David Gardner

engineering background since he has taken on a job he is having almost to invent. Despite his formal title as EC commissioner for internal political relations, his real job is commissioner for "openness"

His task is to clean up the image of the Community – and particularly of the European probably the nadir of Europe's" popularity with its

His approach is simple. "We will tell the truth," he says reiteratively. "We want the citizens to know exactly what is going on," he insists, adding EC "information should show things as they are, not as we would wish they should be."

This approach could hardly be in starker contrast to the independent report on EC information policy, presented last Wednesday to universal derision. That report was ordered by the Commission in November from a committee of "outside experts", dominated by figures from public relations and advertising, and headed by Mr Willy de Clercq, former Belgian minister, excommissioner, and now Euro-MP.

Its sub-Orwellian strategy to make Europeans like the political and monetary union forseen by the Maastricht treaty prescribed, inter alia:

 A Euro-office of communications centralised on the Commission, which would secure "binding agreements" after every significant EC decision about "the message to communicate and the means for its communication.

• "Positioning" the EC as "a branded product", with its own symbols ranging from a Eurobirth certificate to a European oi ment.

• The "targetting" of journalists and editors (also known as "transmitters" and "relevant multipliers"), "so that they subsequently become enthusiastic supporters of the cause". • The "review" of school textbooks, "not in order to rewrite history, but to ensure that a European dimension is given to our past."

• Slogans to replace the "far too technical" EC treaties with the theme of "togetherness" (for example: TOGETHER TO PROMOTE, PROGRESS &

oão de Deus Pinheiro is PROSPERITY, PROTECTION fortunate to have an AND PEACE, TOGETHER FOR EUROPE TO THE BENE-FIT OF US ALL!). The EC must be brought "closer to the peo-ple", the de Clercq report says, "implicitly evoking the maternal, nurturing care of Europa for all her children."

Mr Pinheiro says "we were absolutely taken aback" by this politically tin-eared adman's fantasy when the Commission got it a week ago. Another top Commission official was less restrained. "This crap," he fumed, "is just what we need to lose the Danish referendum" on Maastricht - due on May 18, and still as touch and go as the British government's struggle to get the treaty through parliament. The instinct of some senior officials was to suppress an obviously damaging recipe for a public relations fiasco.

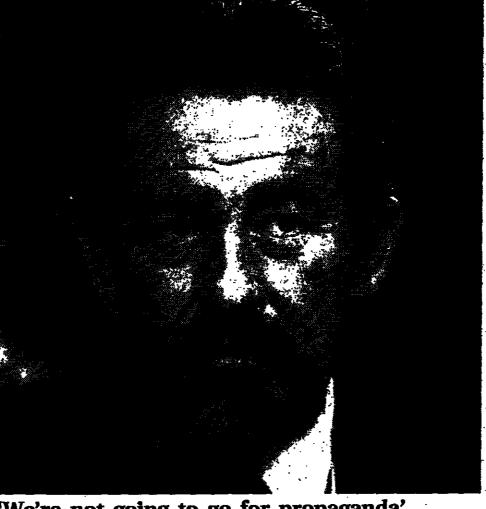
Mr Pinheiro's credibility, as the man in charge of restoring the Commission's credibility, risked going up in flames.
"What are we going to do?" he says the commissioners asked themselves. "Should we refuse to go to the press conference?" He insisted de Clercq be told he would not get their support, then went with him to face the press. Amid the tumult of scorn and laughter from the aggrieved "transmitters", he firmly but politely took his dis-

"The diagnosis is good, but the therapy is not acceptable... at least to me," he said. The Commission would be bringing forward its own proposals in the last week of April. His record as chairman of the Council of Ministers of the 12 during Portugal's presidency in the first half of last year showed that "there was no manipulation".

"We're not going to go for propaganda," he pledged, "the main task is to tell the truth." Now he has to prove that this was a first act of openness. announcing a new dispensa-tion in EC information policy. Deus Pinheiro, as he is known in his native Portugal,

could well be the sort of man who fits the current mood across Europe. This has as one of its distinguishing features a revulsion against politics as now practised at national or Community level.

As Portuguese foreign minister, he was a well-regarded and thoughtful president of the EC



### 'We're not going to go for propaganda'

council. By 10.30 on the morning after Danish voters sparked off the EC's crisis of confidence, rejecting Masstricht last June 2, he had secured the unanimous support of the 12 to press on with

ratifying the treaty.
Yet a month later, he decided to leave politics. "I didn't want to be a professional politician any more. People are tired of the faces they see and tired of the old politics. They

**PERSONAL FILE** 1945 Born in Lisbon.

1976 Took doctorate in chemical engineering at Univer-sity of Birmingham; named to chair of engineering sciences at University of Minho, Portugal, and later

1981-82 Appointed junior edu-1984-86 Minister of education and cultura.

vice-chancellor

1987-92 Foreign minister. sident of EC Council of 1993 EC commissioner for inter-

nal political relations. want something more responsive to civil society, something which uses the strength of society." Something, he offers tentatively, "a bit more like

Nor, initially, did he want to nation as commissioner: he preferred going back to his tenured professorship of engineering and to seats on three corporate boards. But when Commission president Mr Jacques Delors suggested he take on the job of opening up Brus-sels policy-making to greater public scrutiny, "it was such a challenge I felt bound to

"A certain humility is called for" within the Commission, he says, in order to "stop being secretive, admit our mistakes'

and be open about internal debate. Currently, one of the cameras into the Council of Ministers "100 per cent" -except for "delicate matters main functions of the Commisconcerning third countries...which are usually done sion spokesman's service is to deodorise any whiff of internal over lunch anyway." Three controversy, jealously guarded Council debates will be teleas cuisine interne. "If we decide on a certain vised today and tomorrow, after the current Danish presi-

dency's temporary victory in-

arguing down vetoes from Bel-

gium, Luxembourg and, as it

r Pinheiro sees

Vanguards are over, people

happens, Portugal.

top to bottom."

line, we should stick to it, but that is different," Mr Pinheiro As talks start this week on how to make the EC single

market work, Mr Pinheiro says the project is already partly discredited "because the negative sides of it were suppressed. It was always presented in golden form," he remonstrates, "there was no attempt to find a balance." What people want to know is more important than what

we want to give them," and the reforms he intends to put to his colleagues in a few weeks time will try "to make reality available" in a "demand-oriented, natural way." If he gets his way, they will: Overhaul and slim down

the ineffectual information directorate general (DG10). Staff will be appointed to gather and provide "information, background, context and precedent" on demand. "The structure of DG10 will be such that everyone will know exactly who is responsible for what," promises the commis-

 Have DG10 monitored forensically by a group of five experts independent of other Brussels departments, and overseen by a regularly rotated consultative council of users, "to make sure its working as a service," he says.

• Make Commission delega-

tions in member states "of better quality", sifting differing national concerns and feeding back "sensitivities, moods and demands".

One thing he would like the 12 to do is to allow television.

community is ready to give.

This is not mainly a matter of

money: last year's UN peace-

# A mini-scare on the economy

end of last year a statistical illusion - the temporary fruits of increasingly desperate attempts by the Bush administration to secure a convincing recovery ahead of last November's election? A school of bearish economists has always harboured doubts. Mr Jay Levy, sentor pessimist at the Jerome Levy Economics Institute, claims that last year's upturn was largely induced by a relaxation of fiscal policy, following the cut in tax withholding rates last spring and efforts to accelerate federal spending. Between July and early Sep-tember, the Federal Reserve did its bit by cutting the already low federal funds rate by three quarters of a point.

Sceptics are having a field day. On Tuesday the Confer-ence Board announced gloomy figures suggesting that most of the post-election surge in consumer confidence had evaporated by March, when its index fell to the miserably low level of 62.6, far below normal recovery levels. On Thursday, the Purchasing Managers' Index -a reliable barometer of conditions in manufacturing - was reported well down for the second month running. On Friday, markets were zapped by official figures showing a fall in payroll employment of 22,000 last month, against projections of an increase of 100,000-150,000. Rattled by the prospect of a price war in the tobacco industry, shares went into a tailspin, pulling the Dow Jones index down nearly 70 points by the end of trading. Cabinet officials jumped on the figures. "We're sure not coming out of this recession,

changes in the secre-tive, decision-making habits of some member states coming slowly. But he is determined that "the Commission will have to change overnight."
Not all his colleagues favour said treasury secretary Lloyd Bentsen, who is annoyed that Senate republicans are still transparency, he acknowledges, forseeing "a big fight blocking the administration's ahead in the Commission." But \$16bn fiscal stimulus package. he is utterly confident he has Mr Robert Reich, the labour secretary (who would spend Mr Delors' support to effect "a huge change in attitude, from much of the cash on a summer jobs programme), gloomily reiterated earlier warnings that the economy was still too weak want leadership, yes, but not vanguards, that's over." generate "full-time



MICHAEL PROWSE **AMERICA** 

permanent jobs". Nobody doubts that the economy has slowed from the unsustainable 4.7 per cent annual rate of growth registered in the fourth quarter. At issue is the precise rate of growth at which it is now settling. If it were to prove less than 3 per cent, unemployment might not fall below the current level of 7 per cent, which would cause consternation at both ends of Pennsylvania Avenue. Pressure for a more expansionary fiscal and monetary policy could build up rapidly, casting doubt on mediumterm efforts to reduce the budget deficit, which are anyway far less ambitious than most

pundits realise. Fortunately, growth appears more robust than the chronically volatile monthly figures might suggest. The drop in employment last month was partly a reflection of severe winter storms and partly a correction following the outsized 367,000 leap in payrolls in February. Taking the first quarter as a whole, employment grew at an average monthly rate of 125,000, against 85,000 in the fourth quarter of last year and 38,000 in the preceding three quarters. This is respectable given slower growth of the labour force than in previous recoveries.

The Conference Board probably overstated the fall in consumer confidence: the rival University of Michigan index points to an improvement in consumer sentiment at the end of last month. Actual spending. meanwhile, has held up quite well: data for January and February point to real growth of consumer spending at an

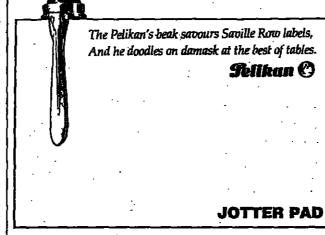
the first quarter. Factory orders are running nearly 11 per cent higher than this time last year; industrial production, while losing a little momentum, is still up more than 4 per cent on an annual comparison.

Fears that the recovery is fading are hard to square with tentative signs of rising inflationary pressures, which have squelched the bond market's impressive rally (long yields have edged back above 7 per cent). For bond traders the most unnerving aspect of Friday's jobs report was the 0.5 per cent rise in average hourly

earnings last month. This follows a pick up in both consumer and wholesale price inflation since the start of the year: excluding food and energy (which tend to be volatile) consumer and producer prices are growing at an annual rate of 4.5 per cent and 3.4 per cent, compared with 3.2 per cent and 0.7 per cent respectively in the second half of last year. Some, but not all, commodity price indices have also risen sharply since Christ-

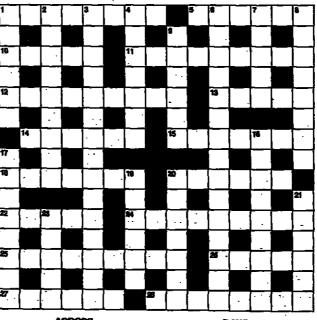
The price figures are causing much head-scratching, not least at the Fed, which in Feb-ruary was predicting further falls in consumer price inflation, to perhaps 2.5 per cent against 3.0 per cent last year. Unless the wave of restructuring in US industry has caused a mismatch between worker skills and employment opportunities, thus raising the "natural" rate of unemployment (the rate consistent with stable inflation), it is hard to see why inflationary pressures should be emerging this soon; yet the range of indicators pointing to a stirring of inflation seems too broad to be readily dismissed as a fluke.

The pessimists are wrong to fear a sudden collapse in growth. The more insidious danger is that the Fed, eager to remain friends with the White House, will delay tightening monetary policy for too long, in the process squandering its opportunity to lock in very low inflation.



### CROSSWORD

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ACROSS
Hole-in-the-middle mint (5,3)

(6) 10 A place in Spain (5)

13 A deal with America for plant (5) 14 Sort of suit or suite (6) 15 Doctor with work-permit to

20 Talented number go to the 22 He could get riled if made to

24 It's crazy to get tight then 25 Watch and see how long the music takes (9)

difficulty (6)

8 Top sides change places (8) 9 Sorted, resorted and stocked (6)
16 Willingly permit to remain mactive (3,6)
17 Helped a fool with new diets

Sycophants, according to an enemy's version (3,3) 20 Controls the market at street

spring (6,3) 3 Spartan dress, it's becoming

standard (5.3.7)
4 Bows were made from it, yet were wrongly formed (3.4)

6 To the limit of personal finan-

cial resources? (3.3,4,5)
7 Person of mature age gives

notice in the last month (5)

junctions (7) 21 Not open for business yet clinched the deal (6) A tart and unsatisfactory type of answer (5)



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# The peacekeeping trap

ith the end of the Cold War, the United Nations seemed at last able to live up to its charter mandate as the foundation of a better world order. And since the Gulf crisis of 1990-91, it has gained credibility as the legitimate enforcer of the international rule of law, with a rapid expansion of peacekeeping operations in crisis areas across the world.

The war in Bosnia is about to test these expectations in the fire of reality. And the chances are that the United Nations, and the leading members of the Security Council, will come out of it badly burned.

Ever since this savage war began, the outside world has feared to get involved, and has strained to keep it at arm's length. But television has made indifference impossible: progressively the international community is being dragged from humanitarian aid to political commitment, and now it is reaching the bar of desperate military decisions.

With the no-flight ban, the United Nations Security Council last week took a significant and possibly fateful step down a road which could lead to direct military involvement in. Bosnia. Nato member states made preparations to provide the combat aircraft to put the ban into action. And if this fails to bring the Serbs to an accommodation under the Vance-Owen peace plan, the Security Council will debate tougher sanctions against Yugoslavia.

Certainly, bringing peace to Bosnia seems a logical exten-sion of the UN's expanded



IAN DAVIDSON on EUROPE

peacekeeping role. Two years ago, the organisation had 15,000 peacekeepers around the world; today it has nearly 55,000 deployed in 14 different operations, from Cambodia to Somalia. Two years ago, in the two-year budget period 1990-91, the cost of UN peacekeeping operations was \$819m; last year the cost of peacekeeping rose to \$1.5bn.

This year's peacekeeping budget is \$2.5bn; but expanding activity means the final figure could work out at anything between \$4.5bn and \$7.5bn. Peacekeeping is now by far the organisation's single biggest activity, costing 50 per cent more than the UN's non-peacekeeping budget.

The central problem in the peacekeeping equation concerns the use of force. If the blue helmets are only there to monitor a ceasefire that is already in place, the operation may be simple, cheap and uncontroversial. In Somalia. substantial force was required to guarantee humanitarian aid: but intimidation of the warlords was not too difficult, and the UN may now be able to

help restore the state. With the war in Bosnia, however, the UN is in territory

but dangerous. The dilemma is that the international community is progressively getting hooked on a commitment to make peace in Bosnia before there is any reliable prospect of a peace agreement. If the warring parties sign an agree-ment, on the basis of the Vance-Owen peace negotia-tions, the UN will be bound to send troops to enforce it. Given what we know of Ser-

bian war-aims, it seems likely that even an "agreed" peace would have to be imposed by force. In short, the UN could find itself dragged progres-sively from peacekeeping into peacemaking, from the monitoring of peace to the making Western governments can see the dangers all too clearly, and their generals have no desire to get into a no-win situ-

ation, which could lead to a military disaster, but which cannot provide a military solution to a political problem. On the other hand, the UN Security Council is now getting so deeply committed to the search for a solution, that it cannot easily declare the problem insoluble and simply walk

The UN suspended its rescue convoys from Srebrenica after seven women and children died in the crush; but world opinion will inevitably demand that the rescues resume, because the need is so great. So the rescues will have to take place on a higger scale.

The hard lesson we may have to learn from the war in Bosnia, is that when peacekeeping is most desperately needed, it is likely to demand more than the international

keeping operations cost less than the New York City Police Department, and was a tiny fraction of one per cent of what the world spends on defence. No, the real trouble with this kind of peacekeeping is that it will quickly come up against three harsh limitations: military resources, the political will of national governments, and international consent. If the UN wants serious mili-

tary capability it can get it only from three countries and one organisation: the US, France and Britain, and the Nato integrated command. But the UK is already alarmed at the strain on its military resources, even by its present rather modest commitment to Bosnia; it is demanding in advance a commitment to rotation by other countries. The Germans cannot go, and the Russians will inevitably collaborate with the Serbs. So where will the UN find other military forces that are both professional and politically disciplined, for an operation that is bound to last for years and

But even if these three countries were able and willing to take on the burden, it would look terribly like a neo-imperialistic intervention, despite the blue UN helmets. That is surely not the kind of peacekeeping the rest of the world would want to endorse. In short, our vastly expanded expectations of the UN's peacekeeping role may already have out run what is possible. Indeed, they may even have out-run what is desirable

1 Rarely taken walk (2,4) 5 Far-flung relief for the fearful 2 Doesn't include signs of

11 Damp course laid across another sort of course (5,4) 12 Rate reform more certain official (9)

set up drip (7) 18 Stays if made content (7)

26 Parts with some bread, we hear (5) 27 Describing Hamlet and his

28 Middle West ground to be avoided (8)

The solution to last Saturday's prize puzzle will be published with names of winners on Saturday April 17.